

Date: Tuesday, 28 March 2017

Time: 1.30pm

Location: Council Chamber, Wairoa District Council,

**Coronation Square, Wairoa** 

#### **AGENDA**

#### **Late Reports**

#### **Ordinary Council Meeting**

28 March 2017

Fergus Power
Chief Executive Officer

The agenda and associated papers are also available on our website: <a href="www.wairoadc.govt.nz">www.wairoadc.govt.nz</a>

For further information please contact us 06 838 7309 or by email <a href="mailto:info@wairoadc.govt.nz">info@wairoadc.govt.nz</a>

#### **Order Of Business**

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#### 8 GENERAL ITEMS

#### 8.1 ADOPTION OF BUDGETS FOR THE DRAFT ANNUAL PLAN 2017-18

Author: Christopher Hankey, Financial Planning Manager

Authoriser: Fergus Power, Chief Executive Officer

Appendices: 1. Draft 2017/18 Consultation Budget U

2. Proposed Capital Plan 2017-18 U

#### 1. PURPOSE

1.1 To present to Council the draft 2017/18 Annual Plan for adoption

#### **RECOMMENDATION**

The Financial Planning Manager RECOMMENDS that Council adopts the draft 2017/18 Budget and proposed capital plan for consultation.

#### 2. BACKGROUND

- 2.1 A local authority must prepare and adopt an Annual Plan for each financial year, s 95 Local Government Act 2002 (the Act). In order to set rates and fund its activities in accordance with the annual plan, Council should adopt the plan no later than 30 June of the year before the commencement of the relevant financial year.
- 2.2 A draft budget and proposed capital plan has been prepared for the Draft Annual Plan 2017/18, in which a number of items have been identified as requiring to be consulted on. In order to consult on these items this draft budget must be adopted by Council, prior to the adoption of a consultation document, under the S 95A (4) of the Act.
- 2.3 No annual plan has been adopted for the 2017/18 year at this time.
- 2.4 The budget for the Draft Annual Plan 2017-18, attached at Appendix 1, and proposed capital plan at Appendix 2, reflects direction from Council following budget workshops and in response to community engagement.

#### 3. BUDGET HIGHLIGHTS

3.1 The budget presented, as attached at Appendix One, has the following highlights:

Item	2017/18	2016/17	Year 3 LTP
	Annual Plan	Annual Plan	Forecast
Total Rate Requirement	\$12,263,640	\$11,691,059	\$12,774,098
Annual Increase on Prior Year	4.90%	1.59%	5.76%
Change on Long Term Plan	(4.00)%	(3.19)%	-
Rates as % of Total Income (Max 60%)	48%	46%	47%
Total Operational Spend	\$25,228,980	\$23,543,187	\$25,131,323
Expected Surplus/(Deficit) (Before	\$286,186	\$2,004,748	\$2,064,406
Extra-ordinary items)			
Budgeted Capital Spend	\$15,246,300	\$13,202,999	\$10,769,895

Proposed Borrowing (Internal)	\$4,136,838	\$3,221,672	\$890,734

#### 4. OPTIONS

- a. The options identified are: Adopt the proposed draft budget and capital plan for consultation,
- b. Do not adopt the proposed budget and capital plan.
- 4.1 The Local Government Act 2002 requires that Council must prepare and consult on a budget for the upcoming financial year. No consultation is required if, under s 95 (2A) of the Act, there are no significant changes to the Long Term Plan that relates to the year under review. There are items of significance identified in the budget preparation that require Council to consult and as per the Act (s 95A (4)) this annual plan must be adopted before a consultation document can be adopted.
- 4.2 The preferred option is option (A) adopt the proposed budget as it sets out the required revenue and expenditure to meet the objectives that Council has directed for the year ending 30 June 2018.

#### 5. CONCLUSION

5.1 The budget for the Draft Annual Plan 2017-18 is the result of direction from Council and informs consultation on the matter that are highlighted as material differences to year 3 of the LTP.

#### 6. CORPORATE CONSIDERATIONS

#### What is the change?

- 6.1 No operations or policies will change as a result of this decision.
- 6.2 This will not trigger a s17A review.

#### **Compliance with legislation and Council Policy**

- 6.3 This budget is less than the Long Term Plan in rating requirement, however increases the proposed capital spend. Changes in capital spend are included in the proposed consultation document.
- 6.4 As per s 95 (1) Local Government Act 2002 this document proposes the draft annual plan for the 2017/18 Financial Year, this proposed budget to be consulted on in accordance with s 95A (2) of the Act.

#### What are the key benefits?

6.5 Adoption of the draft budget would enable Council to quantify the proposed revenue, including rates, and expenditure for the year ending 30 June 2018 and to proceed with community consultation on the key variances to the corresponding year of the LTP.

#### Who has been consulted?

- 6.6 No consultation has been undertaken on the budget up to the point in time.
- 6.7 This budget will inform a Consultation Document that will be offered to the District for consultation under a consultative process.

#### Service delivery review

6.8 There is no s17A review impact as a result of this decision.

#### **Maori Standing Committee**

6.9 This has not been referred to the MSC.

#### 7. SIGNIFICANCE

- 7.1 This impacts all ratepayers in the District.
- 7.2 There is a high level of community interest in an annual plan.
- 7.3 This is the proposed budget for the upcoming year.
- 7.4 It is possible that this proposed budget may be changed after the consultation period.
- 7.5 There are no level of service changes proposed in this document.
- 7.6 The proposed budget would reduce the amount of funds invested and increase capital spending in consideration with Year 3 of the Long Term Plan.
- 7.7 There are no proposed changes in the way services will be provided by this decision.

#### 8. RISK MANAGEMENT

- 8.1 The strategic risks (e.g. publicity/public perception, adverse effect on community, timeframes, health and safety, financial/security of funding, political, legal refer to S10 and S11A of LGA 2002, others) identified in the implementation of the recommendations made are as follows:
  - a. Reputational Risk and Financial exists if an Annual Plan is not adopted before the commencement of the financial year to which it relates. Council will be unable to set rates and confirm the budgets required to fund activities at the desired levels.

#### Confirmation of statutory compliance

In accordance with section 76 of the Local Government Act 2002, this report is approved as:

- a. containing sufficient information about the options and their benefits and costs, bearing in mind the significance of the decisions; and,
- b. is based on adequate knowledge about, and adequate consideration of, the views and preferences of affected and interested parties bearing in mind the significance of the decision.

#### **Signatories**

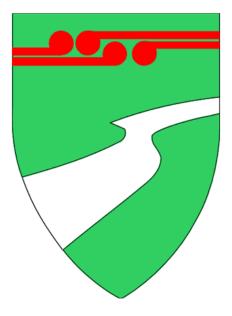
Christopher Hankey Fergus Power

Author	Approved by

#### WAIROA DISTRICT COUNCIL

#### DRAFT CONSULTATION ANNUAL PLAN

#### FOR THE 2017/18 FINANCIAL YEAR



Prepared as at 27 March 2017

Wairoa District Council ©

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#### Prospective Activity Net Cost of Service Statements Activity One – Water Services

WATER SERVICES
Forecast Statement of Cost of Service for the year ending 30th June 2018

BUDGET		costs	REVENUE	NET COST	2015/25 Yr 3		
		00015	NETERIOE.		202,255	VARIANCE	
2016/17		2017/18	2017/18	2017/18	PER LTP	LTP	REASON FOR VARIANCE
							Reduction in Operations & Maintenance
1,047,993	Water Reticulation	1,338,605	216,324	1,122,281	1,225,949		costs in comparison to LTP
2,075	Water Production	906,139	884,696	21,443	4,220	17,223	
287,737	Stormwater and Drainage	476,293	18,850	457,443	460,942	(3,499)	Inclusion of borrowing costs of the
							Opoutama/Mahia Scheme that are funded
1.668.097	Sewerage	1,857,400	60,147	1,797,253	1,570,244	227.009	from a targeted rate.
,,,,,,		, ,		, , , , , , , , , , , , , , , , , , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	
3,005,902		4,578,437	1,180,017	3,398,420	3,261,355	137,065	
	Less Internal Allocation	126,295	126,295				
		4,452,142	1,053,722				
	Recorded by						
	Funded by						
2,591,429	Rates			2,633,737	3,023,940	(390,203)	
(40,936)	Reserves			576,436	(285,728)	862,164	
455,409	Depreciation not Funded			188,247	523,140	(334,893)	
3,005,902			-	3,398,420	3,261,352	137,068	
3,003,902			-	3,356,420	3,201,332	137,005	•
	Conital Super diture						
	Capital Expenditure						
							Reservoir capital costs included in LTP but
1,098,360	Water Reticulation	616,740		616,740	1,338,668		completed in 2016/17.
465,913	Water Production	506,468		506,468	481,754	24,714	s diddel and made to the design of the second
576,090	Stormwater and Drainage	736,646		736,646	513,187	223.450	Additional capital expenditure on Piping  Open Drains
370,030	Stormwater and Dramage	730,040		730,040	323,207	223,435	Completion of physical works in 2017/18 that
1,454,984	Sewerage	1,931,663		1,931,663	1,127,943	803,720	were investigated in 2016/17.
	,		-				-
3,595,347	,	3,791,517	-	3,791,517	3,461,552	329,965	-
	Funded by						
-	Rates			-	-		
							Overall funding for the completion of physical works for renewals in 2017/18 that
1,903,747	Depreciation Reserves	2,989,786		2,989,786	2,646,804	342,982	were investigated in 2016/17.
	Depreciation not Funded						
							Overall funding for the completion of
							physical capital works in 2017/18 that were
207.600	Loans	801,730		801,730	320,742	480 088	investigated in 2016/17 and the additional work on Open Drains.
207,000	Sale of Assets	-		001,750	10,000	(10,000)	
							Reservoir subsidy planned for 2017/18
1,484,000	Subsidies			-	484,000	(484,000)	received in 2016/17
3,595,347		3,791,517	-	3,791,517	3,461,546	329,971	
3,333,347	•	3,732,327	-	3,734,317	5,402,340	323,312	•

#### Activity Two – Waste Management

Activity	TWO Waste Manag	Sement					
WASTE MANA Forecast State	GEMENT ment of Cost of Service for the year ending 30	th June 2018					
BUDGET		costs	REVENUE	NET COST	2015/25 Yr 3	VARIANCE	
2016/17		2017/18	2017/18	2017/18	PER LTP	LTP	REASON FOR VARIANCE
785,859	Waste Management	1,172,785	362,000	810,785	857,243	(46,459)	Reduction in Operating and maintenance costs
785,859		1,172,785	362,000	810,785	857,243	(46,459)	- -
	Funded by						
	. and a sy						
784,859	Rates			808,885	847,121	(38,237)	
	Reserves			-	-		
1,000	Depreciation not Funded			1,900	10,122	(8,222)	
785,859				810,785	857,243	(46,459)	•
	Capital Expenditure						
							Further renewal expenditure & development
105,250	Waste Management	228,100		228,100	63,099	165,001	of the waste management facilities
105,250		228,100		228,100	63,099	165,001	
105,250		228,100		220,100	03,099	105,001	•
	Funded by						
	Rates						
55,250	Depreciation Reserves	133,100		133,100	63,099	70,001	Additional road sealing & hard fill.
-	Depreciation not Funded	-		-	-		
							Funding for a firebreak and development of
50,000	Loans	95,000		95,000	-	95,000	the recycling centre
-	Sale of Assets	-		-	-	-	
	Subsidies			-		-	
105,250		228,100		228,100	63,099	165,001	- -

#### Activity Three – Transport

### Substitute								
	TRANSPORT Forecast State	ment of Cost of Service for the year ending 30	th June 2018					
2016/17   2017/18   2017/18   2017/18   2017/18   2017/18   PER LTP   LTP   REASON FOR VARIANCE	BUDGET		COSTS	REVENUE	NET COST	2015/25 Yr 3		
Autor	2016/17		2017/18	2017/18	2017/18	PER LTP		
Significant Increase in overall spend with planned   A,851,010   Roading (NZTA assisted)   S,463,964   A,807,76   4,963,188   5,021,006   (57,818)   C,97,818   C,9								Greater focus on maintenance program at
Assi, 1,0,10   Roading (NTA assisted)   9,448,964   4,480,776   4,983,188   5,021,006   65,310								
Alignor   Alig	44,772	Airport	345,395	48,484	296,911	10,108	286,803	capital programme.
Alignor   Alig	4,851,010	Roading (NZTA assisted)	9,443,964	4,480,776	4,963,188	5,021,006	(57,818)	
Infrastructural Works Unit								
Funded by	-				-			
Funded by  3,606,246 Rates	54,682	Parking	65,329	-	65,329	51,895	13,434	
3,60,246 Rates	5,366,722		11,075,951	5,310,845	5,765,106	5,456,377	308,729	<del>-</del> -
3,60,246 Rates								
65,017   Reserves   32,508   32,508   1,980,786   1,799,967   240,819		Funded by						
1,980,786 1,739,967 240,819  5,366,722  Capital Expenditure  Capital Expenditure  Planned runway extension and costs to upgrade 1,973,140 205,000 1,768,140 airport facilities 5,113,676 Roading (NZTA assisted) 5,369,273 5,369,273 5,953,589 (584,316) Reduction in planned spend on SP38 (584,516) Roading (NZTA assisted) 648,637 648,637 459,394 189,243 Additional spend on footpaths & cycleway 161,155 Parking 61,268 61,268 11,268 50,000  6,258,941 5,000 5,000 1,768,140 airport facilities 5,113,676 footpaths & cycleway 189,243 Additional spend on footpaths & cycleway 189,244 Additional spend on footpaths & cycleway 189,243 Additional spend on footpaths & cycleway 189,244 A	3,606,246	Rates			3,751,812	3,683,902	67,909	
S,366,722   S,765,106 S,456,377 308,729   S,765,106 S,456,377 308,729	65,017	Reserves			32,508	32,508		
Planned runway extension and costs to upgrade   335,000   Airport   1,973,140   1,973,140   205,000   1,768,140   airport facilities   1,768,140   205,000   1,768,140   airport facilities   2,113,876   Roading (NZTA assisted)   5,369,273   5,369,273   5,953,589   (584,316)   Reduction in planned spend on SP38   598,160   Roading (District funded)   648,637   648,637   459,394   189,243   Additional spend on footpaths & cycleway   35,000   31,550   3,451   3,451   3,451   3,451   3,451   3,451   3,451   3,461,155   3,451   3,461,155   3,451   3,461,155   3,451   3,461,155   3,461   3,461,155   3,461   3,461,155   3,461   3,461,155   3,461,165	1,695,459	Depreciation not Funded			1,980,786	1,739,967	240,819	
Planned runway extension and costs to upgrade   335,000   Airport   1,973,140   1,973,140   205,000   1,768,140   airport facilities   5,113,876   Roading (NZTA assisted)   5,369,273   5,369,273   5,953,589   (584,316)   Reduction in planned spend on SP38   598,160   Roading (District funded)   648,637   648,637   459,394   189,243   Additional spend on footpaths & cycleway   50,750   Infrastructural Works Unit   35,000   31,550   3,451   3,451	5,366,722				5,765,106	5,456,377	308,729	
Planned runway extension and costs to upgrade   335,000   Airport   1,973,140   1,973,140   205,000   1,768,140   airport facilities   5,113,876   Roading (NZTA assisted)   5,369,273   5,369,273   5,953,589   (584,316)   Reduction in planned spend on SP38   598,160   Roading (District funded)   648,637   648,637   459,394   189,243   Additional spend on footpaths & cycleway   50,750   Infrastructural Works Unit   35,000   31,550   3,451   3,451								
335,000   Airport   1,973,140   1,973,140   205,000   1,768,140   airport facilities   315,000   31,13,876   Roading (NZTA assisted)   5,369,273   5,369,273   5,933,590   (584,316)   Reduction in planned spend on SP38   598,160   Roading (District funded)   648,637   648,637   459,394   189,243   Additional spend on footpaths & cycleway   61,268   61,268   11,268   50,000		Capital Expenditure						
5,113,876         Roading (NZTA assisted)         5,369,273         5,369,273         5,953,589         (584,316) Reduction in planned spend on SP38           598,160         Roading (District funded)         648,637         648,637         459,394         189,243         Additional spend on footpaths & cycleway           50,750         Infrastructural Works Unit         35,000         35,000         31,550         3,451           161,155         Parking         61,268         61,268         11,268         50,000           6,258,941         8,087,319         8,087,319         6,660,801         1,426,517           Funded by           -         Rates         -         -         -           2,141,891         Depreciation Reserves         2,296,155         2,296,155         1,804,507         491,648         Funding for renewals           -         Depreciation not Funded         -         -         -         -         -           360,572         Loans         1,254,448         1,254,448         -         1,254,448         -         1,254,448 safety issues at the airport.           -         -         -         -         -         -         -         -         -         -         -         -         <								
Section   Sect	335,000	Airport	1,973,140		1,973,140	205,000	1,768,140	airport facilities
So,750   Infrastructural Works Unit   35,000   35,000   31,550   3,451	5,113,876	Roading (NZTA assisted)	5,369,273		5,369,273	5,953,589	(584,316)	Reduction in planned spend on SP38
161,155   Parking	598,160	Roading (District funded)	648,637		648,637	459,394	189,243	Additional spend on footpaths & cycleway
6,258,941	50,750	Infrastructural Works Unit	35,000		35,000	31,550	3,451	
Funded by  - Rates 2,141,891 Depreciation Reserves 2,296,155 2,296,155 1,804,507 491,648 Funding for renewals  - Depreciation not Funded  - Funding for capital works, predominantly the runway extension and to address upgrade & 1,254,448 - 1,254,448 safety issues at the airport.  - Sale of Assets  - 10,000 (10,000)  Reduction in planned Roading subsidies offset by 3,756,478 Subsidies 4,536,716 4,846,294 (309,579) \$500k subsidy for Runway Extension.	161,155	Parking	61,268		61,268	11,268	50,000	
- Rates 2,141,891 Depreciation Reserves 2,296,155 2,296,155 1,804,507 491,648 Funding for renewals - Depreciation not Funded - Funding for capital works, predominantly the runway extension and to address upgrade & 1,254,448 - 1,254,448 safety issues at the airport Sale of Assets - 10,000 (10,000) Reduction in planned Roading subsidies offset by 3,756,478 Subsidies 4,536,716 4,846,294 (309,579) \$500k subsidy for Runway Extension.	6,258,941		8,087,319		8,087,319	6,660,801	1,426,517	•
2,141,891 Depreciation Reserves 2,296,155 2,296,155 1,804,507 491,648 Funding for renewals  - Depreciation not Funded		Funded by						
- Depreciation not Funded  - Funding for capital works, predominantly the runway extension and to address upgrade & 1,254,448 - 1,254,448 safety issues at the airport.  - Sale of Assets  - 10,000 (10,000)  Reduction in planned Roading subsidies offset by 3,756,478 Subsidies  - 4,536,716 4,846,294 (309,579) \$500k subsidy for Runway Extension.		Rates						
- Depreciation not Funded  - Funding for capital works, predominantly the runway extension and to address upgrade & 1,254,448 - 1,254,448 safety issues at the airport.  - Sale of Assets  - 10,000 (10,000)  Reduction in planned Roading subsidies offset by 3,756,478 Subsidies  - 4,536,716 4,846,294 (309,579) \$500k subsidy for Runway Extension.	2,141,891	Depreciation Reserves	2,296,155		2,296,155	1,804,507	491,648	Funding for renewals
Funding for capital works, predominantly the runway extension and to address upgrade & 360,572 Loans 1,254,448 - 1,254,448 - 1,254,448 safety issues at the airport.  - Sale of Assets - 10,000 (10,000)  Reduction in planned Roading subsidies offset by 3,756,478 Subsidies 4,536,716 4,846,294 (309,579) \$500k subsidy for Runway Extension.							· .	•
runway extension and to address upgrade & 1,254,448								Funding for capital works, predominantly the
360,572 Loans 1,254,448 - 1,254,448 safety issues at the airport Sale of Assets - 10,000 (10,000)  Reduction in planned Roading subsidies offset by 3,756,478 Subsidies 4,536,716 4,846,294 (309,579) \$500k subsidy for Runway Extension.								
- Sale of Assets - 10,000 (10,000) Reduction in planned Roading subsidies offset by 3,756,478 Subsidies 4,536,716 4,846,294 (309,579) \$500k subsidy for Runway Extension.	360,572	Loans	1.254.448		1.254.448		1.254.448	
Reduction in planned Roading subsidies offset by 3,756,478 Subsidies 4,536,716 4,846,294 (309,579) \$500k subsidy for Runway Extension.	,		-,,			10,000		-
3,756,478 Subsidies 4,536,716 4,536,716 4,846,294 (309,579) \$500k subsidy for Runway Extension.						,,,,,,,	(22,000)	
6,258,941 8,087,319 8,087,319 6,660,801 1,426,517	3,756,478	Subsidies	4,536,716		4,536,716	4,846,294	(309,579)	
	6,258,941		8,087,319		8,087,319	6,660,801	1,426,517	

#### Activity Four – Community Facilities

COMMUNITY FACILITIES
Forecast Statement of Cost of Service for the year ending 30th June 2018

rorecust state	ment by cost by service for the year ending s	July Julie 2018					
BUDGET		COSTS	REVENUE	NET COST	2015/25 Yr 3		
2016/17		2017/18	2017/18	2017/18	PER LTP	VARIANCE	REASON FOR CHANGE
867,935	Parks & Reserves	1,043,688	37,210	1,006,478	792,060	214,419	Increased focus on maintenance programs
392,131	Library - Operating	440,462	12,800	427,662	406,207	21,455	
							Inclusion of proceeds from Sale of houses
						(0.0.000)	(Affordable Housing & Youth Initiative) not
	Community Support Cemeteries	649,268	140,000	509,268	595,554		planned for in LTP.
93,055	Cemeteries	124,220	26,622	97,598	108,862	(11,264)	
1,924,058		2,257,638	216,632	2,041,006	1,902,684	138,324	- -
	Funded by						
1,855,463	Rates			1,930,729	1,849,790	80,939	
	Reserves			75,177	17,177	58,000	
34,240	Depreciation not Funded			35,100	35,717	(617)	
							_
1,924,058				2,041,006	1,902,684	138,322	
	Capital Expenditure						
							Inclusion of CDB Enhancement Stage 1 costs,
							new Tourism Infrastructure and the upgrade of
							facilities across the region to cater for expected
935,250	Parks & Reserves	1,445,000		1,445,000	-		upturn in visitor numbers.
	Library	161,310		161,310	131,456	29,854	
	Museum	-					
13,000	Community Support Cemeteries	15,000		15,000		15,000	
13,000	Taskforce Green Scheme	15,000		15,000		15,000	
948,250		1,621,310		1,621,310	131,456	1,489,854	
	Funded by						
	Rates						
195,250	Depreciation Reserves	476,310		476,310	46,273	430,037	
-	Depreciation not Funded	-		-	-	-	
753,000	Loans	1,045,000		1,045,000	85,184	959,816	
	Sale of Assets						Subsidu for Tourism Infrastructure as to be forted
	Subsidies	100,000		100,000		100,000	Subsidy for Tourism Infrastructure not included in LTP.
			,				-
948,250		1,621,310		1,621,310	131,456	1,489,854	-

#### Activity Five – Planning and Regulatory Services

PLANNING AND REGULATORY
Forecast Statement of Cost of Service for the year ending 30th June 2018

BUDGET 2016/17		COSTS 2017/18	2017/18	NET COST 2017/18	2015/25 Yr 3 PER LTP	VARIANCE	REASON FOR CHANGE
467,678	Resource Planning	954,778	41,500	913,278	889,158	24,120	
98,212	Environmental Health	113,050	13,913	99,137	104,443	(5,307)	
107,946	Building Inspection	370,062	272,185	97,877	129,568	(31,691)	
65,024	Liquor Licensing	82,221	14,196	68,025	67,556	470	
							Additional labour and associated costs not
	Bylaw Control	496,422	211,900	284,522	158,031	126,491	planned for in LTP
93,542	Civil Defence	88,591	-	88,591	121,487	(32,897)	
238,756	Rural Fire	169,268	5,467	163,801	258,882	(95,081)	Impact of transfer of responsibility for Operations to FENZ
1,261,722		2,274,391	559,161	1,715,230	1,729,126	(13,895)	
	Funded by						
665,313	Rates			731,888	844,475	(112,587)	
577,588	Reserves			963,895	864,231	99,664	
18,052	Depreciation not Funded			19,447	20,420	(973)	
1,260,953				1,715,230	1,729,126	(13,896)	-
	Capital Expenditure						
	Resource Planning						
10,250							
10,230	Building Inspection				31,550	(31,550)	
	Liquor Licensing	_			31,330	(52,550)	
75,000		125,000		125,000	63,099	61,901	Extension to Dog Pound
	Safer Communities	-				,	
-	Civil Defence						
12,000	Rural Fire	-		-	-	-	
97,250		125,000		125,000	94,649	30,351	
	Funded by						
	Rates						
82,250	Depreciation Reserves	60,000		60,000	74,649	(14,649)	
	Depreciation not Funded						
15,000	Loans	65,000		65,000		65,000	
-	Sale of Assets	-			20,000	(20,000)	
	Subsidies						
97,250	•	125,000		125,000	94,649	30,351	•
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•			,	,	,	•

#### Activity Six – Leadership and Governance

LEADERSHIP AND GOVERNANCE
Forecast Statement of Cost of Service for the year ending 30th June 2018

BUDGET 2016/17		COSTS 2017/18	REVENUE 2017/18	NET COST 2017/18	2015/25 Yr 3 PER LTP	VARIANCE	REASON FOR CHANGE
	Community Representation Maori Liaison	1,670,918 206,677	:	1,670,918 206,677	1,610,098 191,717	60,820 14,959	Additional labour and associated costs to
469.063	Economic Development	599,378		599,378	337,510	261 969	support development of Economic Development business unit
	Visitor Information Centre	352,135	115,719	236,416	149,221		Additional labour and associated costs
2,495,222		2,829,107	115,719	2,713,388	2,288,546	424,842	- -
	Funded by						
2,405,256 89,966	Reserves			2,706,498 3,640	2,263,563 24,983	442,935 (21,343)	
-	Depreciation not Funded			3,250	24,503	3,250	
				3,230		5,255	
2,495,222				2,713,388	2,288,546	424,842	
	Capital Expenditure						
	Community Representation	13,000		13,000		13,000	
	Maori Liaison			-	25,000	(25,000)	
212,500	Economic Development	122,500		122,500			Enhancement of the river use
-	Visitor Information Centre	-		-	-	-	
212,500		135,500		135,500	25,000	110,500	•
	Funded by						
	Rates	-					
22,000	Depreciation Reserves	46,500		46,500	15,000	31,500	
	Depreciation not Funded	-					
212,500		89,000		89,000		89,000	
-	Sale of Assets	-			10,000	(10,000)	
	Subsidies	-					
234,500		135,500	:	135,500	25,000	110,500	

#### Activity Seven – Support Services

SUPPORT SERVICES
Forecast Statement of Cost of Service for the year ending 30th June 2018

BUDGET 2016/17		COSTS 2017/18	REVENUE 2017/18	NET COST 2017/18	2015/25 Yr 3 PER LTP	VARIANCE	REASON FOR CHANGE
723,549	Chief Executive Officer	795,244		795,244	725,798	69,447	Increased labour and related costs For Health &
1.005.138	Administration Services	1,050,028	4,129	1,045,899	963,365	82.533	Safety Officer
	Financial Services	1,044,414	8,000	1,036,414	975,357	61,056	,
,			,		-	,	Increased labour and related costs GIS and
657,331	Information Services	835,086		835,086	752,695	82,391	District Plan staff
							Increased labour costs and the inclusion of the
	Engineering Services	902,695	-	902,695	642,958	259,737	WDC Cadet Programme.
174,818	Regulatory Manager	174,302	-	174,302	145,679	28,623	
4,241,529		4,801,769	12,129	4,789,640	4,205,852	583,787	
	Funded by						
(24.620)				(0.000)	(0)	(0.000)	
(74,630)				(91,853)		(91,853)	
,	Reserves			233,627	89,704	143,923	
	Depreciation not Funded			23,333	25,813	(2,480)	
4,235,214	Overhead Allocation			4,624,533	4,090,337	534,196	
4,241,529	-			4,789,640	4,205,853	583,786	-
4,241,525	•			4,769,040	4,203,833	363,760	•
	Capital Expenditure						
38,000	Management				42,066	(42,066)	
	•						File Management system & building alterations
622,000	Administration Services	616,660		616,660	420,660	196,000	to accommodate future needs
	Financial Services			-			
86,625	Information Services	63,413		63,413	24,188	39,225	
40,000	Engineering Services	35,000		35,000		35,000	
	Regulatory Manager						
786,625		715,073		715,073	486,914	228,159	
	Funded by						
	Rates						
167,625		83,413		83,413	24,188	59,225	
-	Depreciation not Funded			-			
599,000		631,660		631,660	422,726	208,934	
20,000	Sale of Assets Subsidies				40,000	(40,000)	
-	Substates	-		-			
786,625	-	715,073		715,073	486,914	228,159	-
700,023	•	713,073		/15,0/3	400,514	220,239	•

### Prospective Council Financial Reports Prospective Funding Impact Statement

#### PROSPECTIVE FUNDING IMPACT STATEMENT

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
	Sources of Operating Funding			
3,879,109	General rates, uniform annual charges, rates penalties	4,451,727	3,970,893	480,834
	Targeted rates (other than a targeted rate for			(004.005)
	water supply) Subsidies and grants for operating purposes	7,811,913 4,543,344	8,803,209 5,057,319	(991,296)
4,415,542	Fees charges and targeted rates for water	4,343,344	3,037,313	(513,975)
3,188,143	supply	3,147,294	3,422,875	(275,581)
945,725	Interest and Dividends from Investments	856,172	1,036,551	(180,379)
66,625	Local authorities fuel tax, fines, infringement fees, and other receipts	68,000	68,357	(357)
20,307,457	Total Operating Funding	20,878,450	22,359,205	(1,480,754)
	Applications of Operating Funding			
18.524.683	Payments to staff and suppliers	20,000,248	20,373,173	(372,925)
	Finance costs	548,210	618,250	(70,040)
-	Other operating funding applications	-	-	-
19,017,987	Total applications of operating funding	20,548,458	20,991,423	(442,965)
1.289.471	Surplus (Deficit) of operating funding	329,992	1,367,782	(1,037,789)
1,205,471	- Surplus (School) of operating failuring	323,332	1,507,702	(1,057,705)
	Sources of capital funding			
	Subsidies and grants for capital expenditure Development and financial contributions	4,636,716	5,330,294	(693,578)
	Increase (decrease) in debt	4,136,838	890,734	3,246,104
20,000	Gross proceeds from sale of assets	-	90,000	(90,000)
	Lump sum contributions	-	-	-
8,482,150	Total sources of capital funding	8,773,554	6,311,028	2,462,526
	Application of capital funding			
	Capital expenditure			
	- to meet additional demand	10,000		10,000
3,689,982		4,976,623	1,365,670	3,610,953
9,513,016		10,259,680	9,404,225	855,455
	Increase (Decrease) in reserves	(6,142,757)	(3,091,085)	(3,051,672)
-	Increase (Decrease) of investments	-	-	-
9,771,621	Total application of capital funding	9,103,545	7,678,810	1,424,736
(1,289,471)	Surplus (Deficit) of capital funding	(329,991)	(1,367,782)	1,037,790
	Funding Balance	-	-	-
4,732,153	Group depreciation and amortisation	4,902,813	4,903,758	(945)

#### Prospective Statement of Comprehensive Income

#### PROSPECTIVE STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

For the year ending 30th June 2018

BUDGET 2016/17	REVENUES	BUDGET 2017/18	PER LTP 2017/18	VARIANCE
10,761,464	Rates	11,218,776	11,629,617	(410,841)
929,558	Targeted Rate for Water Supply	1,044,864	1,144,485	(99,621)
9,656,420	Subsidies	9,180,060	10,387,613	(1,207,553)
66,625	Petrol Tax	68,000	68,357	(357)
3,188,143	Fees and Charges	3,147,294	3,226,284	(78,990)
945,725	Investment Income	856,172	739,373	116,799
25,547,935	•	25,515,166	27,195,729	(1,680,563)
	EXPENDITURE			
4,434,543	Water Services	4,462,929	4,584,979	(122,050)
1,143,609	Solid Waste	1,170,885	1,215,199	(44,314)
10,490,508	Transport	10,986,963	11,338,427	(351,464)
2,099,081	Community Facilities	2,340,085	1,975,104	364,981
1,804,412	Planning and Regulatory	2,273,091	2,267,721	5,370
2,603,908	Leadership and Governance	2,824,207	2,408,322	415,885
373,090	Investments	476,065	485,621	(9,556)
590,863	Property	543,352	750,367	(207,015)
3,173	Corporate (Support Services)	151,403	105,583	45,820
23,543,187		25,228,980	25,131,323	97,657
2,004,748	Net Surplus (Deficit) on Operations Plus Profit on Sale of Fixed Assets	286,186	2,064,406	(1,778,220)
	Revaluation Increases			
2,004,748	Net Surplus (Deficit) after taxation	286,186	2,064,406	(1,778,220)
	OTHER COMPREHENSIVE REVENUE			
42,254,057	Gains (Loss) on property revaluation	-	-	-
44,258,805	TOTAL COMPREHENSIVE REVENUE	286,186	2,064,406	(1,778,220)

#### Statement of Prospective Movement in Special Reserves

#### PROSPECTIVE MOVEMENT IN RESERVES STATEMENT

For the year ending 30th June 2018

Budget 2016/17		Budget 2017/18	Per LTP 2017/18	VARIANCE
	Reserves held for Emergency Purposes			
677,082	Opening Balance	713,435	713,435	
36,354	Transfers to Reserves	10,246	22,618	(12,372)
-	Transfers from Reserves	-	-	-
713,435	Closing balance	723,681	736,053	(12,372)
	Reserves held for future Asset Purchases			
16,872,871	Opening Balance	16,087,126	16,087,126	
4,958,670	Transfers to Reserves	2,489,515	2,591,710	(102,195)
(5,744,415)	Transfers from Reserves	(8,461,325)	(4,892,584)	(3,568,741)
16,087,126	Closing balance	10,115,316	13,786,252	(3,670,936)
	Reserves held for future Operational Costs			
2,402,507	Opening Balance	3,012,596	3,012,596	-
723,089	Transfers to Reserves	43,264	61,636	(18,372)
(113,000)	Transfers from Reserves	(63,000)	(606,335)	543,335
3,012,596	Closing balance	2,992,860	2,467,897	524,963
	Reserves held for repayment of maturing debt			
439,279	Opening Balance	418,557	418,557	-
214,025	Transfers to Reserves	228,300	293,300	(65,000)
(234,747)	Transfers from Reserves		-	
418,557	Closing balance	646,857	711,857	(65,000)
20,231,715	Total Reserve Funds	14,478,714	17,702,060	(3,223,346)

#### Prospective Statement of Changes in Equity

#### PROSPECTIVE STATEMENT OF CHANGES IN EQUITY

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
264,392,498	Public Equity Opening Balance	308,651,303	302,603,231	6,048,072
44,258,805	Total Comprehensive Revenue for year	286,187	2,064,406	(1,778,219)
308,651,303	Closing Balance	308,937,490	304,667,637	4,269,853

#### Proposed Statement of Financial Position

#### PROSPECTIVE STATEMENT OF FINANCIAL POSITION

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
	CURRENT ASSETS			
104,826	Cash and Cash Equivalents	8,550	106,212	(97,662)
3,921	Inventories	3,921	38,291	(34,370)
2,080,145	Trade and other receivables	2,182,401	5,956,621	(3,774,220)
14,949,821	Financial assets at fair value	5,529,277	8,120,660	(2,591,383)
17,138,713		7,724,149	14,221,784	(6,497,635)
				_
	LESS CURRENT LIABILITIES			
	_Trade and other payables	5,228,537	4,029,562	1,198,975
4,585,799		5,228,537	4,029,562	1,198,975
				(7.000.010)
12,552,914	Working Capital	2,495,612	10,192,222	(7,696,610)
	NON CURRENT ASSETS			
299,789,849	Property Plant and Equipmen	310,133,338	301,731,519	8,401,819
	Loans and other receivables	60,247	-	60,247
	Investments in Subsidiary	1,250,000	1,250,000	-
277,000	Investment in Property	277,000	277,000	-
150,380	Biological Asset - Forestry	150,380	69,946	80,434
147,109	Intangible Assets	147,109	143,277	3,832
22,992	Available for sale financial as	22,992	22,992	-
314,250,491	-	314,536,678	313,686,956	849,722
	NON CURRENT LIABILITIES			
5 000 000	Term Debt	5,000,000	8,011,874	(3,011,874)
	Employee Entitlements	121,063	147,883	(26,820)
	Landfill Aftercare	478,126	859,562	(381,436)
478,126	Landriii Artercare	478,126	839,362	(381,436)
5,599,189	-	5,599,189	9,019,319	(3,420,130)
308,651,303	NET ASSETS	308,937,490	304,667,637	4,269,852
	EQUITY			
20,231,715	-	14,478,714	15,647,008	(1,168,294)
	Retained Earnings	294,458,776	289,020,629	5,438,146
308,651,303		308,937,490	304,667,637	4,269,852
		-,,	,,	-,,

#### Prospective Statement of Cashflows

#### PROSPECTIVE STATEMENT OF CASH FLOWS

For the year ending 30th June 2018

Cash will be provided from:   11,0759,767   Rates   12,063,174   12,725,403   (1,662,229)   16,181,034   Other Revenue   14,223,440   14,524,337   (300,897)   26,940,801   Cash will be applied to:   25,286,614   27,249,740   (1,963,126)   Cash will be applied to:   24,611,836   Operations Expenditure   25,155,824   25,055,107   100,717   4,732,153   Less Depreciation   4,902,813   4,903,758   (945)   493,300   Less Interest   548,210   618,250   (70,040)   19,879,683   Payments to Suppliers and Employees   19,704,801   19,533,098   171,702   19,879,683   Cash will be provided from:   20,000   Sale of Assets   20,253,011   20,151,348   101,662   Cash will be provided from:   20,000   Sale of Assets   9,546,838   2,650,000   6,896,838   3,991,672   Cash will be applied to:   11,114,989   Cash will be applied to:   11,114,989   Cash will be applied to:   11,114,989   Cash will be provided from:   14,676,716   10,752,197   3,924,519   Cash will be provided from:   11,114,989   Cash will be applied to:   11,114,989   Cash will be applied to:   11,114,989   Cash will be applied to:   12,676,716   10,752,197   3,924,519   Cash will be applied to:   11,114,989   Cash will be applied to:   14,676,716   10,752,197   3,924,519   Cash will be applied to:   14,676,716   10,752,197   3,924,519   Cash will be applied to:   15,123,317   Cash will be provided from:   16,123,317   Cash will be applied to:   16,123,317   Cash will be appli	BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
10,759,767   Rates	•	OPERATING ACTIVITIES	,	•	
16,181,034   Other Revenue   14,223,440   14,524,337   (300,897)   26,940,801   Cash will be applied to:   25,186,614   27,249,740   (1,963,126)   Cash will be applied to:   25,155,824   25,055,107   100,717   4,732,153   Less Depreciation   4,902,813   4,903,758   (945)   493,300   Less Interest   548,210   618,250   (70,040)   19,386,383   Payments to Suppliers and Employees   19,704,801   19,533,098   171,702   19,879,683   Cash will be provided from:   20,000   Sale of Assets   9,546,838   2,650,000   6,896,838   3,991,672   Cash will be applied to:   11,114,989   Asset purchases and formation   14,676,716   10,752,197   3,924,519   11,114,989   14,676,716   10,752,197   3,924,519   (7,123,317)   Net Cash Flows from Investing   (5,129,878)   (8,012,197)   2,882,319   (62,199)   Net Cash Flow from Financing   (96,275)   (23,071)   (73,203)   167,025   Plus Opening Bank Balance   104,826   129,283   (24,457)   (23,071)   (73,203)   167,025   Plus Opening Bank Balance   104,826   129,283   (24,457)   (24,		Cash will be provided from:			
26,940,801   25,286,614   27,249,740   (1,963,126)   (24,611,836   Operations Expenditure   25,155,824   25,055,107   100,717   4,732,153   Less Depreciation   4,902,813   4,903,758   (945)   493,300   Less Interest   548,210   618,250   (70,040)   19,386,383   Payments to Suppliers and Employees   19,704,801   19,533,098   171,702   19,879,683   20,253,011   20,151,348   101,662   10,879,683   10,879,6	10,759,767	Rates	11,063,174	12,725,403	(1,662,229)
Cash will be applied to:  24,611,836	16,181,034	Other Revenue	14,223,440	14,524,337	(300,897)
24,611,836   Operations Expenditure   25,155,824   25,055,107   100,717     4,732,153   Less Depreciation   4,902,813   4,903,758   (945)     493,300   Interest   548,210   618,250   (70,040)     19,386,383   Payments to Suppliers and Employees   19,704,801   19,533,098   171,702     493,300   Interest Paid   548,210   618,250   (70,040)     19,879,683   20,253,011   20,151,348   101,662     7,061,118   Net Cash Flow from Operations   5,033,603   7,098,392   (2,064,788)	26,940,801	•	25,286,614	27,249,740	(1,963,126)
4,732,153		Cash will be applied to:			
19,386,383	24,611,836	Operations Expenditure	25,155,824	25,055,107	100,717
19,386,383	4,732,153	Less Depreciation	4,902,813	4,903,758	(945)
Material Paid   S48,210   618,250   (70,040)   19,879,683   20,253,011   20,151,348   101,662   20,253,011   20,151,348   101,662   20,253,011   20,151,348   101,662   20,253,011   20,151,348   101,662   20,000   3,000   3,000   3,971,672   5ale of Assets   9,546,838   2,650,000   6,896,838   3,991,672   Cash will be applied to:   11,114,989   Asset purchases and formation   14,676,716   10,752,197   3,924,519   11,114,989   14,676,716   10,752,197   3,924,519   (7,123,317)   Net Cash Flows from Investing   (5,129,878)   (8,012,197)   2,882,319   (7,123,317)   Net Cash Flows from Investing   (5,129,878)   (8,012,197)   2,882,319   (890,734)   Cash will be applied to:   Loans raised   Cash will be applied to:   Loans repaid	493,300	Less Interest	548,210	618,250	(70,040)
19,879,683   20,253,011   20,151,348   101,662	19,386,383	Payments to Suppliers and Employees	19,704,801	19,533,098	171,702
T,061,118   Net Cash Flow from Operations   5,033,603   7,098,392   (2,064,788)	493,300	Interest Paid	548,210	618,250	(70,040)
INVESTING ACTIVITIES   Cash will be provided from:   Sale of Assets   Sale of Assets   Sale of Short term Investments   9,546,838   2,650,000   6,896,838   3,991,672   9,546,838   2,740,000   6,806,838   Cash will be applied to:   Asset purchases and formation   14,676,716   10,752,197   3,924,519   Investments purchased   Sale of Short term Investments   14,676,716   10,752,197   3,924,519   Investments purchased   Sale of Short term Investments   14,676,716   10,752,197   3,924,519   Investments purchased   Sale of Short term Investing   14,676,716   10,752,197   3,924,519   Investments purchased   Sale of Short term Investing   14,676,716   10,752,197   3,924,519   Investments purchased   Sale of Short term Investing   Sale of Sh	19,879,683		20,253,011	20,151,348	101,662
Cash will be provided from:         20,000       Sale of Assets       - 90,000 (90,000)         3,971,672       Sale of Short term Investments       9,546,838 (2,650,000)       6,896,838         3,991,672       Cash will be applied to:       9,546,838 (2,740,000)       6,806,838         11,114,989       Asset purchases and formation Increase in Loans and Advances Investments purchased       1 (3,752,197)       3,924,519         11,114,989       Investments purchased	7,061,118	Net Cash Flow from Operations	5,033,603	7,098,392	(2,064,788)
Cash will be provided from:         20,000       Sale of Assets       - 90,000 (90,000)         3,971,672       Sale of Short term Investments       9,546,838 (2,650,000)       6,896,838         3,991,672       Cash will be applied to:       9,546,838 (2,740,000)       6,806,838         11,114,989       Asset purchases and formation Increase in Loans and Advances Investments purchased       1 (3,752,197)       3,924,519         11,114,989       Investments purchased					
20,000   Sale of Assets   - 90,000   (90,000)     3,971,672   Sale of Short term Investments   9,546,838   2,650,000   6,896,838     3,991,672   Cash will be applied to:   11,114,989   Asset purchases and formation   14,676,716   10,752,197   3,924,519     Increase in Loans and Advances   1 14,676,716   10,752,197   3,924,519     11,114,989   14,676,716   10,752,197   3,924,519     (7,123,317)   Net Cash Flows from Investing   (5,129,878)   (8,012,197)   2,882,319     FINANCING ACTIVITIES   Cash will be provided from:   Loans raised   890,734   (890,734)     Cash will be applied to:   Loans repaid   - 9,0000   - 9,0000     Loans repaid   - 9,0000   - 9,0000   - 9,0000     Cash Flow from Financing   - 890,734   (890,734)     (62,199)   Net Increase/(Decrease)   (96,275)   (23,071)   (73,203)     167,025   Plus Opening Bank Balance   104,826   129,283   (24,457)					
3,971,672   Sale of Short term Investments   9,546,838   2,650,000   6,896,838   3,991,672   Cash will be applied to:   11,114,989   Asset purchases and formation   14,676,716   10,752,197   3,924,519   Increase in Loans and Advances   Investments purchased	20.000	•		00.000	(00.000)
3,991,672   9,546,838   2,740,000   6,806,838     Cash will be applied to:   11,114,989   Asset purchases and formation   14,676,716   10,752,197   3,924,519     Increase in Loans and Advances   Investments purchased       11,114,989   14,676,716   10,752,197   3,924,519     (7,123,317)   Net Cash Flows from Investing   (5,129,878)   (8,012,197)   2,882,319     FINANCING ACTIVITES   Cash will be provided from:   - Loans raised   - 890,734   (890,734)     Cash will be applied to:   - Loans repaid       Loans repaid       Net Cash Flow from Financing   - 890,734   (890,734)     (62,199)   Net Increase/(Decrease)   (96,275)   (23,071)   (73,203)     167,025   Plus Opening Bank Balance   104,826   129,283   (24,457)			0.546.020	,	, , ,
Cash will be applied to: 11,114,989		Sale of Short term investments			
11,114,989       Asset purchases and formation Increase in Loans and Advances Investments purchased       14,676,716       10,752,197       3,924,519         11,114,989       14,676,716       10,752,197       3,924,519         (7,123,317)       Net Cash Flows from Investing       (5,129,878)       (8,012,197)       2,882,319         FINANCING ACTIVITIES <ul> <li>Cash will be provided from:</li> <li>Loans raised</li> <li>Cash will be applied to:</li> <li>Loans repaid</li> <li>Net Cash Flow from Financing</li> <li>890,734</li> <li>(890,734)</li> </ul> (62,199)     Net Increase/(Decrease)       (96,275)       (23,071)       (73,203)         167,025       Plus Opening Bank Balance       104,826       129,283       (24,457)	3,991,672	Cook will be applied to:	9,546,838	2,740,000	6,806,838
Increase in Loans and Advances   Investments purchased	11 11/ 000	* *	1/1676 716	10 752 107	2 024 510
- Investments purchased	11,114,909	•	14,070,710	10,732,197	3,924,319
11,114,989       14,676,716       10,752,197       3,924,519         (7,123,317)       Net Cash Flows from Investing       (5,129,878)       (8,012,197)       2,882,319         FINANCING ACTIVITIES         Cash will be provided from:       -       890,734       (890,734)         Cash will be applied to:       -       -       -       -         Cash will be applied to:       -       -       -       -         Net Cash Flow from Financing       -       890,734       (890,734)         (62,199)       Net Increase/(Decrease)       (96,275)       (23,071)       (73,203)         167,025       Plus Opening Bank Balance       104,826       129,283       (24,457)	_		_	_	_
(7,123,317)         Net Cash Flows from Investing         (5,129,878)         (8,012,197)         2,882,319           FINANCING ACTIVITIES <ul></ul>	11 114 989	. Investments purchaseu	14 676 716	10 752 197	3 924 519
FINANCING ACTIVITIES Cash will be provided from: - Loans raised - 890,734 (890,734) Cash will be applied to: - Loans repaid Net Cash Flow from Financing - 890,734 (890,734)  (62,199) Net Increase/(Decrease) (96,275) (23,071) (73,203)  167,025 Plus Opening Bank Balance 104,826 129,283 (24,457)	11,114,505		14,070,710	10,732,137	3,324,313
Cash will be provided from:         Loans raised       - 890,734       (890,734)         Cash will be applied to:           Loans repaid        - 890,734       (890,734)         Met Cash Flow from Financing       - 890,734       (890,734)         (62,199)       Net Increase/(Decrease)       (96,275)       (23,071)       (73,203)         167,025       Plus Opening Bank Balance       104,826       129,283       (24,457)	(7,123,317)	Net Cash Flows from Investing	(5,129,878)	(8,012,197)	2,882,319
Cash will be provided from:         Loans raised       - 890,734       (890,734)         Cash will be applied to:           Loans repaid        - 890,734       (890,734)         Met Cash Flow from Financing       - 890,734       (890,734)         (62,199)       Net Increase/(Decrease)       (96,275)       (23,071)       (73,203)         167,025       Plus Opening Bank Balance       104,826       129,283       (24,457)		EINANCING ACTIVITIES			
- Loans raised - 890,734 (890,734)  Cash will be applied to: - Loans repaid Net Cash Flow from Financing - 890,734 (890,734)  (62,199) Net Increase/(Decrease) (96,275) (23,071) (73,203)  167,025 Plus Opening Bank Balance 104,826 129,283 (24,457)					
Cash will be applied to:         Loans repaid       -       -       -       -         Net Cash Flow from Financing       -       890,734       (890,734)         (62,199)       Net Increase/(Decrease)       (96,275)       (23,071)       (73,203)         167,025       Plus Opening Bank Balance       104,826       129,283       (24,457)	_			890 734	(890 734)
- Loans repaid				030,734	(030,734)
- Net Cash Flow from Financing - 890,734 (890,734)  (62,199) Net Increase/(Decrease) (96,275) (23,071) (73,203)  167,025 Plus Opening Bank Balance 104,826 129,283 (24,457)	-		_	_	_
(62,199)         Net Increase/(Decrease)         (96,275)         (23,071)         (73,203)           167,025         Plus Opening Bank Balance         104,826         129,283         (24,457)				890,734	(890,734)
167,025 Plus Opening Bank Balance 104,826 129,283 (24,457)		•		,	(****,****,
	(62,199)	Net Increase/(Decrease)	(96,275)	(23,071)	(73,203)
104,826 Bank Balance at end of year 8,551 106,212 (97,660)	167,025	Plus Opening Bank Balance	104,826	129,283	(24,457)
	104,826	Bank Balance at end of year	8,551	106,212	(97,660)

#### PROPOSED CAPITAL PLAN 2017/18

FUNDING	SCHEME	BUDGET 2016/17	BUDGET 2017/18	LTP 2017/18	Var
FUNDING	SCHEME	2016/17	2017/18	2017/18	Var
	Water Reticulation - Ren Ex				
Depreciation Reserves	Replacement Reservoir- professional services	100,000	-	-	-
Depreciation Reserves	Replacement reservoir -construction	750,000	-	1,050,000	(1,050,000
Depreciation Reserves	WAIROA PIPELINES RENEWALS	155,700	350,000	213,828	136,172
Depreciation Reserves	VALVE REPLACEMENTS	10,380	21,071	10,691	10,380
Depreciation Reserves	Renewals modelling	25,950	52,679	26,729	25,951
Depreciation Reserves	Condition reporting	20,760	21,383	21,383	
Depreciation Reserves	Mahanga retic	5,190	10,536	5,346	5,190
Depreciation Reserves	Tuai retic	10,380	21,071	10,691	10,380
Depreciation Reserves	Wairoa Reservoir	'	100,000	,	100,000
Depreciation Reserves	Tuai Reservoir		10,000		10,000
	Water Reticulation - Prior Year Approved Projects				
Depreciation Reserves	Asset Management Modelling Design	20,000	20,000	-	20,000
	Water Reticulation - Cap Ex				
Loans	New Tawhara Reservoir		10,000		10,000
	Water Production - Ren Ex				
Depreciation Reserves	Scada System	5,000	-	-	
Depreciation Reserves	Safety Improvement	16,015	-	-	
Depreciation Reserves	Replacement of Intake Valves	13,000	-	-	
Depreciation Reserves	WTP Pumps	25,950	-	-	
Depreciation Reserves	Chlorine Analyser	18,023	-	-	
Depreciation Reserves	Gravelectric Cones	7,209	-	-	
Depreciation Reserves	Cleaning Inspection Reservoir	15,000	-	_	
Depreciation Reserves	Resilience Earthquake Valves and Bore Investigations	50,000	-	_	
Depreciation Reserves	Clarifiers	20,000	_	_	
Depreciation Reserves	Pipemain Condition Sampling	10,380	_	10,691	(10,691
Depreciation Reserves	Mower	2,076		2,138	(2,138
Depreciation Reserves	Vehicle	25,950	_	21,383	(21,383
Depreciation Reserves	Boundary Pumps AFFCO	23,530		53,457	(53,457
Depreciation Reserves	Sand	.		53,457	(53,457
Depreciation Reserves	Renewal expenditure - Water Treatment	36,330	37,420	37,420	(33,437
	Filter Cloth	30,330	37,420	· ·	/21 202
Depreciation Reserves		10 200	10.001	21,383	(21,383
Depreciation Reserves	Boundary Valves - Pump Station	10,380	10,691	10,691	(0)
Depreciation Reserves	Switchboard Replacement	2 000	100,000	160,371	(60,371
Depreciation Reserves Depreciation Reserves	Purchase Computer Bluebay Bore rehabilitation	3,000	3,843 20,000	3,843	20,000
оргозии от тогот го			20,000		20,000
Depreciation Reserves	Water Production - Prior Year Approved Projects Sheetpile protection of intake	103,800	103,800	-	103,800
	Water Production Can Ex				
Loans	Water Production - Cap Ex  Mahanga treatment upgrade	51,900	158,814	106,914	51,900
				106,914	
Loans	Mahanga telemetry installation	51,900	51,900	-	51,900
Loans	Investigate Alternative Water Supply		20,000		20,000
	Stormwater and Drainage - Ren Ex				
Depreciation Reserves	Mahia Bch Pipelines Renewals	51,900	-	-	
Depreciation Reserves	Wairoa Pipeline Renewals	259,500	267,285	267,285	
Depreciation Reserves	Deterioration modelling	5,190	5,190	5,346	(156
Depreciation Reserves	CCTV	51,900	105,357	53,457	51,900
Depreciation Reserves	Discharge consent	51,900	-	26,729	(26,729
Depreciation Reserves	Condition reporting	51,900	51,900	53,457	(1,557
	Stormwater and Drainage - Cap Ex				
Loans	PIPING OPEN DRAINS - WAIROA	103,800	306,914	106,914	200,000
	Sewerage - Ren Ex/Cap Ex				
Depreciation Reserves	WWTP Solids Filter	120,000		-	
Depreciation Reserves	Infiltration Study - Night Time Flow	51,900		53,457	(53,45)
Depreciation Reserves	Mahia/Opoutama ww scheme renewals	31,140		32,074	(32,074
Depreciation Reserves	CCTV Infiltration Investigation	155,700	106,914	106,914	(52,07
Depreciation Reserves	Wairoa Consent application-Consultation and legal costs	51,900	105,357	53,457	51,90
•		1 1			51,90
Depreciation Reserves	WAIROA RETICULATION - RENEWALS	259,500	534,570	534,570	
Depreciation Reserves	Consultancy for Wairoa ww consent	77,850	80,186	80,186	400.00
	Data verification/condition reporting	103,800	157,257	53,457	103,80
Depreciation Reserves Depreciation Reserves	Infiltration Tests	20,000	125,357	-	125,35
		20,000	125,357 25,000	-	125,35 25,00

		BUDGET	BUDGET	LTP	
FUNDING	SCHEME	2016/17	2017/18	2017/18	Var
Depreciation Reserves	Desludge Oxidation Ponds	60,076	60,076	-	60,076
Depreciation Reserves	Flow Meters	10,380	10,380	-	10,380
Depreciation Reserves	Step Filter	30,038	30,038	-	30,038
Depreciation Reserves	Pump station renewals	51,900	51,900	-	51,900
Depreciation Reserves	Magnaflux Transducers	40,000	40,000	-	40,000
Depreciation Reserves	Larger Pumps North Clyde	30,000	30,000	-	30,000
Depreciation Reserves	Replace Kopu Road Line	177,000	177,000	-	177,000
Depreciation Reserves	Tuai Sand Filters	80,000	80,000	-	80,000
	Sourceage Con Ev				
Loans	Sewerage - Cap Ex  Construction of Plant for new Wairoa consent	103,800	317,628	213,828	103,800
Louis	Solid addition of Flank for Hotel Training Collection	100,000	517,020	213,020	100,000
	Waste Management - RenEx				
Depreciation Reserves	Construction - New Cell	15,000		-	-
Depreciation Reserves	Cover Wairoa Landfill	30,000		-	-
Depreciation Reserves	Effluent system	10,250	10,517	10,517	1
Depreciation Reserves	Recycling Centre renewals	-	52,583	52,583	-
Depreciation Reserves	Landfill Road Resealing	-	20,000	-	20,000
Depreciation Reserves	Diversion Infrastructure renewals	-	50,000	-	50,000
	Wasta Managament CanEv				
Loans	Waste Management - CapEx RTS Landscaping/Trees		20,000	_	20,000
Loans	Set up recycling centre Mahia	50,000	75,000		75,000
	Set up recycling centre within	30,000	, 5,000		, 3,000
	Airport - RenEx				
Depreciation Reserves	Investigate Upgrade Runway Lighting	10,000		-	
Depreciation Reserves	RenEx - Runway Lighting	50,000	200,000	-	200,000
Depreciation Reserves	RenEx - Runway Resurfacing	205,000	411,000	-	411,000
Depreciation Reserves	Paint Building	-	20,000	-	20,000
Depreciation Reserves	Building renewals	30,000	10,000	-	10,000
Depreciation Reserves	Certification	20,000	20,000	-	20,000
	Airport - CapEx				
Loans	Runway Safety Margins	20,000	40,000	-	40,000
Loan/Subsidy	Runway Extension		1,000,000	-	1,000,000
Loans	Airport Facilities Improvements		40,000	-	40,000
Loans	Kitchen Upgrade		35,000	-	35,000
Loans .	Interior mens toilets		20,000	-	20,000
Loans	Security Installation		77,140	-	77,140
Loans	Fuel Sustainability		100,000	-	100,000
	Roading Subsidised				
Depreciation Reserves/Su	_	1,521,000	1,554,462	1,554,462	
Depreciation Reserves/Su		2,808,640	2,844,665	2,844,665	(0)
Depreciation Reserves/Su		464,826	871,695	1,456,013	(584,318)
Loan/Subsidy	Blacks Beach Erosion Protection Stage 2	319,410	98,449	98,449	
D	Roading - WDC				
Depreciation Reserves	New Footpath	44,000		-	-
Depreciation Reserves	C/Way Lighting - Replace/New	15,000	100 000	04.400	45.000
Depreciation Reserves	Footpath Renewals	82,000	100,000	84,132	15,868
Depreciation Reserves	New Streetlights	20,250	10,000	10,517	(517
Depreciation Reserves	Upgrade Crossings	2,563	5,000	2,629	2,371
Depreciation Reserves	Upgrade Road Stormwater Outlets	35,875	15,000	36,808	(21,808)
Depreciation Reserves	Newcastle St Walkway/Cycle	16,200	34,613	8,413	26,200
Depreciation Reserves	Tuai Footpath Uprgade (Ddf)	25,625	51,916	26,291	25,625
Depreciation Reserves	Walkway James Carroll Expenses	3,075	4,800	3,155	1,645
Depreciation Reserves	Marine Parade Upgrade	13,000	10,000	-	10,000
	Roading - CapEx				
Loans	New: Rowing/Ski Club Loop Road	50,000		-	-
	New Footpaths	133,572	280,000	147,580	132,420
Loans	-	40.500	25,000	21,033	3,967
	Urewera Rainforest Route Upgrade Feasibility	40,500		,	19,467
	Urewera Rainforest Route Upgrade Feasibility Walkway/Cycleway Loop Design	40,500 40,500	40,500	21,033	
Loans Loans Loans Loans		40,500		21,033 60,996	
Loans Loans Loans	Walkway/Cycleway Loop Design	40,500 35,000	40,500		(25,996
Loans Loans Loans	Walkway/Cycleway Loop Design Mahia Beach Drainage – Pipi Cresand Tamure Cres Run-Of	40,500 35,000	40,500 35,000	60,996	(25,996
Loans Loans Loans Loans	Walkway/Cycleway Loop Design Mahia Beach Drainage — Pipi Cresand Tamure Cres Run-Of Mahanga Beach — Village Drainage Outlet Through Happy Jac Car Parking - Ren Ex	40,500 35,000 41,000	40,500 35,000	60,996	(25,996
Loans Loans Loans Loans Loans Depreciation Reserves	Walkway/Cycleway Loop Design Mahia Beach Drainage — Pipi Cresand Tamure Cres Run-Of Mahanga Beach — Village Drainage Outlet Through Happy Jac Car Parking - Ren Ex Reseal Wairoa Power	40,500 35,000	40,500 35,000 36,808	60,996 36,808	(25,996 (0
Loans Loans Loans Loans Loans Depreciation Reserves Depreciation Reserves	Walkway/Cycleway Loop Design Mahia Beach Drainage — Pipi Cresand Tamure Cres Run-Of Mahanga Beach — Village Drainage Outlet Through Happy Jac Car Parking - Ren Ex Reseal Wairoa Power Remark Carparks	40,500 35,000 41,000	40,500 35,000 36,808	60,996	(25,996) (0) - 0
Loans Loans Loans Loans Loans Depreciation Reserves	Walkway/Cycleway Loop Design Mahia Beach Drainage — Pipi Cresand Tamure Cres Run-Of Mahanga Beach — Village Drainage Outlet Through Happy Jac Car Parking - Ren Ex Reseal Wairoa Power	40,500 35,000 41,000	40,500 35,000 36,808	60,996 36,808	(25,996) (0)
Loans Loans Loans Loans Loans Depreciation Reserves Depreciation Reserves	Walkway/Cycleway Loop Design Mahia Beach Drainage — Pipi Cresand Tamure Cres Run-Of Mahanga Beach — Village Drainage Outlet Through Happy Jac  Car Parking - Ren Ex Reseal Wairoa Power Remark Carparks Renewals of Carparks (Resealing)	40,500 35,000 41,000	40,500 35,000 36,808	60,996 36,808	(25,996) (0) - 0
Loans Loans Loans Loans Loans Depreciation Reserves Depreciation Reserves	Walkway/Cycleway Loop Design Mahia Beach Drainage — Pipi Cresand Tamure Cres Run-Of Mahanga Beach — Village Drainage Outlet Through Happy Jac Car Parking - Ren Ex Reseal Wairoa Power Remark Carparks	40,500 35,000 41,000	40,500 35,000 36,808	60,996 36,808	(25,996 (0 - 0

p		BUDGET	BUDGET	LTP	
FUNDING	SCHEME	2016/17	2017/18	2017/18	Var
Depresiation Recognes	Infrastructure Business Unit - Ren Ex Condition Rating Equipment	20,000			
Depreciation Reserves Depreciation Reserves	Vehicles	20,000 30,750	30,000	31,550	(1,550)
Depreciation Reserves	Surveying Equipment	30,730	5,000	31,550	5,000
Depreciation Reserves	Surveying Equipment		5,000	-	5,000
	Parks and Reserves - RenEx				
Depreciation Reserves	Blacks Beach Toilets	20,000		-	-
Depreciation Reserves	New Public Toilets Raupunga	5,000		-	-
Depreciation Reserves	Improve Boat Ramp	5,000		-	-
Depreciation Reserves	Develop Boat Park	5,000		-	-
Depreciation Reserves	Traffic Control structures	10,000		-	-
Depreciation Reserves	Playground equipment	10,250	10,000	-	10,000
Depreciation Reserves	Clyde domain pavillon renewals	-	10,000	-	10,000
Depreciation Reserves	Lambton square buildings	-	5,000	-	5,000
Depreciation Reserves	Oraka toilets renewals	50,000	60,000	-	60,000
Depreciation Reserves	Picnic Tables	-	40,000	-	40,000
Depreciation Reserves	Lighthouse retrofit	35,000	45,000	-	45,000
Depreciation Reserves	Vegetation at Dump Farm		30,000	-	30,000
Depreciation Reserves	New Public toilets Tuai		20,000	-	20,000
Depreciation Reserves	Riverbank planting		20,000	-	20,000
Depreciation Reserves	Mahanga Toilets refit		20,000	-	20,000
Depreciation Reserves	Resealing netball courts		5,000	-	5,000
Depreciation Reserves	New Toilet - North Clyde		5,000	-	5,000
Depreciation Reserves	Kopu Rd Bank Protection		10,000	-	10,000
Depreciation Reserves	Nuhaka Domain Tree removal		20,000	-	20,000
Depreciation Reserves	Skatepark Upgrade		25,000	-	25,000
	Delegand December 19 Delegand December 19 Delegand December 19 Delegand December 19 Decemb				
B	Parks and Reserves - RenEx - Prior Year Approved Projects				
Depreciation Reserves	Nuhaka toilets	50,000	25,000	-	25,000
Depreciation Reserves	Coronation Square renewals		85,000		85,000
	Parks and Reserves - CapEx				
Loans	Solar Power Panel Emergency Landing Lights	21,000			
Loans	Blacks Beach Platform, Toilets - New	100,000		-	-
Loans	Whakamahi Beach Project	199,000			-
Loans	LED lighting	25,000	30,000		30,000
Loans	Marine Parade Christmas Decorations	23,000	20,000		20,000
Loans	Public Space Enhancement		10,000		10,000
Loans	Playground feance		40,000		40,000
Loans	Implement Opoutama RMP		20,000		20,000
Loans	Mokotahi Toilets		15,000		15,000
Loans	Mahia Beach Toilet Improvement		25,000		25,000
Loans	Whangawehi Toilets		60,000	_	60,000
Loans	Wilding Pine Clearance		10,000	_	10,000
Loans	Enhancement CBD - Stage 1		200,000	-	200,000
Loan/Subsidy	Tourism Infrastructure		200,000	-	200,000
,			·		,
	Parks and Reserves - CapEx - Prior Year Approved Projects				-
Loans	New Playground Equipment	100,000	100,000	-	100,000
Loans	Camera Installation	-	10,000	-	10,000
Loans	Implement Rangihoua Reserve Management Plan	50,000	20,000	-	20,000
Loans	Main Street Toilets Project	250,000	250,000	-	250,000
	Cemetary				
Depreciation Reserves	Cemetry Database	5,000		-	-
Loans	New Beams		10,000	-	10,000
Loans	CapEx - Stormwater	8,000	5,000	-	5,000
	Library				
Depreciation Reserves	Library  Exterior Penaint	6,000			
Loans	Exterior Repaint Library Management System	6,000 25,000		49,428	(49,428)
Loans	Downstairs storage option	25,000		10,517	(10,517)
Loans	Air conditioning in newspaper area			4,207	(4,207)
Loans	Library entrance upgade				
Loans	Small meeting room partition			15,775 5,258	(15,775) (5,258)
Depreciation Reserves	Book purchases	39,975	35,000	39,963	(4,963)
Depreciation Reserves	ebook purchases	5,125	6,310	6,310	(4,505)
Loans	Library Alterations	3,123	120,000	0,310	120,000
as were the	and at 1 morning		120,000	- [	120,000
	Environmental Health				
Depreciation Reserves	Replacement of sound level meter	10,250		-	
		25,230			
	Building Control				
	_				
Depreciation Reserves	Mobile Devices	- 1	- 1	31,550	(31,550)

		BUDGET	BUDGET	LTP	
FUNDING	SCHEME	2016/17	2017/18	2017/18	Var
	Bylaw Control				
Depreciation Reserves	Replace Stock Yards And Race	60,000		-	-
Depreciation Reserves	Replacement of 2 vehicles - 2x4 utes		60,000	63,099	(3,099)
Loans	Extension to dog pound	15,000	65,000	-	65,000
	Civil Defence				
Depreciation Reserves	Civil Defence Signage	2,000		_	
Depreciation Reserves	Welfare Registration Kits	1,000		-	-
Depreciation Reserves	PC's for EOC Civil Defence	5,000		-	-
Depreciation Reserves	Tsunami Signs	3,000		-	-
					-
Depreciation Reserves	Rural Fire	5,000			_
Depreciation Reserves	Rural Fire Signage Fire Equipment Forestry Packs	7,000		_	-
Dopresidador resorves	The Equipment of Solly Facility	7,000			
	Administrative Property - Ren Ex				-
Depreciation Reserves	Council Entry surfacing (Hotmix)		25,000		25,000
Depreciation Reserves	Council flower boxes		10,000		10,000
Depreciation Reserves	Repaint Council building		45,000		45,000
	Administrative Property - Cap Ex				
Loans	Exchange Building Fitout	_	25,000		25,000
Loans	Security Cameras Queen St		25,000		25,000
			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-
	Pensioner Housing - RenEx				-
Depreciation Reserves	Painting exterior block of Lambert flats	20,000		-	-
Depreciation Reserves	Livingstone flat roofing			-	
Depreciation Reserves	Painting exterior block of Outram flats	6,656	10,000	4.100	10,000
Depreciation Reserves	Livingstone flat stoves(4)	- 1	4,500	4,198	302
	Pensioner Housing - RenEx - Prior Year projects				_
Depreciation Reserves	Painting exterior block of Livingstone flats	-	15,000	-	15,000
	Camping Grounds				-
Depreciation Reserves	Repaint TV Room	3,000	5,000	-	5,000
	Enterprise Building - VIC				-
Depreciation Reserves	Paint Exterior			_	
Depreciation Reserves	Lighting Renewal				_
Depreciation Reserves	i-SITE Upgrade	_	20,000	-	20,000
			,		-
	Community Centre - RenEx				-
Depreciation Reserves	Renew Pool Heat Pump	15,000		-	-
Loans	Centre Remedial Works	191,000		-	
Depreciation Reserves Depreciation Reserves	Community Center Remedial Works Renewals pool	40,960	232,984 20,000	41,984	191,000 14,752
Depreciation Reserves	Keriewais pool	5,120	20,000	5,248	14,752
	Community Centre - CapEx				-
Loans	LTS pool	768,000	30,000	-	30,000
Loans	Relocate Gym Upstairs	40,000	30,000	-	30,000
Loans	Community Complex Upgrade		45,000	-	45,000
	Council				
Depreciation Reserves	Installation of Infocouncil System	22,000			
Loans	Display Equipment	22,000	6,500	_	6,500
Depreciation Reserves	Council Chambers Display Staging		6,500	-	6,500
	Maori Governance				,
Depn Reserves/Asset Sale	New Vehicle	-		25,000	(25,000)
	Chief Executive Officer				
Depn Reserves/Asset Sale	l e e e e e e e e e e e e e e e e e e e	38,000		42,066	(42,066)
		32,220		,	, .2,220,
	Administration				
Depreciation Reserves	Upgrade of WAIROAWIFI Hardware	20,000		-	-
Depreciation Reserves	Student Computers	6,000		-	-
Loans	Fitting out I site	40,000		-	-
Loans	Archives Building	410,000	420,660	420,660	
Loans	Software File Management		50,000		50,000
	Administration - Prior Year Project				
Loans	Future Office Accommodation	146,000	146,000		146,000
		,	,		5,556
	Economic Development				
Depreciation Reserves	Tourism Manager's Vehicle	30,000	40,000	-	40,000

		BUDGET	BUDGET	LTP	
FUNDING	SCHEME	2016/17	2017/18	2017/18	Var
Loans	Signage	80,000		-	-
Loans	Enhancement of River Use	102,500	82,500	-	82,500
	Information Services				
Depreciation Reserves	Replacement physical servers DL380G9 x 2	20,000		-	-
Depreciation Reserves	Replacement Tower PCs	10,250		-	-
Depreciation Reserves	Purchase Record Management Software	8,000		-	-
Loans	Fibre Optic Cable Library	3,000		-	-
Depreciation Reserves	Tapedrive	-	8,413	8,413	-
Depreciation Reserves	Replacement laptops	15,375	24,000	15,775	8,225
Depreciation Reserves	NCS Upgrades - Project & Ent / BR 4 etc.	30,000	15,000	-	15,000
Depreciation Reserves	Adobe Pro Licences		6,000		6,000
Loans	Drone		10,000		10,000
	Engineering				
Depreciation Reserves	Utilities - Vehicles	40,000	30,000	_	30,000
Loans	iPAD AssetFinda	10,000	5,000		5,000
	II / IS / ISSEE I I I I I I I I I I I I I I I I I		5,555		3,000
		13,202,999	15,246,300	10,769,898	4,476,403
	TOTAL CAPITAL PROJECTS FOR THE YEAR	13,202,999	15,246,300	10,769,898	4,476,403
	FUNDED BY:				
	Rates		_	_	
	Asset Sales	I .			
	Depreciation Reserves	,	6,440,395	4,959,088	1,481,307
	Roading Subsidies		5,205,542	4,589,860	615,682
	Other Subsidies		3,203,342	-,505,000	015,002
	Loans (Internal)	I .	3,600,364	1,220,950	2,379,414
	Water Production Reserve	-,,			2,070,121
	District Development Reserve	I .	_	-	-
	Tuai Reserve	I	-	-	-
		13,202,999	15,246,300	10,769,898	4,476,403
		13,202,333	13,240,300	10,705,050	4,470,403

#### 8.2 ADOPTION OF THE DRAFT 2017/18 CONSULTATION DOCUMENT

Author: Christopher Hankey, Financial Planning Manager

Authoriser: Gary Borg, Chief Financial Officer

Appendices: 1. Proposed Draft 2017/18 Consultation Document  $\underline{\mathbb{J}}$ 

#### 1. PURPOSE

1.1 Adoption of the proposed consultation document.

#### RECOMMENDATION

The Financial Planning Manager RECOMMENDS that Council ADOPTS the attached Consultation Document subject to minor editorial amendments, and ADOPTS a consultation period of 3<sup>rd</sup> April 2017 – 28<sup>th</sup> April 2017 for the Draft Annual Plan 2017/18.

#### **EXECUTIVE SUMMARY**

- 1.1 An Annual Budget must be prepared and Adopted by Council for the upcoming Financial Year no later than 30 June of the year in which that budget is to start, s 95 Local Government Act 2002 (the Act).
- 1.2 A draft budget has been prepared for the 2017/18 Year, in which a number of items have been identified as requiring to be consulted on. The proposed consultation document, at appendix one, is informed by the draft budget for 2017/18 and that is separately presented to Council on this Agenda. The document is presented for adoption under the S 83 (a) of the Act.
- 1.3 No annual plan has been adopted for the 2017/18 year at this time.
- 1.4 A consultation period from 3 April 2017 to 28 April 2017 is proposed, with a proposed date for submission hearings of the 16<sup>th</sup> May 2017.

#### 2. OPTIONS

- a. The options identified are: Adopt the Consultation Document, and confirm the dates for the consultation period and hearing of submissions.
- b. Return the document to the Chief Executive Officer and request that additional changes be made.
- 2.1 Adoption of the Consultation Document will allow council staff to progress the consultation process for the people of Wairoa and will keep Council on target to adopt an Annual Plan for 2017/18 within the statutory timeframe.
- 2.2 Where Council considers that changes need to be made to the document, Council can ask the Chief Executive to make additional changes and resubmit the document to the next Council meeting for consideration. This will delay the consultation period that will need to be undertaken and put at risk the ability to adopt an Annual Plan for 2017/18 prior to the statutory deadline of 30 June 2017. Notwithstanding, Council can adopt the consultation document with editorial amendments, to the extent that the substance of the matters proposed is unaffected.

2.3 The preferred option is option (a), adoption of the consultation document. This will enable Council to consult with the community on the matters proposed and continue the Annual Plan process.

#### 3. CONCLUSION

3.1 The consultation document, attached as Appendix 1, reflects input from Council on matters that are considered necessary and important and which are variations from Year 3 of the Long Term Plan 2015-25. Consultation is required to enable the community to provide opinion and feedback on these proposed changes.

#### 4. CORPORATE CONSIDERATIONS

#### What is the change?

- 4.1 No operations or policies will change as a result of this decision.
- 4.2 This will not trigger a s17A review.

#### **Compliance with legislation and Council Policy**

4.3 As per s' 83 and 95A Local Government Act 2002 this document is the consultation document resulting from the draft annual plan for the 2017/18 Financial Year, this proposed budget to be consulted on in accordance with s 95A (2) of the Act.

#### What are the key benefits?

4.4 In progressing this issue Council remains within the proposed timeframe to meet the statutory deadline to adopt an Annual Plan for 2017/18.

#### Who has been consulted?

4.5 This is the Consultation Document and will be offered to the District for consultation under the consultative process.

#### Service delivery review

4.6 There is no s17A review impact as a result of this decision.

#### **Maori Standing Committee**

4.7 This has not been referred to the MSC.

#### 5. SIGNIFICANCE

- 5.1 This impacts all ratepayers in the District.
- 5.2 There is high community interest in an annual plan.
- 5.3 This is the proposed budget for the upcoming year.
- 5.4 It is possible that this proposed budget may be changed after the consultation period.
- 5.5 There are no level of service changes proposed in this document.
- 5.6 The proposed budget would reduce the amount of funds invested and increase.
- 5.7 There are no changes proposed in the way services will be provided by this decision.

#### 6. RISK MANAGEMENT

- 6.1 The strategic risks (e.g. publicity/public perception, adverse effect on community, timeframes, health and safety, financial/security of funding, political, legal refer to S10 and S11A of LGA 2002, others) identified in the implementation of the recommendations made are as follows:
  - a. Reputational and Financial Risks exists if the final budget is not approved within the timeframes required by the Act.

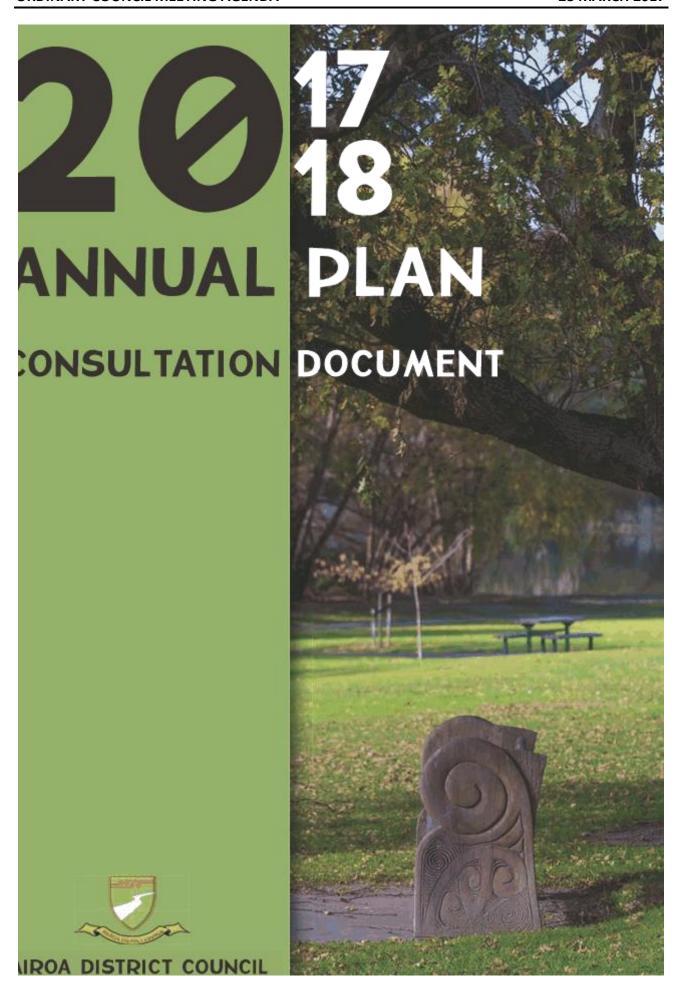
#### Confirmation of statutory compliance

In accordance with section 76 of the Local Government Act 2002, this report is approved as:

- a. containing sufficient information about the options and their benefits and costs, bearing in mind the significance of the decisions; and,
- b. is based on adequate knowledge about, and adequate consideration of, the views and preferences of affected and interested parties bearing in mind the significance of the decision.

#### **Signatories**

Olos,	
Christopher Hankey	Gary Borg
Author	Approved by





This consultation document seeks feedback from the community and proposes to accelerate infrastructure developments investment in the district's future. Based on your feedback Council proposes to accelerate our ongoing

progress with covering open drains and improving footpaths by setting aside one million dollars (\$1M) over three years for open drains (which will mean just over \$330,000 in this Annual Plan round) and a doubling of the budget for footpaths.

Council seeks feedback from the community on the proposed projects noted in this consultation document. These projects will see Council investing in transport and tourism infrastructure, investigating how we can enhance our CBD, investing in our people and providing work experience opportunities for them. This consultation document seeks to discuss options for securing Wairoa's future which will mean a proposed total rates increase for the coming year of 4.9%, down from the previously - consulted upon LTP indication of 5.76%.

#### OUNCILLORS







Denise Eaglesome-Karekare



Michael (Mike) Bird



Hine Flood



Jeremy Harker



Michael Johans

#### WHAT IS THIS DOCUMENT ABOUT?

This document is all about getting your feedback to help us make annual planning decisions that affect all of us. It sets out the consultation topics we need your feedback on and presents options.

The document also gives an overview of the impact of these issues on rates, debt and levels of service.

We have indicated the option we prefer

and this has been included as part of our consultation, so you can see what impact these changes will have.

This document also outlines key information about what we want to achieve through our Annual Plan including the impact on our communities. You can find supporting information on our website: www.wairoadc. govt.nz

WHAT IS HAPPENING WHEN?

April 03

April

May 16

June



#### UR CONSULTATION TOPICS

VAIROA VAIROA VAIROA









nhancing Wairoa

Strengthening transport networks

Building tourism infrastructure

Investing in sport

Investing in our young people

Providing wo experience opportunitie

#### SUPPORTING DOCUMENTS

We have the following documents available online that contain further details of what we are proposing to adopt in the Annual Plan 2017/18 or that support our ideas. To view, go to: www.wairodc.govt.nz keyword: #annualplan2018

- Proposed Capital Plan
- · Proposed Financial Statements
- · Airport Master Plan

#### ISER FEES AND CHARGES

veral changes to our Fees and Charges have been made. The majority of these are small increases in e with inflation and the movement in the Consumer Price Index (CPI). Changes include:



A new working dog registration fee.

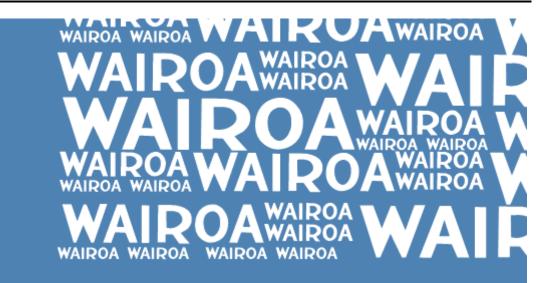


A new swimming pool inspection fee.

e proposed fees and charges are effective from 1 July 2017.

fees and charges are inclusive of GST unless otherwise stated.

her changes to existing fees and charges are included in the supporting information to be found



## ENHANCING WAIROA

## CBD ENHANCEMENT PROJECT (STAGE 1: INVESTIGATION)

Council proposes to set aside funding spread over multiple years within the Long Term Plan (2018-2028) for the enhancement of Wairoa's central business district (CBD). For this Annual Planning round, Council proposes to earmark funds (\$200,000) to undertake urban landscape and lighting landscape advice relating to the proposed CBD enhancement

project, and will work collaboratively with relevant stakeholders involved in the CBD to determine priorities. Work will be carried out to better understand (and plan) our CBD in the changing retail environment and to investigate potential alternative uses of, and activity within, the CBD.

#### THE OPTIONS

1

Undertake an investigation for the enhancement of Wairoa's central business district.

2

Do nothing.

## OUR PREFERRED OPTION AND WHY

Our preference is to undertake an investigation for the enhancement of Wairoa's central business district. This will mean we investigate the options for urban and landscape design and work collaboratively with stakeholders in the CBD to develop priorities.



\$200,00

**Funding Source** 

LOAN

**Rating Impact** 

\$3.14 PER RATING UNIT

Ongoing Costs?

TO BE



# TRANSPORT NETWORK OUR

## AIRPORT EXTENSION & WAINTENANCE

he Wairoa Airport is a Council owned non-certified rstrip, designated as a Public Airport by Air ransport.

edical transfers, community resilience and tourism portunities are priority issues which will be ddressed in a draft Airport Masterplan. This plan is icluded on the WDC website.

he aerodrome facility includes over 50 Ha of land, dministration buildings, aircraft storage hangars, rel storage and public toilets.

he existing 914m sealed length of the runway onstrains its use to aircraft in the category of 700kg Maximum Take-Off Weight (MTOW) or less and normally, this means that the largest aircraft t use the Airport would be a light engine turbopro carrying up to 10 or 12 passengers.

A recent announcement from the Chair of the Ne Zealand Major Trauma National Clinical Network that the network is implementing a new polic whereby major trauma patients will be transported directly to the hospital that is best suited for the injuries, rather than the closest - will have an imparon major trauma incidents in Wairoa. The abilit to move patients quickly from Wairoa to the like of Christchurch (Burns Unit), Auckland (Starshi Children's Hospital), and Palmerston North (cardiaunits) for example, means having access to lor distance high altitude air transport with the right

invested in a Mustang Jet Air Ambulance which requires a longer runway than we currently have to operate. Over 80% of Wairoa medical flights (fixed wing and helicopter) involve fixed wing landings at Wairoa Airport (140 landings (out of a total of 173 landings) in the period 01 February 2016 to 31 January 2017). Jet aircraft evacuation carries the added benefit of reduced turbulence impact on those suffering from spinal injuries, due to the ability of jet aircraft to fly at higher altitudes.

In considering the future use of our airport we have considered four things; the changing opportunities and needs of medical air evacuation for residents of our district; community resilience in the event of a major natural disaster; an anticipated increase in future tourism. Council has received advice from airport specialists and it is proposed to extend the length of the current runway by 300m at a cost of \$1M.

Council will be seeking contributions and subsidies towards this and it is our intention that this project would only proceed once \$0.5M (half the cost) in contributions from other funding sources is confirmed.

If this project does not proceed then rated funds will be allocated to reserves and will be used to offset rates next year.

#### THE OPTIONS

Having regard to the Airport Masterplan, only spend \$500,000 to extend the runway once the subsidies have been confirmed.

Complete the Runway extension irrespective of any subsidies.

**Note:** this will have an impact on rates not included in the impact on rates calculation

3 Do nothing.

## OUR PREFERRED OPTION AND WHY

Our preference is to carry out the airstrip extension. This will mean we can ensure that our community benefits from the medical advantages associated with jet aircraft transport of patients. It will also increase the attractiveness of Wairoa airport to air service operators who will provide flight services



**Funding Source** 

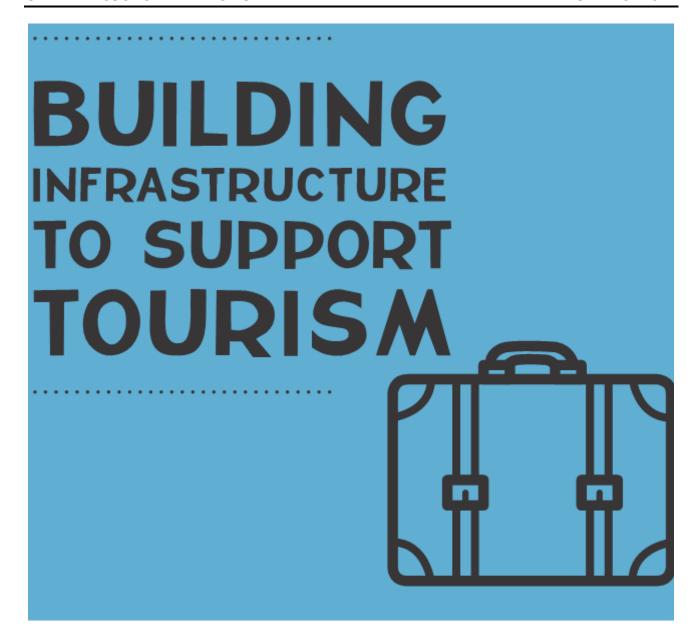
LOAN

Rating Impact

\$7.37

Ongoing Costs?

CONTAINED IN CURRENT BUDGETS



#### TOURISM INFRASTRUCTURE

Visitor numbers (both international and domestic) have been steadily growing and with space launch developments there is projected further increase in visitor demand to the district. This will inevitably place pressure on Council's infrastructure. Council is proposing a programme of work to develop appropriate tourism infrastructure, to ensure that the visitor experience is a positive one. This activity directly relates to improving the

growth and sustainability of the community. The aim will be for tourism infrastructure projects to be part funded by the government and other organisations.

Council is currently investigating sites throughout the district to ascertain the best place to establish tourism infrastructure, in an effort to ensure a positive visitor experience.

#### THE OPTIONS

1

Construct facilities for visitors to, and residents of Te Wairoa.

2

Do not construct facilities for visitors to, and residents of Te Wairoa

## OUR PREFERRED OPTION AND WHY

Our preference is to construct facilities for visitors to, and residents of Te Wairoa. This will contribute towards achieving our Mission of 'Connected Communities. Desirable Lifestyles. Treasured Environments.' and mean we can host visitors well and that they have a positive experience. Visitor expenditure helps boost our local economy, and assists with the creation of jobs.





**Funding Source** 



**Rating Impact** 

\$1.20
PER RATING UNIT

**Ongoing Costs?** 

**ANNUAL**MAINTENANCE



#### MILLENIUM INSTITUTE

The Hawke's Bay Community Health and Sport Centre will be the base for region-wide and research-led community health and sport programmes in the Hawkes Bay region, including the Wairoa District. Due to generous pledged, formally indicated and provided support from other Councils, businesses, trusts and private benefactors, the project is nearing a point where sufficient financial support is available to deliver the \$15.5m stage one development. Wairoa District Council's support of this project will bring us closer to this point and galvanise region-wide support.

The Hawke's Bay Community Fitness Centre Trust which is developing this project is already delivering services into Wairoa and intends to grow these further as capacity and opportunities increase. Currently the Trust is delivering a significant project with Wairoa College focussed on a Junior Athlete Development programme (years 7-9) and a senior Sport Fit programme (years 11-13). This has been initially co-funded by Wairoa District Council and Wairoa Young Achievers Trust.

There are about 13 primary schools in Wairoa and the surrounding district that the Trust intends to engage with, including through this initial programme. Further activities in Wairoa between now and end 2018 will include planning and piloting greater community health projects as well as outdoor recreation and Wairoa tourism promotion partnerships. Hostel accommodation facilities and associated bus services will also cater for visits from Wairoa District schools and associations. This is dependent on the Trust successfully developing the project to achieve its planned increase in capacity, and the growth of effective local partnerships, including with the Wairoa District Council.

#### THE OPTIONS

Invest \$50,000 in the Millennium Institute for four years.

Invest \$50,000 for four years in facilities in Wairoa for the Millennium Institute to use.

3 Do nothing.

## OUR PREFERRED OPTION AND WHY

Our preference is to invest in local facilities for the Millennium Institute to use as this will encourage Hawkes Bay based teams, and specialist coaches to come to Wairoa and provide opportunities for sports teams and participants to engage in development and competition in the local area.





## TRADE TRAINING & AFFORDABLE HOUSING INITIATIVE

The ability to enter the property market, to own a home and especially a first home, is considered to be a part of the New Zealand psyche. Home ownership provides a sense of security to a family, knowledge that they have a location that is their own and security into people's retirement years, however far away this may be. Affordability however is not just an issue that is confined to the set property markets such as Auckland and Wellington. It affects all areas of New Zealand where the earnings of the population restrict their ability to enter into the property market and allow those people to build wealth.

Also of concern is the lack of opportunity for development of practical building and 'hands on' skills by youth within the District. Only three building consents were issued in the 2016 financial year by the Council, for the building of residence in the district. This initiative will allow people, relevant experience withing the building industry, including carpentry, plumbing, electrical and landscaping skills for example, and the ability to access apprenticeships to provide lifelong skills and employment opportunities.

Wairoa District Council will establish partnerships to develop a programme where Council will fund the development and build up to four homes per annum in Wairoa district along with the land for these homes, which will be sold as affordable houses to those in need of them, recovering the costs that Council incurs in supporting the programme, delivering a small profit that would then be applied to support paid cadetships at Wairoa District Council (thereby further expanding opportunities for work experience for our young people).

#### THE OPTIONS

Establish partnerships to offer training, and build affordable homes in Wairoa.

2

Do nothing.

## OUR PREFERRED OPTION AND WHY

Our preference is to establish partnerships to offer training, and build affordable homes in Wairoa. This will provide learning and training opportunities and help to support families in need.

INSERT PHOTO



REFUNDED IN FULL

**Funding Source** 

# LOAN REPAID FROM HOUS SALES REVENUE

**Rating Impact** 

\$11.00

DECREASE PER RATING
UNIT DUE TO HOUSE
SALES REVENUE

TO BE APPLIED TO THE PROPOSED CADET AND APPRENTICESHIP PROGRAMME

Ongoing Costs?

NIL.



#### CADETSHIP PROGRAMME

Cadetships have historically provided a successful pathway to employment, offering an affordable option for the Wairoa District Council to recruit and develop capability and for local Wairoa cadet to gain confidence, employment experience, general and job-specific skills, gain formal qualifications, industry networks, and employment.

The Wairoa District Council Cadetship Programme complements existing employment and skills programmes, but is also distinct in that it specifically targets local Wairoa youth, and enables them at any stage in their development to secure meaningful employment opportunities in the local government sector. It has sufficient flexibility to enable Council to recruit, select, train and develop cadets in ways that meet the needs of our community and the local government sector.

The Cadetship Programme also seeks to grow Wairoa's talent and skill base, acting as an incentive to supporting the philosophy of 'Growing Our Own' and encouraging Wairoa's

best and brightest youth to either return home or to remain here.

Council currently has one cadet role, based in the Engineering Department. This role is a paid role and has been in place for a number of years. The WDC Cadetship Programme is an expansion of this and will see the Wairoa District Council offering a second cadetship role to Wairoa's youth, who meet the prerequisite criteria. It will be an opportunity for Wairoa's youth to see and experience real options in developing their skills and developing a career in the local governent sector.

#### THE OPTIONS

Allocate up to \$40,000, from the profit from the sale of houses proposed in the Trade Training and Affordable Housing Initiative (TTAAHI), each to (a) the cadetship programme and (b) to supporting future participants in the TTAAHI programme, focused on local youth.

Do not commit to the WDC Cadetship Programme and TTAAHI focused on local youth.

#### OUR PREFERRED OPTION AND WHY

Our preference is to strengthen the WDC Cadetship Programme. This will mean we can support local Wairoa youth to seriously consider a career in the local government sector.

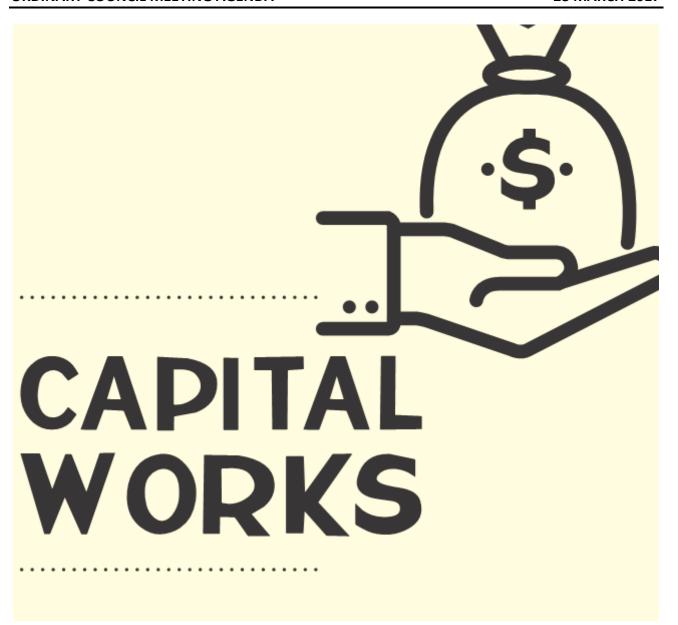




\$NIL

Ongoing Costs?

LABOUR ASSOCIATE COSTS SUCH AS ACC SUPERANNUATION TRAINING & LEAV ENTITLEMENT



#### CAPITAL WORKS

Over the years Council has built up a reserve by rating for depreciation on its assets. Depreciation is recognition of the wear and tear on using an asset, and rating for depreciation recognises the community's consumption of the asset. The money that is recovered through rates for depreciation accumulates in a reserve so that Council is able to fund the replacement of assets when they reach the end of their economic life. This concept is known as intergenerational equity, and it means that community infrastructure is sustainably and equitably funded. The cash

is held in term investments that generate interest income for Council.

Council is considering an acceleration of the work on piping open drains and new footpath formation this coming year. Council plans to spend \$1M on drains over 3 years, adding over a kilometre of new drains to the existing network over the period and addressing the areas of highest health and safety risk and priority areas for installing pipes.

Also being considered is doubling the money

going in new footpaths over the next three years, spread evenly over that time. Prior to looking at the change Council budgets \$100,000 per year on forming new footpaths, and Apatu Street has been given the priority in the 2016/17 year. This increase will allow Council to address more of the priority listing that we have over the next three years. Council policy allows for at least one footpath on each road in an Urban Area.

## \$300,000

#### THE OPTIONS

Accelerate our programme

Keep our current level of upgrades (Status Quo)

Stop piping drains and laying footpaths.

#### **Funding Source**

USE OF EXISTING INVESTMENT MONIES

## OUR PREFERRED OPTION AND WHY

Our preference is to accelerate the laying of pipes and establishing new footpaths. We look at areas that have the most need or where there is a health and safety concern, and we have the opportunity to use the cash that has been built up over the years, without risking our ability to do emergency work as the need arises.

Rating Impact

\$7.37

Ongoing Costs?

REDUCED
MAINTENANCE
AND RENEWAL
COSTS

## UPDATE ON CURRENT WORKS

# VHAKAMAHIA BEACH NHANCEMENT

The Whakamahia beach enhancement project has concluded with the formation of a limestone walkway from the existing walkway at Pilot Hill alongside the wetlands adjacent to the road and historic gun emplacements then finishing at the Whakamahia lagoon road beach frontage.

Modern toilets, all weath barbecue tables a seating have been install along the beach front a an ongoing programme native plantings and we clearance on Rangiho (Pilot Hill) has be planned.

#### OMMUNITY CENTRE AND SKATE DARK

The learn to swim pool within the Community centre has been commissioned amid huge increases in learn to swim classes run by Sports HB.

The state-of-thepool complex includes baby area as well individual showering a changing facilities for t Tamariki.

## VAIROA WATER

The new town water reservoir has been installed, improving the storage capacity and resilience

of the Wairoa supply a allowing a 24 hour supply case of emergencies.



The consent for the Wairoa Wastewater Scheme expires in 2019. Council is working on the preparation of the options that will be presented in a special consultative process that will be undertaken later.

this year. A focus graph has been setup to ward with the development the options. \$5.25M was aside in the Long Term For any replacement plequipment and buildithat maybe needed.



We would like to hear from you a the proposals in this consultation ument for the Annual Plan 2017/1

#### www.wairoadc.govt.nz

keyword: #annualplan2018

All submissions must be in wr Please print using ink (not penc this helps ensure that photocopi your submission are easy to read may attach a more detailed subsion on A4 sized paper if you wish, name and feedback will be public uments. All other personal details remain private, your submission beincluded in the agenda for the A al Plan hearing.

#### WAIROA DISTRICT COUNCIL

97-103 Queen Street P.O. Box 54 Wairoa 4108

(06) 838 7309 administrator@wairoadc.govt.nz www.wairoadc.govt.nz