

ANNUAL PLAN

FOR THE YEAR ENDING 30 JUNE 2018

Adopted 20 June 2017



**TE WAIROA
WAIROA DISTRICT**

2017/18 Annual Plan

CONTENTS

Joint Statement from the Mayor and Chief Executive Officer.....	3
Relationship between Council’s Policies and Plans	5
Local Government Reform – What does it mean for Wairoa District Council?.....	6
Mission/Values/Themes	8
Community Profile	9
Highlights	10
Council Structure	13
Management Structure.....	14
Community Outcomes	15
Key Activity Areas.....	17
Activity Group One – Water Services.....	19
Activity Group Two – Waste Management	34
Activity Group Three – Transport	40
Activity Group Four – Community Facilities	48
Activity Group Five – Planning and Regulatory.....	60
Activity Group Six – Leadership and Governance.....	78
Activity Group Seven – Support Services.....	92
Prospective Comprehensive Statement of Revenue and Expenses	104
Prospective Statement of Financial Position	105
Prospective Statement of Changes in Equity.....	106
Prospective Statement of Cash Flows.....	107
Prospective Movement in Reserves Statement.....	108
Prospective Statement Concerning Balanced Budget	109
Proposed Project Expenditure	110
Statement of Accounting Policies	116
Policy on Replacement of Assets	127
Financial Prudence Benchmarks	128
Prospective Funding Impact Statement.....	130
Official Information.....	143
Council Directory.....	144
Fees and Charges 2017-2018	145

JOINT STATEMENT FROM THE MAYOR AND CHIEF EXECUTIVE OFFICER

***‘Nā ngā pakihwi o ō tātou tīpuna, ka taea e tātou te titiro whakamua.’
‘From the shoulders of our ancestors, we are able to see the future.’***

Kia ora tātou and welcome to the Wairoa District Council Annual Plan for 2017/18. This is Year 3 of our currently-approved 10-year Long-Term Plan. We are on track to deliver the services signalled in the Long-Term Plan and are looking to invest in the future of the Wairoa community, as well as continuing to maintain core infrastructure and services.

We continue to work hard to increase efficiencies within Council’s operations, and the Annual Plan for 2017/18 has a general rates increase for this year of only 4.9%, again (as last year), an 18% reduction in rates increase than previously forecast in the 2015/25 Long-Term Plan (the previous forecast was for an increase of 5.96% for 2017/18). Of this increase just over 3% is required to maintain the existing services that Council operates. The balance of the increase is focused on investing in the future of the District and the continuation of our successful arrest and reversal of population decline.

Included in the plan is a project that looks to improve the community’s access to high-quality health care, by extending the airport runway. This will allow aeromedical evacuations to be accomplished by ICU-capable jet aircraft that air rescue teams have recently heavily invested in. These aircrafts cannot use our airport in its current state. Council believes that all residents of this district deserve access to the very best medical services and clinical outcomes. A recent change to New Zealand’s major trauma policy has meant that patients are now flown directly to the specialist hospital required. Without our airport extension, citizens of Wairoa would be relegated to a second-class medical response category – which of course would be undesirable.

Also included is the Trade Training and Affordable Housing Initiative (TTAAHI), where Council will seek to partner with trade training institutions to build four affordable houses in Wairoa. This will allow our people, whether youth gaining their first set of skills or older persons that are retraining, an opportunity to gain real life skills through the training that these organisations provide. These houses will then be sold as affordable properties, and profit re-invested in our people through support for a cadetship programme.

We are seeing more expat Wairoans returning home, along with new people coming into the district. We are also seeing the benefits of previous innovative businesses having started up in our district and this coming year will likely see a further increase in tourists/visitors. We look forward to the start of Rocket Lab commercial operations, increased diversification and development of horticulture, the return of rail freight services between Wairoa and Napier, and the use and diversification of the rail line between Wairoa and Gisborne. We are focused on ensuring that our core services will manage with any related increased demand.

This district is rich in history, with a depth of Māori culture, history and mythology that represents a tremendous opportunity for engagement in cultural exchange, tourism and entertainment. Our natural environment includes some of the most spectacular scenery in Aotearoa, and our community is famed for the authenticity of its warm welcome.

Who would have thought, just a few short years ago, that Te Wairoa would be home to the world's first privately-operated space launch complex?

This is an exciting time for Te Wairoa, and we invite you to join us on this journey of rejuvenation and growth.

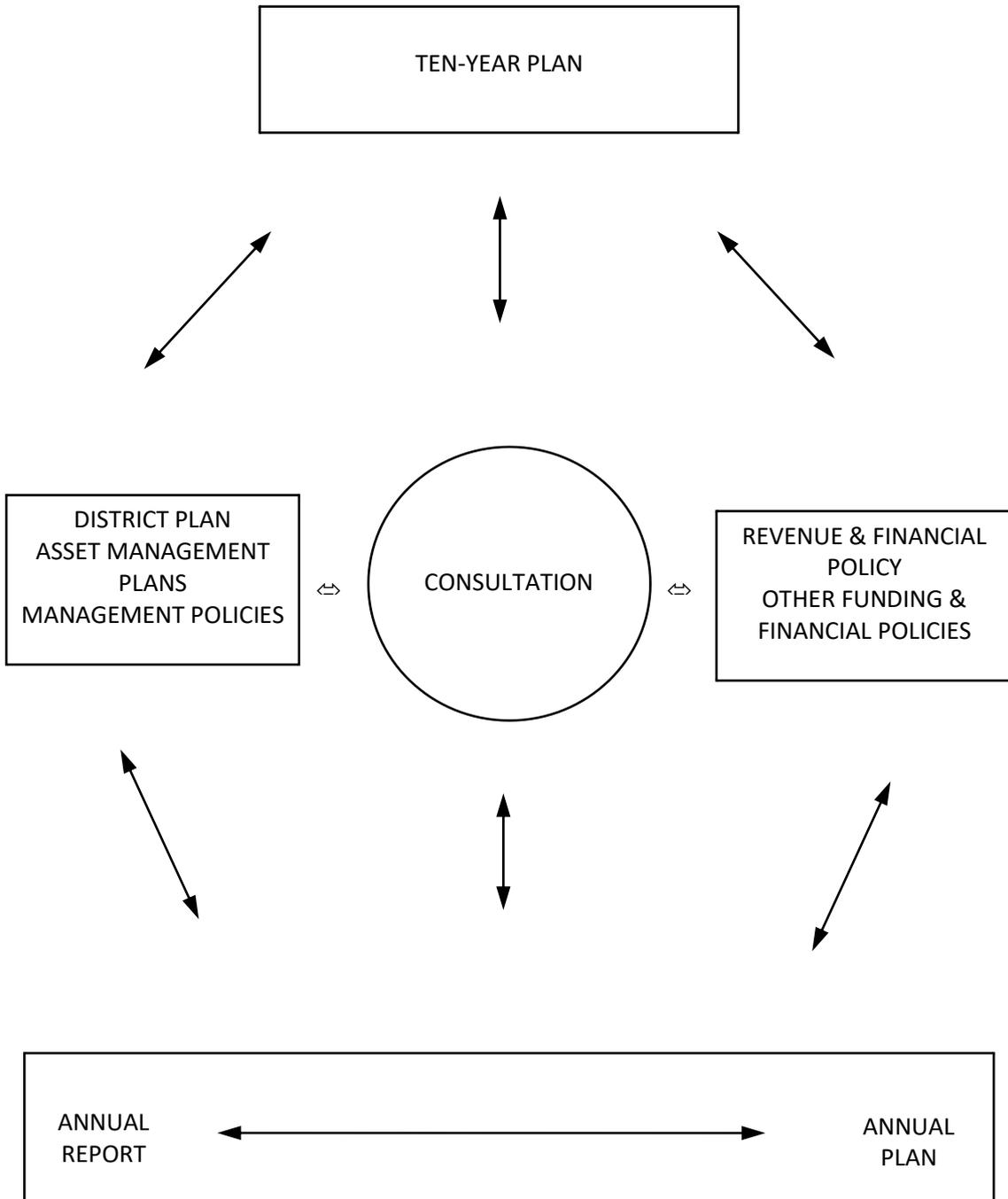


Fergus Power
CEO
WAIROA DISTRICT COUNCIL



Craig Little, JP
MAYOR
WAIROA

RELATIONSHIP BETWEEN COUNCIL'S POLICIES AND PLANS



LOCAL GOVERNMENT REFORM – WHAT DOES IT MEAN FOR WAIROA DISTRICT COUNCIL?

In March 2012 the Government announced an eight-point reform programme for local government. This is part of the Government's broader programme for building a more productive, competitive economy and better public services.

The first phase of the programme culminated in legislation that was passed in December 2012 and made some substantial amendments to the Local Government Act 2002.

The Local Government Act 2002 Amendment Act 2014 became law on 8 August 2014.

The Amendment Act amends the Local Government Act 2002 to:

- change what development contributions can be used for;
- allow for objections to development contributions charges;
- encourage more collaboration and shared services between local authorities;
- make consultation requirements more flexible;
- provide for a new significance and engagement policy;
- enable more efficient and focused consultation on long-term plans and annual plans;
- remove unnecessary duplication between annual plans and long-term plans;
- introduce new requirements for infrastructure strategies and asset management planning;
- enable elected members to use technology to participate in council meetings, rather than attending in person;
- require councils to disclose information about their rating bases in long-term plans, annual plans and annual reports; and
- require disclosure of risk management arrangements for physical assets in annual reports.

The Act also includes provisions that enable the Local Government Commission to:

- establish local boards (similar to those in Auckland) as part of new unitary authorities, and in existing unitary authorities; and
- create council-controlled organisations and joint committees as part of a reorganisation scheme.

We believe that there is still a mandate for local Councils to deliver the services we currently deliver.

We will continue to focus on delivering our outcomes:

1. A strong, prosperous and thriving economy.
2. A safe and secure community.
3. A lifetime of good health and well-being.
4. An environment that is appreciated, protected and sustained for future generations.
5. Supportive, caring and valued communities.
6. A safe and integrated transport system.
7. Strong district leadership and a sense of belonging.
8. Safe and accessible recreational facilities.
9. A community that values and promotes its culture and heritage.

We will continue delivering on the commitments that we made in our 2012-2022 Ten-Year Plan, with a focus on being more cost-efficient.

The Local Government Act 2002 Amendment Bill (No 3) was introduced in November 2013.

Wairoa District Council presented to the Select Committee reviewing this piece of legislation at the end of 2016. Our submission mirrored those of Local Government NZ (LGNZ), The Society of Local Government Managers (SOLGM) and many of the other Councils from around New Zealand, in that while supporting the Bill in its general intent, in particular the transfer of the power to make certain decisions from the Community to the Minister, without Consultation of the affected communities, was contrary to democracy and the not in the spirit of support the ability for local communities to make the best decisions for their community.

Government listened. Critical reviews of the various parts of the Bill are now being undertaken, and the time for consideration of the Bill at the Select Committee Stage has been extended. Council will continue to monitor any changes in the Bill and strongly represent keeping democracy and the power for communities to make decisions on issues that will affect them.

MISSION/VALUES/THEMES

WHĀINGA/NGĀ WHAI TIKANGA/NGĀ KAUPAPA

VISION

Connected Communities.
Desirable Lifestyles.
Treasured Environments.

Creating the ultimate living environment. To be a vibrant attractive and thriving district, by developing sustainable lifestyles based around our unique environment; the envy of New Zealand and recognised worldwide.

VALUES

The vision for our district and the mission for our organisation are underpinned by Wairoa District Council's commitment to the fundamental core values below. These values guide the way we do business in all activities and services for the benefit of the community:

- Communication
- Customer First
- Innovation and Excellence
- Valuing Employees and Partnerships
- Visionary Leadership.

THEMES

The following themes reflect the community outcomes we aim to achieve through our mission, vision and values:

- Community Health and Well-being
- Environmental Management
- Positive Economic Growth
- Unique District Identity
- Vibrant Community.

MOEMOEĀ

Hapori Tūhono
Āhua Noho Tōrere
Taiao Piki Kōtuku

Auaha mutunga kore o te taiao piki kōtuku. Ka kitea te ihi me te ātanga, kia anga whakamua tonu ai ngā mahi i roto i tā tātou rohe, kia whakapūmau tonu ai te āhua noho tōrere i tō tātou taiao ahurei, kia āhua pūhaehae ai o Aotearoa nei me te ao whānui.

NGĀ WHAI TIKANGA

Ko tā tātou wawata, tā tātou whainga mō te rohe whānui nei hei tautokotia tonutia te noho here e Te Kaunihera-a-Rohe o Te Wairoa ki ngā pūtaketake whai tikanga, kei raro nei. Ko ngā whai tikanga hei ārahi ki tā tātou manaakitanga i ngā mea katoa ki te taha o te hapori o Te Wairoa:

- Whakaputa Whakaaro
- Wāhanga Āwhina Tāngata
- Wairua Hihiko Hou me te Hiranga
- Whakamana i ngā kaimahi me ngā mahi ngātahi
- Matakite Kaiārahitanga

NGĀ KAUPAPA

Koia ngā kaupapa nei a te hapori hei whai whakaaro me ngā tukunga iho a tā mātou tino kaupapa hei whakatutuki i tēnei pūtake puta noa i tā tātou whāinga, tā tātou whai tikanga me tā tātou kaupapa:-

- He Hapori Hauora me te Oranga
- Te Roopu Whakahaere o te Taiao
- Whakatupu Ohaoha Inetahi
- He Tuakiri Ahurei o te Rohe
- He Hapori Tikorikori

‘Nā ngā pakihwi o ō tātou tīpuna, ka taea e tātou te titiro whakamua.’
‘From the shoulders of our ancestors, we are able to see the future.’

COMMUNITY PROFILE

WAIROA – WHO ARE WE?

The 2013 Census provided us with an up-to-date profile of what we look like in terms of who makes up our unique community, along with what we do, how we live and who we live with.

Here are a few highlights:

- The population is 7890.
- The median age is 38.8, with an increasing number of 0-4 year olds, and 50-69 year olds.
- The majority of our families are made up of couples with no children (38.9%), followed by couples with children (34.8%).
- 59% of our population are of Māori descent.
- 5% were born overseas. Of those born overseas, most are from the UK.
- \$42,400 is the median household income.
- 49.3 percent of us own our own homes.
- 11.7% are unemployed.
- Our dominant industries are agriculture, manufacturing, forestry and fishing.
- Health care is an emerging industry.

To get a more detailed picture of the facts behind our community, pay a visit to the Community Profile online. Go to www.wairoadc.govt.nz and click on the Community Profile icon at the top of the home page.

OUR ENVIRONMENT

The Wairoa district covers a total area of about 4,118 square kilometres with approximately 130 kilometres of coastline. The majority of the region is hill country, merging with mountains in the west, deeply dissected with gorges. Areas of coastal and river flats of versatile soils give greater variety to the landscape.

The Wairoa district boasts one of the most spectacular ranges of wilderness landscapes in New Zealand – rainforest-surrounded Lake Waikaremoana in Te Urewera, the surf and fishing beaches of balmy Māhia Peninsula, thermal hot springs at Mōrere and the sunny riverside town of Wairoa at the centre of the district. There are also numerous lakes, rivers and wetlands – a number of which are of local, regional and national importance – including the Mohaka, Nūhaka and Wairoa Rivers. There are also a series of interconnected wetlands, the largest of which is Lake Whakakī. Within the district, there are high quality trout-fishing areas, and coastal lagoons that are important for providing waterfowl habitat and game-bird hunting opportunities.

HIGHLIGHTS

UPDATES

Marine Parade Toilets – New toilet facilities were included in the 2015/16 budget to complement the planned upgrade of Marine Parade and carried forward to the 2016/17 year. Council decided this was a necessary service to meet the needs of visitors to the main business area of town. This facility is now being considered in light of the installation of a children’s playground adjacent to the Community Centre to provide supporting facilities to the children and parents that are expected to use this facility.

District Signage – Council begun during the 2016/17 year a project for placement of signs at all entry points to the district and to highlight the rich heritage and history of the District. There are new signs being installed to indicate district boundaries, following public consultation. The budgeted cost of the signs is \$80,000. This project is expected to be completed by the end of the 2016/17 year.

Archives Facility – The Public Records Act 2005 sets the framework for creating and managing information in government and for recordkeeping in public offices and local authorities. Its purpose is to promote government accountability through reliable recordkeeping, enhance public confidence in the integrity of government records and protect New Zealand’s documentary heritage.

Council identified in the Long Term Plan 2015-2025 process that its current repository requires attention in order to meet the standards enshrined in the Public Records Act 2005. Accordingly Council in the 2015/16 financial year provided \$30,000 for the design and planning of a new archives facility to be built over 2016/17 (\$410,000) and 2017/18 (\$420,660) years.

The detailed design of the facility was considered by Council late in the 2016/17 financial year, which resulted in a request for alternative locations to be considered. An alternative site has been located and negotiations around the use of this site is ongoing.

Walkway Loop Design Feasibility – The previous Council witnessed the positive impact the walkway has had on the district and were interested in investigating an extension or loop to the current track. Included in the plan is tourism facilities that will support visitors/tourists coming into the district as the unique aspects of the District become available to visitors.

Whakamahia Beach Enhancement – The Whakamahia beach enhancement project has concluded with the formation of a limestone walkway from the existing walkway at Pilot Hill alongside the wetlands adjacent to the road and historic gun emplacements then finishing at the Whakamahia lagoon road beach frontage. Modern toilets, all weather barbecue tables and seating has been installed along the beach front and an ongoing programme of native plantings and weed clearance on Rangihoua (Pilot Hill) has been planned.

Māhia Community Wastewater Scheme – The Māhia community wastewater scheme has been completed and the plant and core reticulation infrastructure has been commissioned. The scheme is expected to service 371 existing connections and is designed to service up to 619. Surplus capacity is incorporated into the scheme to cater for future economic growth and development of the Māhia Township.

The costs for connections of individual properties to the processing reticulation and plant has been funded through a capital rating plan. An early repayment policy was consulted on and adopted during the 2016/17 year, and a number of property owners have taken advantage of this policy to clear the outstanding amounts. Included in this plan is the continuing rating assessment for those ratepayers who continue to utilise the capital rating plan process.

Ōpoutama Community Sewerage Scheme – The Ōpoutama community wastewater scheme has been completed and the plant and core reticulation infrastructure have been commissioned.

The costs for connections of individual properties to the processing reticulation and plant has been funded through a capital rating plan. An early repayment policy was consulted on and adopted during the 2016/17 year, and a number of property owners have taken advantage of this policy to clear the outstanding amounts. Included in this plan is the continuing rating assessment for those ratepayers who continue to utilise the capital rating plan process.

Road Maintenance – There is significant pressure nationally to reallocate road maintenance funding. The new financial assistance subsidy rates for approved roading authorities sees Council receiving a higher overall subsidy however emergency funding has been reduced. This has been reflected within this plan.

Community Centre and Skate Park – Council assumed ownership of the Wairoa Community Centre in 2011. A \$1.8 million programme of refurbishment and upgrade was proposed which included a range of renewal projects, a new learners' pool and an upgrade to the skate park. These upgrades are complete. Council is supporting a community initiative to install a children's playground area that will be located next to the skate park.

The new skate park extension and learn to swim pool are now fully operational and general refurbishment of the centre is ongoing. Costs for the relocation of the gym area are contained within this plan.

Public Cemetery at Māhia – This project was originally approved in the 2009 Long-term Plan (LTP) but not progressed to completion for lack of suitable land acquisition. A public advertisement in 2011 seeking land for the purpose returned some interest, but no land that was deemed suitable. Although no specific funding is allocated for the project in this particular plan, Council is still keen to continue to explore the possibility of a public cemetery at Māhia. To this end Council will continue to investigate suitable land options with the public.

Implement Reserves Management Plans – Over the course of the past few years Council has adopted Reserve Management Plans for Māhia Beach, Māhia Reserves, Māhanga, Ōpoutama, Waikōkopu (draft), Wairoa Riverbank and Rangi-houa (Pilot Hill). Some provision is made in this plan to fund the capital projects contained in some of the Reserves Management Plans. Council has decided to progressively fund, via the capital works programme, the implementation of the Reserve Management Plans.

Wairoa Sewerage Reticulation Investigations – Wastewater has loomed large for Wairoa over recent years and whilst the Māhia Beach scheme and the Ōpoutama scheme are complete, wastewater will continue to be an issue for years to come.

Council is currently working on the renewal of the Wairoa discharge consent. While the current consent is valid until 2018, we have seen from our experience with Māhia that obtaining consents is not necessarily a straightforward process. Dialogue with Hawke's Bay Regional Council continues and a key issue to address is whether continued discharge of treated effluent direct to the Wairoa River is acceptable and what the costs of alternatives might be. A significant amount of investigation has already begun and a Focus group made up of persons across the community has been set up and meets as needed to discuss the issues and provide guidance for what will become an item of public consultation. The Long Term Plan 2015-2025 identified likely funding needs of approx. \$6M spread over a number of years to address this issue. This Annual Plan includes \$422,985 to continue this process.

Wairoa Water Supply – The Christchurch earthquake offered up some good lessons on the resilience of water supply systems. Commissioned in 2016/17 was the Tawhara Reservoir which brought the water storage capability up to a full 24 hours of normal use. Engineering staff continue to review the condition of the system and identify upgrade options to ensure continuity of supply.

Māhanga Water Supply – The Māhanga water supply does not meet the national drinking water standards. It is in fact designated as a non-potable supplementary supply. Furthermore the pressure available from the supply means it is not suitable for firefighting, even though there are hydrants in the reticulation. Preliminary work carried out several years ago indicated capital investment of around \$300,000 was required to upgrade the supply. As the drinking water supplier, Council is required by law to either meet the national standards by 2016 or discontinue/transfer the supply. The process of discontinuing/transferring a drinking water supply cannot happen without a 75% majority from a binding referendum conducted under the Local Electoral Act. A referendum will be held this financial year to gauge the public's desired outcome with this process and the cost of this has been included in the budget.

Forestry Roding Differential – Those forestry properties, which represent 2.7% of the ratepayers that contribute to Rural Roding costs, and occupy over 25% of our rateable rural land, now contribute a little over 18% of the rates burden to maintain our rural road network. The difference between the proportion of land area and share of rating burden is now comparable to (low intensity) pastoral farming.

The Council will continue to work with the industry, local government and other land users to determine to what extent, forestry places additional pressure on our roading networks. Council's engineering manager has contributed to a set of national guidelines on this matter. This will also be considered in the upcoming rating review.

New Footpaths, Piping Open Drains – The 2015-25 LTP includes an annual sum of \$100,000 for piping open drains and a similar amount for new footpaths. For this plan we consulted on and have increased the amount that we will be spending this year to \$300,000 for Drains and \$200,000 for footpaths.

A priority list for these activities has been developed and will be published on Council's website for comment.

Marine Parade Upgrade – The Marine Parade upgrade has had final approval from Council. This includes replacement of the roundabout as well as the gardens along Marine Parade and on the bridge approaches (both ends). The garden work is now complete and remaining funding in relation to some of the roundabout work has been carried over subject to the project not commencing this financial year.

Te Urewera Rainforest Route Upgrade (SH38) – Over the previous Council term, consultation with tangata whenua and neighbouring Councils led to the formation of a group which focused on promoting the upgrade of Te Urewera Rainforest Route from Frasertown to Rainbow Mountain (intersection with SH5).

A post settlement group has now been formed which includes tangata whenua representatives, Te Uru Taumatua as well as representatives from the Wairoa and Whakatāne District Councils, New Zealand Transport Authority and Department of Conservation.

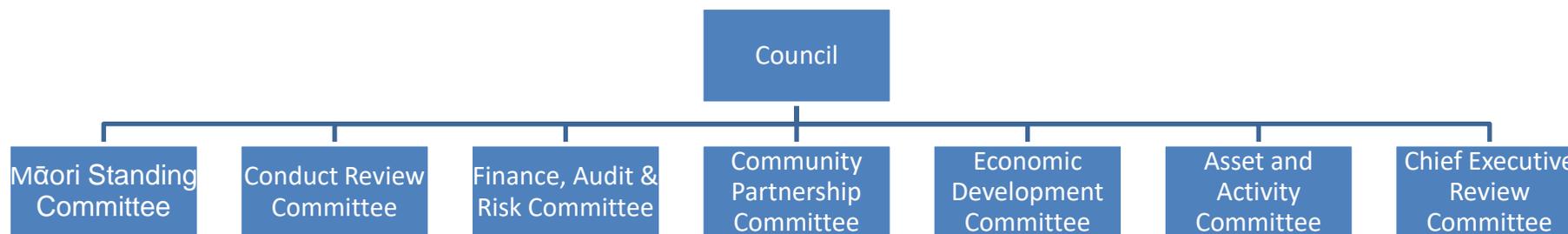
This plan continues the seed funding to help with the running costs of the group as well as contributing to some of the research projects. NZTA, Te Uru Taumatua, Whakatāne district and Wairoa Councils are meeting regularly on this issue.

Waste Management – The district philosophy of moving toward zero waste has had a consequence of reducing waste volumes over the weighbridge and increasing the quantity of recycling (no user charges). This is putting pressure on maintaining the current charging regime for waste management and future rate impacts are inevitable unless we change the way we are managing this process.

Council has agreed to consider options to extend the district landfill to become a regional facility to improve the economics of the operation. A trial is underway to understand the impacts of accepting out-of-district waste. A sum has been set aside in this plan to improve the existing diversion facilities as well as make alterations to the existing cell to facilitate bulk-waste disposal.

Future landfill utilisation options including accepting waste from outside the district will continue to be evaluated. Incremental improvements to diversion facilities continue to be carried out.

WAIROA DISTRICT COUNCIL 30 JUNE 2017



His Worship the Mayor Mr Craig Little	Councillors: Denise Eaglesome-Karekare (Deputy Mayor) Mike Bird Charles Lambert Hine Flood Jeremy Harker Min Johansen
---------------------------------------	---

MĀORI STANDING COMMITTEE MEMBERS

Chairperson: Mr. Kiwa Hammond	Mr Paul Kelly, Mrs Here Nissen Ms Whaiora Maindonald Mr Henare Mita, Ms Sharon Cooper, Mr Adrian Manuel Mr Peter Whaanga Ms Theresa Thornton Councillor Jeremy Harker (Council Representative) Councillor Charles Lambert (Council Representative)
-------------------------------	---

MANAGEMENT STRUCTURE

Chief Executive Officer

Fergus Power

OFFICE OF THE CHIEF EXECUTIVE	ECONOMIC DEVELOPMENT AND ENGAGEMENT	ENGINEERING SERVICES	FINANCE SERVICES	CORPORATE SERVICES	OPERATING SERVICES
FERGUS POWER	KITEA TIPUNA	JAMIE COX	GARY BORG	JAMES BATY	HELEN MONTGOMERY
CEO	ECONOMIC DEVELOPMENT AND ENGAGEMENT MANAGER	ENGINEERING MANAGER	CHIEF FINANCIAL OFFICER	CORPORATE SERVICES MANAGER	CHIEF OPERATING OFFICER
<ul style="list-style-type: none"> • Transformation • Human Resources • Stakeholder Relations • Māori Governance 	<ul style="list-style-type: none"> • Economic Development • Information Centre • Tourism & Events • Communications 	<ul style="list-style-type: none"> • Roads, Streets & Bridges • Cemeteries • Sports Grounds • Reserves • Airport Control • Water Supply • Wastewater • Stormwater • Waste Management • Street Lighting • Traffic Management • Asset Management • Property Administration • Pensioner Housing 	<ul style="list-style-type: none"> • Accounting Services • Information Services • Financial Management • Revenue Collection • Rating • Risk Management 	<ul style="list-style-type: none"> • Secretarial Services • Social Services • Library • Public Halls • Recreational • Official Information • Records and Archives • Elections • Work Health and Safety 	<ul style="list-style-type: none"> • Subdivision • Resource Planning • Building Control • Environmental Health • Liquor Licensing • Animal Control • Bylaws • Emergency Management

COMMUNITY OUTCOMES

Community outcomes are aspirational statements that describe what the community believes are important for its present and future economic, social, cultural and environmental well-being.

The community outcomes were derived from a regional-wide approach by the five Hawke's Bay Councils: Hastings District Council, Napier City Council, Central Hawke's Bay District Council, Wairoa District Council and the Hawke's Bay Regional Council, to work collectively with the community to identify community outcomes and determine a long-term vision for the future of our region. The community have reconfirmed the outcomes identified.

The community outcomes in this plan remain unchanged and are as follows:

1. A strong, prosperous and thriving economy.
2. A safe and integrated transport system.
3. A community that values and promotes its culture and heritage.
4. Safe and accessible recreational facilities.
5. Supportive, caring and valued communities.
6. Strong district leadership and a sense of belonging.
7. A safe and secure community.
8. A lifetime of good health and well-being.
9. An environment that is appreciated, protected and sustained for future generations

It is important to note that Council is not solely responsible for the delivery of these community outcomes. Council will work with the community, key organisations and stakeholders to achieve the community outcomes together. Council's role therefore will vary, depending on the specific outcomes and the activities involved.

More information on the outcomes and the way in which Council will work towards achieving them can be found in the LTP 2015-2025 on Council's website or from Council's office.

Council Activities

Council activities are divided into two strategic goal areas being:

- **Community Development & Participation**
Council's aim is to provide services and facilities to encourage community focus, ensuring access to information and leisure opportunities and to promote the expansion of the economy by encouraging tourism options and business development.
- **Safe Living Environment**
Council's aim is to provide services and facilities which contribute to community health and safety and ensure that the natural and physical resources of the district are preserved for future generations.

These are in turn supported by:

- management services
- investments.

In addition Council has grouped its activities into seven "Key Activity Areas" and the following table shows how these grouped key activity areas relate to the work of Council, the strategic goal areas of Council, and shows where there is a direct linkage to the community outcomes identified in the LTP.

Community Outcomes		
<p>ECONOMIC WELL-BEING</p> <ul style="list-style-type: none"> • A strong, prosperous and thriving economy. • A safe and integrated transport system. 	<p>SOCIAL AND CULTURAL WELL-BEING</p> <ul style="list-style-type: none"> • A community that values and promotes its culture and heritage. • Safe and accessible recreational facilities. • Supportive, caring and valued communities. • Strong district leadership and a sense of belonging. 	<p>ENVIRONMENTAL WELL-BEING</p> <ul style="list-style-type: none"> • A safe and secure community. • A lifetime of good health and well-being. • An environment that is appreciated, protected and sustained for future generations.



Council's Strategic Response		
UNITY DEVELOPMENT & PARTICIPATION	SAFE LIVING ENVIRONMENT	
Community Representation Māori Relationships Economic Development Parks & Reserves Airport Library Community Support Property Land Transport	Resource Planning Environmental Health Bylaw Compliance: <ul style="list-style-type: none"> • Dog Control • Livestock Control • General Bylaw Enforcement Cemeteries Building Control Liquor Control Water Supply Stormwater Wastewater	Waste Management Emergency Management Land Transport

Key Activity Areas

ACTIVITIES GROUP	ACTIVITY	ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
		A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
1. Water Services	Water Supply	✓				✓		✓	✓	✓
	Stormwater	✓	✓		✓	✓		✓	✓	✓
	Wastewater	✓		✓		✓		✓	✓	✓
2. Waste Management	Waste Management	✓	✓	✓	✓	✓		✓	✓	✓
3. Transport	Land Transport	✓	✓	✓	✓	✓	✓	✓	✓	✓
	Airport	✓	✓	✓	✓			✓	✓	✓
4. Community Facilities	Cemeteries			✓	✓	✓				✓
	Library			✓	✓	✓			✓	
	Parks & Reserves			✓	✓	✓		✓	✓	✓
	Community Support			✓	✓	✓				

ACTIVITIES GROUP	ACTIVITY	ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
		A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
5. Planning & Regulatory	Resource Planning							✓	✓	
	Environmental Health							✓	✓	
	Building Control	✓			✓			✓	✓	
	Liquor Control							✓	✓	
	Bylaw Compliance – Dog Control							✓	✓	
	Bylaw Compliance – Livestock Control							✓		
	Bylaw Compliance – General Bylaws Enforcement							✓	✓	
	Emergency Management							✓	✓	
6. Leadership & Governance	Community Representation	✓	✓	✓	✓	✓	✓	✓	✓	
	Māori Liaison			✓			✓			
	Economic Development	✓								
7. Corporate Functions	Property	✓		✓	✓	✓		✓	✓	
	Corporate & Funds Management	✓	✓	✓	✓	✓	✓	✓	✓	

Each of the above outcomes is aligned to Council services which will contribute towards their achievement. We are responsible for monitoring our performance each year, and the results are provided in our Annual Report. How we are going with each of our services will give a good indication of how we are going overall in achieving the community outcomes. See the Council activity management plans for performance information.

Activity Group One WATER SERVICES

1. Water Supply

For more details:

Refer to the relevant section of the Water Supply Asset Management Plan. Alternatively contact Wairoa District Council's Asset Management Department on (06) 838 7309 or visit our offices to discuss any queries you may have.

What the Council does

Wairoa District Council owns and operates water supply systems in Wairoa, Frasertown, Tuai and Māhanga. Each system comprises the following key components:

- water sources (surface takes and groundwater bores)
- water treatment (Māhanga is untreated and is a supplementary supply only)
- water storage
- water reticulation network
- pump stations.

The Wairoa and Frasertown reticulation comprises of treated water supplied by the water treatment plant in Frasertown sourced from the Wairoa River. The Tuai supply is sourced from the Waimako Spring, and then reticulated. The Tuai supply has recently been upgraded and now complies with the Drinking water Standards.

The Māhanga supply is a non-potable supply sourced from a shallow groundwater bore and is considered a 'supplementary' supply. Residents are required to have a tank for collection of rainwater from the roof of the house. A referendum will be held this year to gain a clear community based direction on the supply of and quality of water supply to be provided into the future.

Council develops and implements a Water Supply Asset Management Plan to ensure that agreed levels of service can be delivered to existing and future residents in the most cost-effective way. This has involved the creation of policy to ensure a level of asset management is delivered.

The water supply webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Why the Council does this

There is a statutory basis for Council's involvement in this activity.

Current legislation and regulations which set the minimum service levels that must be provided, and which affect asset operation, maintenance and development of the water supply activity include:

- Local Government Act 2002
- Health Act 1956
- Health (Drinking Water) Amendment Act 2007
- Resource Management Act 1991
- Local Government (Rating) Act 2002.

Council is required to maintain water supply services under Section 130 of the Local Government Act 2002.

The water supply activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
✓				✓		✓	✓	✓

Council's goal is to comply with the New Zealand Drinking Water Standards.

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Council will own, operate and maintain reliable drinking water systems serving Wairoa, Frasertown, Tuai and Mahanga, protecting public health	All domestic householders and non-domestic premises connected to the water supply systems will be provided with a service that delivers a reliable supply of drinking water	Council will have in place, at all times, suitable water supply operation and maintenance contracts and arrangements to provide the services outlined Minimum 24 hours' daily consumption storage capacity to be maintained
	Community's willingness to pay for the service will be considered	Monitor for complaints of cost of service through Annual Plan process
	The provision of facilities shall be adequate for current and foreseeable demand	Mahanga supply assessment to continue in consultation with local community
	Customers' water pressure will be maintained	No valid CSRs regarding inadequate water pressure
Council will comply with current standards, legislation and Council bylaws	Council shall meet all legislative requirements	Annual review of current legislation for compliance
	Council shall comply with Fire Fighting Standards	Council shall comply with Fire Fighting Standards
	Council's Water Supply Bylaw shall be enforced	Council shall provide for monitoring of the bylaw All known breaches of the bylaw shall be addressed as provided for in the bylaw
	Council shall meet the requirements of the Drinking Water Standards (NZDWS)	Bacterial compliance shall be monitored in accordance with part 4 of the Drinking Water Standards Protozoal compliance shall be monitored in accordance with part 5 of the Drinking Water Standards

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
	Customers will have water service available to them except during planned maintenance or an emergency	No CSRs regarding unplanned or emergency shutdowns Planned shutdowns are advertised
	The taste, smell and look of the water are monitored	Compliance with the Drinking Water Standards in accordance with requirements of the Health Act in relation to taste, smell and look (aesthetic determinants)
	Council shall comply with conditions of consent for all systems.	There shall be no abatement notices, infringement notices, enforcement orders or convictions in relation to resource consents
Council will maintain water supplies to ensure long-term sustainability	Asset database to be maintained	Asset database to be maintained up to date including all additions and disposals Critical assets identified Develop programme for condition assessments of the reticulation
	% of water loss from the reticulation systems through leakage, shall reduce with time	% water loss* shall not exceed 20% <i>*calculated as difference between quantity of water produced and that consumed based on per capita standard consumption</i>
	The average consumption of drinking water per day per resident shall reduce with time <i>(due to system leakage, estimated 2014 consumption is 1,400m³/person/day)</i>	The average consumption of drinking water per day per resident shall be less than 1,400m ³
	All maintenance, renewals and other programmed and reactive works are completed on time and within budget	Forward works program to be set as part of Annual Plan process Works to be within budget +/- 5%
	Operational and maintenance activities are undertaken in a safe and healthy manner	No health and safety non compliances are received or issued. Annual Review of hazard register.

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Customers will receive a prompt and efficient service	Level of customer satisfaction through annual survey indicates a 'fairly good', 'very good' or better minimum 80% approval rating	80% satisfaction rating
	Council shall respond to faults / interruptions in the network reticulation	<p>The medium response time to attend a fault/interruption to the network reticulation from receiving notification to the time that service personnel reach the site shall not exceed 4 hours for URGENT call-outs.</p> <p>The medium response time to confirm resolution of the blockage or other fault from receiving notification shall not exceed 4 hours for NON-URGENT call-outs.</p> <p>The medium response time to attend a fault/interruption to the network reticulation from receiving notification to the time that service personnel reach the site shall not exceed 4 hours for URGENT call-outs.</p> <p>The medium response time to confirm resolution of the blockage or other fault from receiving notification shall not exceed 4 hours for NON-URGENT call-outs.</p>
	Complaints received annually shall not exceed: <ul style="list-style-type: none"> • 20 for drinking water clarity • 20 for drinking water taste • 20 for drinking water odour • 40 for drinking water pressure or flow • 40 for continuity of supply • 20 for response to issues expressed per 1000 connections. 	Complaints received annually shall not exceed: <ul style="list-style-type: none"> • 20 for drinking water clarity • 20 for drinking water taste • 20 for drinking water odour • 40 for drinking water pressure or flow • 40 for continuity of supply • 20 for response to issues expressed per 1000 connections.
Council will implement systems/processes to ensure continued service delivery in emergency events	Contingency plans shall be implemented for emergency events such as earthquake, tsunami, fire which result in the inability to provide the service	Annual meeting with civil defence team Contingency plans shall be developed
	There shall be a minimum of 24-hours' storage of potable water at all times	There shall be a minimum of 24-hours' storage of potable water at all times

PROSPECTIVE FUNDING IMPACT STATEMENT - WATER SUPPLY

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Sources of Operating Funding				
	General rates, uniform annual charges, rates			
	- penalties	-	-	-
930,124	Targeted rates (other than a targeted rate for water supply)	1,061,693	1,144,485	(82,792)
	- Subsidies and grants for operating purposes	-	-	-
1,070,633	Fees charges and targeted rates for water supply	1,051,722	1,121,616	(69,894)
107,574	Local authorities fuel tax, fines, infringement fees, and other receipts	49,824	127,165	(77,341)
2,108,331	Total Operating Funding	2,163,239	2,393,266	(230,027)
Applications of Operating Funding				
1,411,557	Payments to staff and suppliers	1,414,125	1,574,051	(159,927)
6,228	Finance costs	14,443	119,442	(104,999)
342,617	Internal Charges and overheads applied	294,916	316,858	(21,942)
	- Other operating funding applications	-	-	-
1,760,402	Total applications of operating funding	1,723,484	2,010,351	(286,868)
347,929	Surplus (Deficit) of operating funding	439,755	382,915	56,841
Sources of capital funding				
1,484,000	Subsidies and grants for capital expenditure	-	484,000	(484,000)
	- Development and financial contributions	-	-	-
103,800	Increase (decrease) in debt	240,714	106,914	133,800
	- Gross proceeds from sale of assets	-	10,000	(10,000)
	- Lump sum contributions	-	-	-
1,587,800	Total sources of capital funding	240,714	600,914	(360,200)
Application of capital funding				
	Capital expenditure			
	- to meet additional demand	10,000	-	10,000
103,800	- to improve the level of service	230,714	106,914	123,800
1,460,473	- to replace existing assets	882,494	1,713,502	(831,008)
371,456	Increase (Decrease) in reserves	(442,739)	(836,587)	393,848
	Increase (Decrease) of investments		-	-
1,935,729	Total application of capital funding	680,469	983,829	(303,360)
(347,929)	Surplus (Deficit) of capital funding	(439,755)	(382,915)	(56,840)
-	Funding Balance	-	-	-
468,440	Group depreciation and amortisation	521,786	468,596	53,190

Activity Group One WATER SERVICES

2. Stormwater

For more details:

Refer to the relevant section of the Stormwater Asset Management Plan. Alternatively contact Wairoa District Council's Asset Management Department on (06) 838 7309 or visit our offices to discuss any queries you may have.

What the Council does

The stormwater activity is a network of pipes, open drains and outlets. The stormwater activity specifically relates to Wairoa urban area, Tuai village and Māhia Beach. Other rural networks of primarily open drains with some culverting are treated as part of the roading asset inventory.

Stormwater assets includes:

- Approximately 39km of pipework
- Manholes, catchpits and sumps
- Inlets and outlets
- junctions

The Council develops and implements a Stormwater Asset Management Plan to ensure that these assets can deliver agreed levels of service to existing and future residents in the most cost-effective way. This has involved the creation of policy to ensure an appropriate level of asset management is delivered.

The stormwater webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Why the Council does this

There is a statutory basis for Council's involvement in this activity.

Current legislation and regulations which set the minimum service levels that must be provided and which affect asset operation, maintenance and development of the stormwater activity include the Resource Management Act 1991.

The stormwater activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
✓	✓		✓	✓		✓	✓	✓

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Council will own, operate and maintain a stormwater system within the town limits of Wairoa, Tuai and Mahia that will protect properties from flooding events	All domestic households and non-domestic premises connected to the stormwater system will be provided with a service that removes stormwater from their properties	Council will have in place at all time, suitable stormwater system operation and maintenance contracts and arrangements to provide the services outlined
	Community's willingness to pay for the service will be considered	Monitor for complaints of cost of service through the Annual Plan process
	The stormwater system shall be managed to limit the number of flooding events where 'flooding event' means an overflow of stormwater from the stormwater system and the impact of those flooding events on properties	There shall be no more than 10 flooding events For each flooding event, the number of habitable floors affected shall not exceed 50 per 1000 properties connected to the system
Council will comply with current legislation and Council bylaws	Council shall meet all legislation requirements	Annual review of current legislation for compliance
	Council shall comply with conditions of consent for any systems	There shall be no abatement notices, infringement notices, enforcement orders or convictions in relation to resource consents
	Council's Stormwater Bylaw shall be enforced (once adopted)	Council shall provide for monitoring of the bylaw All known breaches of the bylaw shall be addressed as provided for in the bylaw
Council will maintain stormwater systems to ensure long-term sustainability	Asset database to be maintained	Asset database to be maintained up to date including all additions and disposals Develop program to update asset database over next two years Critical assets identified
	Address impacts of infiltration and inflow into Wairoa system	Address impacts of infiltration and inflow into Wairoa system as they arise
	All maintenance, renewals and other programmed and reactive works are completed on time and within budget	Forward works program to be set as part of Annual Plan process Works to be within budget +/- 5%

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
	Operational and maintenance activities are undertaken in a safe and healthy manner	No health and safety non compliances are received or issued. Annual Review of hazard register.
Customers will receive a prompt and efficient service	Level of customer satisfaction through annual survey indicates a 'fairly good', 'very good' or better minimum 80% approval rating	80% satisfaction rating
	Council shall respond to faults / interruptions in the network reticulation	The medium response time to attend a flooding event from receiving notification to the time that service personnel reach the site shall not exceed 4 hours
	The total number of complaints received shall not exceed 50 per 1000 connections	The total number of complaints received shall not exceed 50 per 1000 connections
Council will implement systems/processes to ensure continued service delivery in emergency events	Contingency plans shall be implemented for emergency events such as earthquake, tsunami, fire which result in the inability to provide the service	Annual meeting with civil defence team Contingency plans shall be developed

PROSPECTIVE FUNDING IMPACT STATEMENT - STORMWATER

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP PER LTP	VARIANCE
Sources of Operating Funding				
	General rates, uniform annual charges, rates penalties	-	-	-
287,737	Targeted rates (other than a targeted rate for water supply)	451,305	417,600	33,705
	- Subsidies and grants for operating purposes	-	-	-
	- Fees charges and targeted rates for water supply	-	-	-
59,357	Local authorities fuel tax, fines, infringement fees, and other receipts	18,850	65,333	(46,483)
347,094	Total Operating Funding	470,155	482,933	(12,778)
Applications of Operating Funding				
68,120	Payments to staff and suppliers	137,846	114,475	23,371
	- Finance costs	18,415	85,476	(67,061)
107,088	Internal Charges and overheads applied	125,918	124,439	1,479
	- Other operating funding applications	-	-	-
175,208	Total applications of operating funding	282,179	324,390	(42,211)
171,885	Surplus (Deficit) of operating funding	187,976	158,543	29,433
Sources of capital funding				
	- Subsidies and grants for capital expenditure	-	-	-
	- Development and financial contributions	-	-	-
103,800	Increase (decrease) in debt	306,914	106,914	200,000
	- Gross proceeds from sale of assets	-	-	-
	- Lump sum contributions	-	-	-
103,800	Total sources of capital funding	306,914	106,914	200,000
Application of capital funding				
	Capital expenditure			
	- to meet additional demand	-	-	-
103,800	- to improve the level of service	306,914	106,914	200,000
472,290	- to replace existing assets	429,732	406,273	23,459
(300,404)	Increase (Decrease) in reserves	(241,756)	(247,730)	5,974
	Increase (Decrease) of investments	-	-	-
275,686	Total application of capital funding	494,890	265,457	229,433
(171,886)	Surplus (Deficit) of capital funding	(187,976)	(158,543)	(29,433)
	Funding Balance			
	-	-	-	-
171,886	Group depreciation and amortisation	194,114	201,886	(7,772)

Activity Group One WATER SERVICES

3. Wastewater

For more details:

Refer to the relevant section of the Wastewater Asset Management Plan. Alternatively contact Wairoa District Council's Asset Management Department on (06) 838 7309 or visit our offices to discuss any queries

What the Council does

Wairoa District Council owns and operates wastewater systems in Wairoa, Tuai, and Māhia and Ōpoutama. Each system comprises the following key components:

- network of pipes
- pump stations
- treatment plants
- disposal facilities.

The Wairoa network services a mix of residential, commercial and light industrial properties, through a network of gravity pipes, pump stations and rising mains.

The Tuai network serves a small village and was designed on the basis that grey water and sewage (black water) are reticulated as separate systems.

The Mahia Beach township system has been recently completed and comprises private septic tanks discharging to a public system of reticulation to a pump station and rising main that transfers wastewater to treatment ponds over the hills. The treated wastewater is used to irrigate a plantation forest owned by Hawke's Bay Regional Council.

The Opoutama system has also been recently completed and comprises a network of pipes and pump stations discharging to a treatment plant at the former Blue Bay subdivision site and the discharge of treated wastewater into the ground.

Council develops and implements a Wastewater Asset Management Plan to ensure that these assets can deliver agreed levels of service to existing and future residents in the most cost-effective way. This has involved the creation of policy to ensure a level of asset management is delivered.

The wastewater webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Why the Council does this

There is a statutory basis for Council's involvement in this activity.

Current legislation and regulations which set the minimum service levels that must be provided and which affect asset operation, maintenance and development of the wastewater activity include:

- Waste Minimisation Act 2008
- Health Act 1956
- Hazardous Substances and New Organisms Act 1996
- Resource Management Act 1991.

The wastewater activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
✓		✓		✓		✓	✓	✓

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Council will own, operate and maintain a sewer system to Wairoa, Tuai, Mahia and Oputama that removes wastewater from properties and protects public health and the environment	All domestic householders and non-domestic premises connected to the sewer system will be provided with a service that removes wastewater from their properties	Council will have in place at all time, suitable wastewater system operation and maintenance contracts and arrangements to provide the services outlined
	Council will provide, operate and maintain treatment facilities to enable appropriate disposal/discharge of wastewater	Council will have in place at all time, suitable wastewater system operation and maintenance contracts and arrangements to provide the services outlined
	Community's willingness to pay for the service will be considered	Monitor for complaints of cost of service through the Annual Plan process
	The provision of facilities shall be adequate for current and foreseeable demand	Develop programme towards renewal of the Wairoa consent
Council will comply with current legislation and Council bylaws	Council shall meet all legislative requirements	Annual review of current legislation for compliance
	Council shall comply with conditions of consent for all systems	There shall be no abatement notices, infringement notices, enforcement orders or convictions in relation to resource consents for the Wairoa, Mahia, Oputama or Tuai systems Council shall report 6-monthly to HBRC on progress in relation to the inflow and infiltration study and associated renewals/rehabilitation
	There shall be no dry weather sewerage overflows	There shall be no dry weather sewerage overflows for the Wairoa, Mahia, Oputama or Tuai systems
	Council's Trade Waste and Wastewater Bylaw shall be enforced	Council shall provide for monitoring of the bylaw All known breaches of the bylaw shall be addressed as provided for in the bylaw

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Council will maintain wastewater facilities to ensure long-term sustainability	Asset database to be maintained	Asset database to be maintained up to date including all additions and disposals Critical assets identified
	Address infiltration and inflow into the Wairoa system	Infiltration and inflow physical investigations and remedial works – set program and budget for Annual Plan
	All maintenance, renewals and other programmed and reactive works are completed on time and within budget	Forward works program to be set as part of Annual Plan process Works to be within budget +/- 5%
	Operational and maintenance activities are undertaken in a safe and healthy manner	No health and safety non compliances are received or issued. Annual Review of hazard register.
Customers will receive a prompt and efficient service	Level of customer satisfaction through annual survey indicates a 'fairly good', 'very good' or better minimum 80% approval rating	80% satisfaction rating
	Council shall respond to sewerage overflows resulting from a blockage or other fault in the sewerage system	The medium response time to attend an overflow from receiving notification to the time that service personnel reach the site shall not exceed 4 hours The medium response time to confirm resolution of the blockage or other fault from receiving notification shall not exceed 4 hours
	The total number of complaints received shall reduce each year	Complaints received shall not exceed: <ul style="list-style-type: none"> • 20 for sewerage odour • 20 for sewerage system faults • 20 for sewerage system blockages • 20 for response to issues with sewerage system Per annum and expressed per 1000 connections.
Council will implement systems/processes to ensure continued service delivery in emergency events	Contingency plans shall be implemented for emergency events such as flooding, earthquake, tsunami, fire which result in the inability to provide the service	Annual meeting with civil defence team Contingency plans shall be developed

PROSPECTIVE FUNDING IMPACT STATEMENT - WASTEWATER

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Sources of Operating Funding				
	General rates, uniform annual charges, rates			
	- penalties	-	-	-
1,374,134	Targeted rates (other than a targeted rate for water supply)	1,403,950	1,461,857	(57,907)
	- Subsidies and grants for operating purposes	-	-	-
131,981	Fees charges and targeted rates for water supply	2,526	7,887	(5,361)
162,681	Local authorities fuel tax, fines, infringement fees, and other receipts	57,621	104,680	(47,059)
1,668,796	Total Operating Funding	1,464,097	1,574,424	(110,327)
Applications of Operating Funding				
738,864	Payments to staff and suppliers	743,065	695,583	47,482
306,228	Finance costs	315,246	99,744	215,502
268,808	Internal Charges and overheads applied	372,543	238,626	133,917
	- Other operating funding applications	-	-	-
1,313,900	Total applications of operating funding	1,430,854	1,033,953	396,901
354,896	Surplus (Deficit) of operating funding	33,243	540,471	(507,228)
Sources of capital funding				
	- Subsidies and grants for capital expenditure	-	-	-
	- Development and financial contributions	-	-	-
103,800	Increase (decrease) in debt	254,102	171,062	83,040
	- Gross proceeds from sale of assets	-	-	-
	- Lump sum contributions	-	-	-
103,800	Total sources of capital funding	254,102	171,062	83,040
Application of capital funding				
	Capital expenditure			
	- to meet additional demand	-	-	-
103,800	- to improve the level of service	317,628	213,828	103,800
1,351,184	- to replace existing assets	1,614,035	914,115	699,920
(996,288)	Increase (Decrease) in reserves	(1,644,317)	(416,410)	(1,227,907)
	Increase (Decrease) of investments		-	-
458,696	Total application of capital funding	287,346	711,533	(424,187)
(354,896)	Surplus (Deficit) of capital funding	(33,243)	(540,471)	507,228
-	Funding Balance	-	-	-
648,858	Group depreciation and amortisation	426,546	648,858	(222,312)

PROSPECTIVE FUNDING IMPACT STATEMENT - WATER SERVICES

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Sources of Operating Funding				
	General rates, uniform annual charges, rates			
-	penalties	-	-	-
2,591,429	Targeted rates (other than a targeted rate for water supply)	2,916,948	3,023,942	(106,994)
-	Subsidies and grants for operating purposes	-	-	-
1,203,181	Fees charges and targeted rates for water supply	1,054,248	1,129,503	(75,255)
	Interest and Dividends from Investments			-
329,612	Local authorities fuel tax, fines, infringement fees, and other receipts	126,295	297,178	(170,883)
4,124,222	Total Operating Funding	4,097,491	4,450,623	(353,132)
Applications of Operating Funding				
2,218,542	Payments to staff and suppliers	2,295,036	2,384,109	(89,072)
312,456	Finance costs	348,104	304,662	43,442
718,513	Internal Charges and overheads applied	793,377	679,923	113,454
-	Other operating funding applications	-	-	-
3,249,511	Total applications of operating funding	3,436,517	3,368,694	67,824
874,711	Surplus (Deficit) of operating funding	660,974	1,081,929	(420,956)
Sources of capital funding				
1,484,000	Subsidies and grants for capital expenditure	-	484,000	(484,000)
-	Development and financial contributions	-	-	-
207,600	Increase (decrease) in debt	801,730	384,890	416,840
-	Gross proceeds from sale of assets	-	10,000	(10,000)
-	Lump sum contributions	-	-	-
1,691,600	Total sources of capital funding	801,730	878,890	(77,160)
Application of capital funding				
	Capital expenditure			
-	- to meet additional demand	10,000	-	10,000
311,400	- to improve the level of service	855,256	427,656	427,600
3,283,947	- to replace existing assets	2,926,261	3,033,890	(107,629)
(1,029,035)	Increase (Decrease) in reserves	(2,328,812)	(1,500,727)	(828,085)
-	Increase (Decrease) of investments	-	-	-
2,566,311	Total application of capital funding	1,462,705	1,960,819	(498,114)
(874,711)	Surplus (Deficit) of capital funding	(660,974)	(1,081,929)	420,955
-	Funding Balance	-	-	-
1,289,184	Group depreciation and amortisation	1,142,446	1,319,340	(176,894)

WATER SERVICES

Forecast Statement of Cost of Service for the year ending 30th June 2018

BUDGET		COSTS	REVENUE	NET COST	2015/25 Yr 3	
2016/17		2017/18	2017/18	2017/18	PER LTP	VARIANCE LTP
1,047,993	Water Reticulation	1,338,605	216,324	1,122,281	1,225,949	(103,668)
2,075	Water Production	906,139	884,696	21,443	4,220	17,223
287,737	Stormwater and Drainage	476,293	18,850	457,443	460,942	(3,499)
1,668,097	Sewerage	1,857,400	60,147	1,797,253	1,570,244	227,009
<u>3,005,902</u>		<u>4,578,437</u>	<u>1,180,017</u>	<u>3,398,420</u>	<u>3,261,355</u>	<u>137,064</u>
	Less Internal Allocation	126,295	126,295			
		<u>4,452,142</u>	<u>1,053,722</u>			
	Funded by					
2,591,429	Rates			2,916,948	3,023,940	(106,992)
(40,936)	Reserves			293,225	(285,728)	578,953
455,409	Depreciation not Funded			188,247	523,140	(334,893)
<u>3,005,902</u>				<u>3,398,420</u>	<u>3,261,352</u>	<u>137,068</u>
	Capital Expenditure					
1,098,360	Water Reticulation	616,740		616,740	1,338,668	(721,928)
465,913	Water Production	506,468		506,468	481,754	24,714
576,090	Stormwater and Drainage	736,646		736,646	513,187	223,459
1,454,984	Sewerage	1,931,663		1,931,663	1,127,943	803,720
<u>3,595,347</u>		<u>3,791,517</u>		<u>3,791,517</u>	<u>3,461,552</u>	<u>329,965</u>
	Funded by					
-	Rates	-		-	-	-
1,903,747	Depreciation Reserves	2,989,786		2,989,786	2,646,804	342,982
-	Depreciation not Funded	-		-	-	-
207,600	Loans	801,730		801,730	320,742	480,988
-	Sale of Assets	-		-	10,000	(10,000)
1,484,000	Subsidies	-		-	484,000	(484,000)
<u>3,595,347</u>		<u>3,791,517</u>		<u>3,791,517</u>	<u>3,461,546</u>	<u>329,971</u>

Activity Group Two WASTE MANAGEMENT

1. Waste Management

For more details:

Refer to the relevant section of the Waste Management Asset Management Plan. Alternatively contact Wairoa District Council's Asset Management Department on (06) 838 7309 or visit our offices to discuss any queries you may have.

What the Council does

The waste management activity comprises of asset-based services such as the:

- provision of a landfill
- recycling centre.

Also service-based functions such as:

- litter collection
- domestic refuse collection
- kerbside recycling.

The waste management facilities provide a service by which refuse can be disposed of in a controlled manner. Council's initiative 'zero waste to landfill' is changing the way people dispose of their waste. More emphasis is given to diversion and recycling which means new infrastructure and a different way of operating.

The assets are as follows:

- landfill cell
- buildings
- weighbridge office, computer hardware and software
- weighbridge pit and plant
- leachate system
- drainage systems
- access road/handling areas and fencing.

Council develops and implements a Waste Management Asset Management Plan to ensure that these assets can deliver agreed levels of service to existing and future residents in the most cost-effective way. This has involved the creation of policy to ensure a high level of asset management is delivered.

The waste management webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Why the Council does this

Council would like to better understand our customers to achieve the following benefits:

- improved cost efficiency and reduced costs
- improved customer satisfaction
- transparency in decision making
- sustainability.

There is a statutory basis for Council's involvement in this activity.

Current legislation and regulations which set the minimum service levels that must be provided and which affect asset operation, maintenance and development of the waste management activity include:

- Health Act 1956
- Local Government Act 2002
- Litter Act 1979
- Resource Management Act 1991
- Hazardous Substances and New Organisms Act 1996
- Waste Minimisation Act 2008.

The waste management activity primarily contributes to the following community outcomes:

A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
✓	✓	✓	✓	✓		✓	✓	✓

Council’s main initiative for this activity is ‘Reliable and safe collection and disposal of waste’. More emphasis is given to diversion and recycling which means new infrastructure and a different way of operating.

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Council will continue to own and deliver the waste management activity to ensure protection of public health and the environment	All domestic households and non-domestic premises have access to a disposal method for their waste, whether this is a kerbside collection, drop-off point or landfill disposal	Council will have in place at all time, suitable waste management contracts and arrangements to provide the services outlined
	A reliable recyclables service will be provided: <ul style="list-style-type: none"> • weekly from the kerbside in Wairoa & Frasertown • fortnightly at specified drop-off points from Mahia, Nuhaka and Mohaka 	Council will have in place at all time, suitable waste management contracts and arrangements to provide the services outlined
	Council will operate and maintain the Wairoa landfill for the disposal of domestic and commercial refuse, being open for the public at least: <ul style="list-style-type: none"> • 5 hours per day • 359 days per year 	Council will have in place at all time, suitable waste management contracts and arrangements to provide the services outlined
	Council shall continue to provide for the community-run waste disposal and recycling service in Waikaremoana and Raupunga	Council will have in place at all time, suitable waste management contracts and arrangements to provide the services outlined
	Council will provide for the disposal of hazardous waste	Council will have in place at all time, suitable waste management contracts and arrangements to provide the services outlined
	Community’s willingness to pay for the service will be considered	Monitor for complaints of cost of service through the Annual Plan

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
		process
	Most appropriate form of service delivery to be provided	Current and alternative methods of procurement to be assessed to meet future needs and desires of community.
Council will comply with current legislation and Council bylaws	Council shall meet all legislative requirements, in particular the Litter Act 1979 -	Review current legislation for compliance
	Council will comply with all resource consent conditions	There shall be no breaches of consent conditions
	Review and update current bylaws to support effective and efficient waste minimisation; addressing issues such as illegal dumping, litter, private waste collections and community-based services	Council shall provide for monitoring of the bylaw All known breaches of the bylaw shall be addressed as provided for in the bylaw
Council will maintain the landfill to ensure long-term sustainability	Asset database to be maintained including additions and disposal as well as condition information	Asset database to be set up in AssetFinda Develop programme to update asset database annually
	Council will undertake a continual improvement approach with the aim of continually reducing the amount of waste going into the landfill	Waste going into the landfill is reducing Education programme to be developed to provide regular and detailed information about waste services, waste prevention and waste reduction Undertake review of the current landfill operation and develop initiatives for the future including community-led schemes, working with other districts
Council will undertake operational, maintenance and renewals activities in a cost-effective manner	All maintenance, renewals and other programmed and reactive works are completed on time and within budget	Forward works program to be set as part of Annual Plan process Works to be within budget +/- 5%
	Landfill and recycling area will be well maintained, clean and tidy at all times	No complaints regarding the tidiness of the landfill area.
	Council shall implement measures to control the spread of litter in Wairoa, Mahia and on reserves	Litter bins shall be serviced and maintained in accordance with the Litter Act 1979 CSR reports of litter and fly dumping with be cleared
	Operational and maintenance activities are undertaken in a safe and healthy manner	No health and safety non compliances are received or issued. Annual Review of hazard register.

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Customers will receive a prompt and efficient service	Council will monitor opening and closing times to ensure people are satisfied	Review CSR/Annual Plan submissions regarding landfill opening and closing times Set programme for public consultation on opening and closing times
	Level of customer satisfaction through annual survey indicates 'fairly good', 'very good' or better minimum 80% approval rating	80% satisfaction rating
	Analysis of CSR complaints to enable issues to be addressed	Number of complaints shall reduce
Council will implement systems/processes to ensure continued service delivery in emergency events	Contingency plans shall be implemented for emergency events e.g. pandemics where additional collection services are required or where access is prevented due to flooding	Annual meeting with civil defence team Contingency plans shall be developed

PROSPECTIVE FUNDING IMPACT STATEMENT - WASTE MANAGEMENT

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Sources of Operating Funding				
	General rates, uniform annual charges, rates			
	- penalties	-	-	-
784,859	Targeted rates (other than a targeted rate for water supply)	808,885	847,121	(38,236)
	- Subsidies and grants for operating purposes	-	-	-
358,750	Fees charges and targeted rates for water supply	362,000	368,078	(6,078)
	Local authorities fuel tax, fines, infringement			
	- fees, and other receipts	-	-	-
1,143,609	Total Operating Funding	1,170,885	1,215,199	(44,314)
Applications of Operating Funding				
889,764	Payments to staff and suppliers	902,917	909,282	(6,365)
3,000	Finance costs	5,700	46,605	(40,905)
156,845	Internal Charges and overheads applied	165,275	174,434	(9,159)
	- Other operating funding applications	-	-	-
1,049,609	Total applications of operating funding	1,073,892	1,130,321	(56,429)
94,000	Surplus (Deficit) of operating funding	96,993	84,878	12,115
Sources of capital funding				
	- Subsidies and grants for capital expenditure	-	-	-
	- Development and financial contributions	-	-	-
50,000	Increase (decrease) in debt	95,000	-	95,000
	- Gross proceeds from sale of assets	-	-	-
	- Lump sum contributions	-	-	-
50,000	Total sources of capital funding	95,000	-	95,000
Application of capital funding				
	Capital expenditure			
	- to meet additional demand	-	-	-
50,000	- to improve the level of service	95,000	-	95,000
55,250	- to replace existing assets	133,100	63,099	70,001
38,750	Increase (Decrease) in reserves	(36,107)	21,779	(57,886)
	- Increase (Decrease) of investments	-	-	-
144,000	Total application of capital funding	191,993	84,878	107,115
(94,000)	Surplus (Deficit) of capital funding	(96,993)	(84,878)	(12,115)
-	Funding Balance	-	-	-
95,000	Group depreciation and amortisation	98,893	95,000	3,893

WASTE MANAGEMENT*Forecast Statement of Cost of Service for the year ending 30th June 2018*

BUDGET		COSTS	REVENUE	NET COST	2015/25 Yr 3	VARIANCE
2016/17		2017/18	2017/18	2017/18	PER LTP	LTP
785,859	Waste Management	1,172,785	362,000	810,785	857,243	(46,459)
<u>785,859</u>		<u>1,172,785</u>	<u>362,000</u>	<u>810,785</u>	<u>857,243</u>	<u>(46,459)</u>

Funded by

784,859	Rates			808,885	847,121	(38,237)
-	Reserves			-	-	-
1,000	Depreciation not Funded			1,900	10,122	(8,222)
<u>785,859</u>				<u>810,785</u>	<u>857,243</u>	<u>(46,459)</u>

Capital Expenditure

105,250	Waste Management	228,100		228,100	63,099	165,001
<u>105,250</u>		<u>228,100</u>		<u>228,100</u>	<u>63,099</u>	<u>165,001</u>

Funded by

-	Rates	-		-	-	-
55,250	Depreciation Reserves	133,100		133,100	63,099	70,001
-	Depreciation not Funded	-		-	-	-
50,000	Loans	95,000		95,000	-	95,000
-	Sale of Assets	-		-	-	-
-	Subsidies	-		-	-	-
<u>105,250</u>		<u>228,100</u>		<u>228,100</u>	<u>63,099</u>	<u>165,001</u>

Activity Group Three TRANSPORT

1. Land Transport

For more details:

Refer to the relevant section of the 2011 Land Transport Asset Management Plan. Alternatively contact the Road Asset Manager, on (06) 838 7309 or visit our offices to discuss any queries you may have.

What the Council does

Council manages and maintains a network of 875 kilometres of roads, 175 bridges, 346 retaining structures, 41 kilometres of footpaths, 844 streetlights, over 3,000 signs and 23,130 square meters of car parking and other road-related amenities.

Council manages this land transport infrastructure for the safe and efficient flow of all traffic – motor vehicles, cycles and pedestrians.

Council delivers agreed levels of service to the existing and future residents in the most cost-effective way possible, including policy to ensure an appropriate level of asset management is delivered.

Accordingly Council develops and implements a Land Transport Asset Management Plan to:

- assist the community to achieve its strategic goals
- bring asset management functions closer to physical works operations to achieve these objectives
- meet customer expectations and regulatory requirements
- present outline plans and options for the sustainable future management of assets
- understand the cost of providing the service over the long term and the best funding strategy
- provide transparency in decision making.

The land transport webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Why the Council does this

There is a statutory basis for Council's involvement in this activity. Current legislation and regulations which set the minimum service levels that must be provided and which affect asset operation, maintenance and development of the land transport activity include:

- Local Government Act 2002
- Transit New Zealand Act 1989
- Resource Management Act 1991
- Building Act 1991
- Land Transport Management Act 2003
- Health and Safety in Employment Act 2002
- Civil Defence Emergency Management Act 2002
- Traffic Regulations Act 1976
- Public Works Act 1981
- Utilities Access Act 2010.

The land transport activity contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
✓	✓	✓	✓	✓	✓	✓	✓	✓

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Council delivers a land transport system to the community	The land transport network is trafficable at all times, other than when affected by natural events (e.g. slips) and notified planned road closures	The land transport network is trafficable at all times (excluding natural events of notified road closures)
	Road closures for planned events (e.g. rallies, bridge repairs etc.) are notified through public notices and residents of affected roads informed.	Road closures for planned events are publically notified
Council will manage the land transport system in a sustainable manner, sufficient to meet the current and projected demand	The percentage of the sealed local road network that is resurfaced, expressed as a number (<i>new mandatory performance measure</i>)	The percentage of the sealed local road network that is resurfaced, expressed as a number
Customers will receive a prompt and efficient service	The public and other road users satisfied with the overall level of service provided. Target is to have no less than 75% of respondents consider the land transport service to be 'fairly good, very good, or better', as measured by the annual public satisfaction survey.	75% satisfaction rating
	All requests for service and complaints are dealt with properly and promptly. Appropriate Council staff contact and discuss complaints received with complainants (subject to contact details being provided) in an effort to improve relationships and responsiveness to customers. 90% of all CSRs and complaints are dealt with within the prescribed timeframes (<i>new mandatory performance measure</i>)	90% of CSRs are dealt with within the prescribed timeframes
The district-funded footpaths will be maintained in good order	Not more than the number of footpath complaints and CSRs received than the previous year	Not more than the number of footpath CSRs received than the previous year
	The percentage of footpaths that fall within the level of service or standard of condition of footpaths set out in Council's relevant document, expressed as a number (<i>new mandatory performance measure</i>)	The percentage of footpaths that fall within the level of service or standard of condition of footpaths set out in Council's relevant document

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
The district-funded land transport activity will contribute to overall road safety by adequately catering for pedestrians, cyclists and other non-motorised road users	Walking & Cycling Strategy programme to be implemented. <i>(Note that general road safety and vehicular safety in particular is dealt with in the NZTA-funded activities)</i>	Walking & Cycling Strategy programme implemented
The district-funded streetlights will be maintained in good order	Not more than the number of streetlight complaints and CSRs received than the previous year <i>(Note that most streetlights are covered by the NZTA-subsidised activities. Non-subsidised streetlights are those in place for amenity or not specifically related to road safety)</i>	Not more than the number of streetlight CSRs received than the previous year
Council provides car parking that is sufficient to meet the current and projected demand	The Wairoa Township and Mahia Beach car parking facilities will be accessible at all times, other than when affected by natural events (e.g. flooding) and notified planned road closures	Public car parking facilities will be accessible at all times (excluding natural events and notified road closures)
	Not more than the number of parking complaints and CSRs received than the previous year	Not more than the number of parking CSRs received than the previous year
The service is provided at a reasonable cost (value for money)	The costs of these services are consulted on annually	Annual Plan delivered to the community
	Local supplier opportunities to be considered prior to engagement of an external supplier to reduce overhead costs and increase in-house efficiency	Local suppliers are engaged in roading related contracts
Council endeavours to programme, provide, develop and manage the land transport network in a manner that assists the economic development of the district	Physical works and professional engineering services' procurement options directed to best reflect the local resources where possible, to sustain the district's economy, and to promote local knowledge and technical expertise within the community	Procurement options direct to best reflect the local resources where possible
When using the network, all road users will experience a "fair" ride quality on a well-maintained and managed asset (<i>qualified to the extent that it has to be appreciated that over 66% of the network is unsealed</i>)	Council's target is to provide a "fair" ride quality i.e. average sealed road NAASRA <110 for 'fair' ride quality (<i>new mandatory performance measure</i>)	Average NAASRA of the sealed road network <110
Council works with NZ Police and NZTA to promote the safe use of the land transport network by motorists and others	The change from the previous financial year in the number of fatalities and serious injury crashes on the local road network, expressed as a number (<i>new mandatory performance measure</i>)	The change from the previous financial year in the number of fatalities and serious injury crashes on the local road network, expressed as a number
	No accidents attributed to engineering aspects of the road network (e.g. loose chip from reseals)	No accidents attributed to engineering aspects of the road network

Activity Group Three TRANSPORT

2. Airport

For more details:

Refer to the relevant section of the Airport Asset Management Plan. Alternatively contact Wairoa District Council's Asset Management Department on (06) 838 7309 or visit our offices to discuss any queries

What the Council does

The airport activity comprises of asset-based services such as:

- runway (includes lighting)
- taxiway
- buildings
- helicopter pad at Memorial Park.

The airport provides a service for light aircraft and charter operations.

Council is the controlling authority of the airport and helicopter pad and manages and funds this airport to ensure that an operational airport remains within the Wairoa district in order to serve the needs of the community.

Council owns the following:

- the area of land that the Wairoa Airport is situated on
- the waiting lounge building and toilets
- the rural land blocks immediately surrounding the airport.

Council develops and implements an Airport Asset Management Plan to ensure that these assets can deliver agreed levels of service to existing and future residents in the most cost-effective way. This has involved the creation of policy to ensure a high level of asset management is delivered.

Why the Council does this

For all infrastructure assets, Council has a role to:

- identify levels of service and monitor performance
- manage the impact of growth through demand management and asset development
- identify, assess and manage risks that may impact on the activity
- develop and implement the most cost-effective strategies for operating, maintaining, replacing and/or improving the assets
- have a long-term financial plan which identifies required expenditure and how it will be funded.

The benefits of understanding the asset/service environment are:

- improved cost efficiency and reduced costs
- improved customer satisfaction
- transparency in decision making
- sustainability.

There is a statutory basis for Council's involvement in this activity.

Current legislation and regulations which set the minimum service levels that must be provided and which affect asset operation, maintenance and development of the airport activity include:

- Airport Authorities Act 1966
- Civil Aviation Act 1990.

The airport activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
✓	✓	✓	✓			✓	✓	✓

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Council will continue to provide the Wairoa Airport service to meet the current and foreseeable demand of the community	Council shall continue to provide the service at Wairoa Airport to standards appropriate for its use.	Council will have in place, at all times, a suitable maintenance contract
	The community's willingness to pay for the service will be considered.	Monitor for complaints of cost of service through the Annual Plan process
	The provision of the service shall be adequate for current and foreseeable demand.	Review and document current services being provided at airport Survey key stakeholders/users to determine likely future demand for the service
Council will comply with current legislation and Council bylaws	Council shall meet all legislative requirements	Review current legislation for compliance
	Facilities shall meet all relevant safety standards.	Facilities shall be maintained in a safe condition, in accordance with relevant standards
Council will maintain the airport and associated facilities to ensure long term sustainability	Asset database to be maintained	Asset database to be set up in AssetFinda Develop programme to update asset database annually
Council will undertake operational, maintenance and renewal activities in a cost-effective manner	All maintenance, renewals and other programmed and reactive works are completed on time and within budget	Forward works program to be set as part of Annual Plan process Works to be within budget +/- 5%

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
	Operational and maintenance activities are undertaken in a safe and healthy manner	No health and safety non compliances are received or issued. Annual Review of hazard register.
Customers will receive a prompt and efficient service	Level of customer satisfaction through annual survey indicates a 'fairly good', 'very good' or better minimum 80% approval rating	80% satisfaction rating
	Analysis of CSR complaints to enable issues to be addressed	Number of complaints shall reduce
Council will implement systems/processes to ensure continued service delivery in emergency events	Contingency plans shall be implemented for emergency events such as earthquake and flooding where services may be affected or facilities damaged	Annual meeting with civil defence team Contingency plans shall be developed

PROSPECTIVE FUNDING IMPACT STATEMENT - TRANSPORT

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Sources of Operating Funding				
	General rates, uniform annual charges, rates			
(0)	penalties	256,272	60,336	195,936
3,606,246	Targeted rates (other than a targeted rate for water supply)	3,495,540	3,623,566	(128,026)
4,362,823	Subsidies and grants for operating purposes	4,480,776	5,008,197	(527,421)
64,493	Fees charges and targeted rates for water supply	81,536	875,520	(793,984)
	Local authorities fuel tax, fines, infringement - fees, and other receipts	-	-	-
8,033,562	Total Operating Funding	8,314,124	9,567,619	(1,253,495)
Applications of Operating Funding				
5,876,731	Payments to staff and suppliers	6,090,499	7,437,260	(1,346,761)
21,634	Finance costs	75,266	3,000	72,266
1,397,822	Internal Charges and overheads applied	1,485,631	1,260,726	224,905
	- Other operating funding applications	-	-	-
7,296,187	Total applications of operating funding	7,651,396	8,700,986	(1,049,590)
737,375	Surplus (Deficit) of operating funding	662,728	866,633	(203,905)
Sources of capital funding				
3,756,478	Subsidies and grants for capital expenditure	4,536,716	4,846,294	(309,578)
	- Development and financial contributions	-	-	-
360,572	Increase (decrease) in debt	1,254,448	-	1,254,448
	- Gross proceeds from sale of assets	-	10,000	(10,000)
	- Lump sum contributions	-	-	-
4,117,050	Total sources of capital funding	5,791,163	4,856,294	934,870
Application of capital funding				
	Capital expenditure			
	- to meet additional demand	-	-	-
679,982	- to improve the level of service	1,852,897	385,898	1,466,999
5,578,959	- to replace existing assets	6,234,422	6,069,903	164,519
(1,404,516)	Increase (Decrease) in reserves	(1,633,428)	(732,874)	(900,554)
	- Increase (Decrease) of investments			
4,854,425	Total application of capital funding	6,453,891	5,722,927	730,964
(737,375)	Surplus (Deficit) of capital funding	(662,728)	(866,633)	203,906
	Funding Balance			
2,497,851	Group depreciation and amortisation	2,676,022	2,639,108	36,914

TRANSPORT

Forecast Statement of Cost of Service for the year ending 30th June 2018

BUDGET		COSTS	REVENUE	NET COST	2015/25 Yr 3	VARIANCE TO
2016/17		2017/18	2017/18	2017/18	PER LTP	LTP
44,772	Airport	345,395	48,484	296,911	10,108	286,803
4,851,010	Roading (NZTA assisted)	9,443,964	4,480,776	4,963,188	5,021,006	(57,818)
416,258	Roading (District funded)	472,730	33,052	439,678	373,368	66,310
-	Infrastructural Works Unit	748,533	748,533	-	-	-
54,682	Parking	65,329	-	65,329	51,895	13,434
<u>5,366,722</u>		<u>11,075,951</u>	<u>5,310,845</u>	<u>5,765,106</u>	<u>5,456,377</u>	<u>308,729</u>

Funded by

3,606,246	Rates			3,751,812	3,683,902	67,909
65,017	Reserves			32,508	32,508	-
1,695,459	Depreciation not Funded			1,980,786	1,739,967	240,819
<u>5,366,722</u>				<u>5,765,106</u>	<u>5,456,377</u>	<u>308,729</u>

Capital Expenditure

335,000	Airport	1,973,140		1,973,140	205,000	1,768,140
5,113,876	Roading (NZTA assisted)	5,369,273		5,369,273	5,953,589	(584,316)
598,160	Roading (District funded)	648,637		648,637	459,394	189,243
50,750	Infrastructural Works Unit	35,000		35,000	31,550	3,451
161,155	Parking	61,268		61,268	11,268	50,000
<u>6,258,941</u>		<u>8,087,319</u>		<u>8,087,319</u>	<u>6,660,801</u>	<u>1,426,517</u>

Funded by

-	Rates	-		-	-	-
2,141,891	Depreciation Reserves	2,296,155		2,296,155	1,804,507	491,648
-	Depreciation not Funded	-		-	-	-
360,572	Loans	1,254,448		1,254,448	-	1,254,448
-	Sale of Assets	-		-	10,000	(10,000)
3,756,478	Subsidies	4,536,716		4,536,716	4,846,294	(309,579)
<u>6,258,941</u>		<u>8,087,319</u>		<u>8,087,319</u>	<u>6,660,801</u>	<u>1,426,517</u>

Activity Group Four COMMUNITY FACILITIES

1. Cemeteries

For more details:

Refer to the relevant section of the Cemeteries Asset Management Plan. Alternatively contact Wairoa District Council's Asset Management Department on (06) 838 7309 or visit our offices to discuss any queries you may have.

What the Council does

The cemeteries are an asset and service-based activity that relies primarily on available land to function, along with a network of roading and utilities.

The cemeteries are as follows:

- Wairoa
- Nūhaka (managed by others)
- Frasertown
- Ruakituri
- Mōrere.

Council develops and implements a Cemeteries Asset Management Plan to ensure that these assets can deliver agreed levels of service in the most cost-effective way. This has involved the creation of policy to ensure an appropriate level of asset management is delivered.

The cemeteries webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Why the Council does this

There is a statutory basis for Council's involvement in this activity.

Current legislation and regulations which set the minimum service levels that must be provided and which affect asset operation, maintenance and development of the cemeteries activity include:

- Burial and Cremation Act 1964.

The cemeteries activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
		✓	✓	✓				✓

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Council will continue to own and deliver a cemetery service suitable for the current and foreseeable needs of the community	The provision of cemetery land shall be adequate for current and foreseeable demand	Use census data to assess remaining capacity of Wairoa cemetery Develop and implement (as necessary) contingency plan for situation such as pandemics where there may be a significantly increased demand over a short period of time
	Community's willingness to pay for the service will be considered	Monitor for complaints of cost of service through the Annual Plan process
Council will comply with current legislation and Council bylaws	Council shall meet all legislative requirements	Review current legislation for compliance
	Council's Public Safety Bylaw shall be enforced	Council shall provide for monitoring of the bylaw All known breaches of the bylaw shall be addressed as provided for in the bylaw
Council shall provide an up-to-date records and enquiry service	Cemetery interment records are updated and maintained	Cemetery interment records are updated monthly in accordance with the maintenance contract
Council will maintain any public cemeteries to ensure long term sustainability	Asset database to be maintained	Asset database to be set up in Assetfinda Develop programme to update assets database annually
Council will undertake operational, maintenance and renewals activities in a cost-effective manner	All preventative maintenance, renewals and other programmed and reactive works are completed on time and within budget	Forward works program to be set as part of Annual Plan process Works to be within budget +/- 5%
	Operational and maintenance activities are undertaken in a safe and healthy manner	No health and safety non compliances are received or issued. Annual Review of hazard register.
Customers will receive a prompt and efficient service	Level of customer satisfaction through annual survey indicates a 'fairly good', 'very good' or better minimum 80% approval rating	80% satisfaction rating
	How the service is delivered to the community will be monitored through the CSR system	Number of complaints for inadequate service shall reduce

Activity Group Four COMMUNITY FACILITIES

2. Parks & Reserves

For more details:

Refer to the relevant section of the Parks and Reserves Asset Management Plan. Alternatively contact Wairoa District Council's Asset Management Department on (06) 838 7309 or visit our offices to discuss any queries you may have.

What the Council does

Wairoa District Council owns and operates parks and reserves in the Wairoa district. This is an asset and service-based activity that relies primarily on available land to function.

The parks and reserves activity provides services in the form of:

- sports grounds
- public gardens and memorials
- neighbourhood parks and playgrounds
- access along riverbank reserves
- access along foreshore reserves
- Public toilets.

The parks and reserves asset portfolio is made up of the following:

- land/vegetation
- buildings
- walkways
- playground equipment
- fences, sealed areas and lighting
- boat ramps
- sports facilities such as lighting, seating, clubrooms
- seating, tables, litter bins and memorials.

Council develops and implements a Parks and Reserves Asset Management Plan to ensure that these assets can deliver agreed levels of service to existing and future residents in the most cost-effective way. This has involved the creation of policy to ensure a level of asset management is delivered.

Why the Council does this

There is a statutory basis for Council's involvement in this activity.

Current legislation and regulations which set the minimum service levels that must be provided and which affect asset operation, maintenance and development of the parks and reserves activity include:

- Forest and Rural Fires Act 1977
- Reserves Act 1977
- Litter Act 1979
- Building Act 1992.

The parks and reserves activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
		✓	✓	✓		✓	✓	✓

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Council will continue to provide parks and reserves with associated facilities to meet the current and foreseeable desires of the community	The provision of land and facilities shall be adequate for current and foreseeable demand	Develop plan for monitoring use of parks, reserves and sports grounds
	Council shall implement development projects from Reserve Management Plans (RMP)	Set programme of works based on priorities from Reserve Management Plans
	Community’s willingness to pay for the service will be considered	Monitor for complaints of cost of service through the Annual Plan process
Council will comply with current legislation and Council bylaws	Council shall meet all legislative requirements	Review current legislation for compliance
	Council’s Public Safety Bylaw shall be enforced	Council shall provide for monitoring of the bylaw All known breaches of the bylaw shall be addressed as provided for in the bylaw
	Facilities shall meet all relevant safety standards	Facilities shall be maintained in a safe condition, in accordance with relevant standards Develop and implement plan for monitoring safety of park facilities (minimum annually)
Council will maintain parks and reserves and associated facilities to ensure long term sustainability	Asset database to be maintained	Asset database to be set up in Assetfinda Develop programme to update assets database annually
	All maintenance, renewals and other programmed and reactive works are completed on time and within budget	Forward works program to be set as part of Annual Plan process Works to be within budget +/- 5%

	Operational and maintenance activities are undertaken in a safe and healthy manner	No health and safety non compliances are received or issued. Annual Review of hazard register.
Customers will receive a prompt and efficient service	Level of customer satisfaction through annual survey indicates a 'fairly good', 'very good' or better minimum 80% approval rating	80% satisfaction rating
	How the service is delivered to the community will be monitored through the CSR and Annual Plan systems	Number of complaints for inadequate service shall reduce
Council will implement systems/processes to ensure continued service delivery in emergency events	Contingency plans implemented for emergencies such as earthquake & flooding where services may be affected or damaged	Annual meeting with civil defence team Contingency plans shall be developed

Activity Group Four COMMUNITY FACILITIES

3. Library

What the Council does

Library lending and information services are principally provided through the Wairoa Centennial Library building on Marine Parade, Wairoa. However, electronic resources and eBooks can be accessed directly through the library website and enquiries can be placed by phone, fax, email or Facebook.

The main services provided are:

- access to a range of information resources both paper and electronic
- library and information professionals to assist customers with enquiries
- loan of materials from a collection of more than 30,000 items to over 3000 members
- inter-library loan of materials from other libraries
- programmes and events for all ages
- collecting and preserving material about the district, its culture and heritage
- community facility for reading, studying and relaxing
- Aotearoa People's Network Kaharoa (APNK) computers and Wi-Fi giving free broadband internet access, and cost recovery printing.

The most successful annual programme the library runs is the Summer Reading Programme. This is a family-orientated, incentive-based reading programme for young children and teenagers. It is made available free of charge due to a substantial grant from the Eastern and Central Community Trust. The aim of the programme is to encourage and stimulate children's interest in reading through regular, fun and interactive use of the library.

Full membership of the library is required to borrow any item from the lending collection. eAccess cards to borrow ebooks and to access the electronic resources can be requested online via the library website. Full in-house use is open to anyone. The majority of the lending collection is available free of charge. However, newer items in the bestseller collection are charged for, and fines are imposed for overdue, damaged and lost books.

The Aotearoa People's Network Kaharoa is a collaboration between the National Library of New Zealand, public libraries and business, with initial funding from the Government's Community Partnership Fund. This covers equipment, networking, training and access to web-based tools and services. Each computer also has a wide suite of software both licensed and open source. It is part of the Government's wider Digital Content Strategy to unlock the nation's stock and build opportunities for New Zealanders to access it.

Library opening hours

Monday to Thursday: 10:00 am – 5:00 pm

Friday: 9:30 am – 6:00 pm

Saturday: 10:00 am – 12:00 pm (noon)

Closed: Sundays & Statutory Public Holidays

Why the Council does this

Council's long-term purpose in operating a library service is to enhance the social and cultural well-being of the community. This is achieved through the provision of access to literature and other learning resources via books and

electronic media. Longer term, the concept of libraries as just a receptacle for the written word will likely be invalid, as libraries become portals to vast public information and knowledge bases.

The library is one showcase for demonstrating how communication, knowledge and information sharing is evolving, and it is a readily accessible means for all in the community to experience such opportunities.

Improving literacy levels through the encouragement of reading may have positive effects on the long-term socio-economic status of residents. The community benefits from a better informed and more literate population. As libraries make information available to everyone in the community, many residents value this activity even though they may not use the service themselves. Having a library contributes to public pride.

Council will continue to manage and operate the library, having in the past explored and rejected a number of alternative options. There is a strong statutory basis for Council’s involvement in this activity and Council believes that there are positive advantages to the community.

The library website can be accessed through www.wairoalibrary.co.nz.

The library activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
		✓	✓	✓			✓	

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Demand and Capacity Council will continue to provide library services for the district through the Wairoa Centennial Library.	A regular pattern of new member enrolments is demonstrated. An increase in the number of eBook issues. Library visits exceed benchmark of 60,000.	Achieve measure Reports of library visits (both physical and virtual) reflect significant use by the Wairoa community
Accessibility Excluding statutory and public holidays, the Wairoa Centennial Library will be open during the times displayed.	The library building is accessible during the displayed opening hours and there is 24/7 online access to eBooks and EPIC reference information sources.	Achieve measure Encourage and promote use of/visits to library facilities (physical and virtual)

<p>Quality and Reliability The services provided will include:</p> <ul style="list-style-type: none"> • events and programmes for all ages: preschool, school age, teen and adult • loan and in-house collections of print materials that reflect the community • access to electronic resources and eBooks both in the library and via the internet at home • support services to schools and organisations promoting lifelong learning • APNK public computers with software and internet access • a regional and national inter-library loan system • printing, photocopying, fax and scanning facilities • skilled staff to assist customers to find resources to meet their needs. 	<p>Increased awareness of EPIC collections through advertising, targeted sessions and one-on-one support.</p> <p>Opportunities to participate in the annual Eastern & Central Regional Summer Reading Programme are provided via in-library displays, newspaper, library website, Facebook and flyers to schools.</p> <p>Staff have opportunities for professional development.</p>	<p>Achieve measure</p> <p>Develop accurate reporting of holdings and /or deletions of stock</p> <p>Develop and maintain access to past, current and future published materials unique to the Wairoa District.</p> <p>Report on and recommend future staff development in stock maintenance and repair</p> <p>Report on and recommend adequate staffing levels</p> <p>The cataloguing and reference database is operational to the satisfaction of library staff</p>
<p>Costs and Funding Council will manage library activities in a financially viable manner.</p>	<p>All preventative maintenance, renewals and other programmed works are completed on time and within budget.</p>	<p>Achieve measure</p> <p>Annual maintenance and renewal programmes are identified.</p>
<p>Customer Service and Satisfaction Council will respond to all enquiries, requests, complaints, and identified issues in a timely manner.</p>	<p>Level of customer satisfaction through survey indicates a 'fairly good, very good or better' minimum 80% approval rating.</p>	<p>Achieve measure</p> <p>With the exception of public holidays, the Wairoa Centennial Library will be open:</p> <p>Monday to Thursday: 10:00 am – 5:00 pm</p> <p>Friday: 9.30 am – 6:00 pm</p> <p>Saturday 10:00 am – 12:00 pm (noon)</p> <p>Closed: Sundays and Statutory Public Holidays</p>

Activity Group Four COMMUNITY FACILITIES

4. Community Support

What the Council does

Council believes it has a role to play in supporting community events and facilities by providing funding for community initiatives. Community support covers the activities associated with community funding.

The provision of grants is an integral component of Council’s strategy to empower local communities and assist them in achieving their vision and strategic outcomes. Council’s preferred mechanism for involvement is through funded service contracts, or advocacy on behalf of community groups and organisations.

Historically, Council’s role in community development/support has mainly been through involvement in the provision of essential services. In recent years Council has adopted a facilitator role, providing grants and services that empower local groups and communities to make their own decisions about the issues that affect them.

Council is engaged in the provision of funding towards community facilities and organisations because of the public expectation that Council will contribute to the recreational and social aspirations of the district. Council provides funding to the Wairoa Community Centre, Wairoa District Heritage & Museum Trust, Sport Hawke’s Bay, Wairoa Mobility Bus, RoadSafe Hawke’s Bay, Yroa Ynot!, etc. Applications from other organisations engaged in the management of community facilities/events are currently considered on a case-by-case basis as they come to hand.

Council is continuously working with regional partners to develop regional strategies.

Council supports the ongoing relationship building between Council and the Wairoa District Heritage & Museum Trust. Council also supports their new vision “A Museum Without Walls – a living entity linking people, history, taonga and place”.

Why the Council does this

Council has identified a need within the community to provide a range of support activities to the District’s community. This has been undertaken after consultation with the community last reviewed with the 2015-25 Long-Term Plan.

There is a cost associated with delivering the levels of service described and these costs are presented below.

The community support activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
		✓	✓	✓				

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
<p>Demand Council will assist in the provision of healthy, accessible and enjoyable community facilities and encourage community participation.</p>	<p>The number of customers visiting the Wairoa Community Centre and Wairoa Museum and level of customer satisfaction are the same or better than that of the previous year.</p>	<p>Achieve measure Community facilities are user focused, reviewed, and improved/changed in direct response to feedback from the local community through:</p> <ul style="list-style-type: none"> • Consultation • Needs analysis • Surveys
<p>Quality Community facilities will provide a valuable resource for the creation of local communities of interest as meeting places and for passive and physical leisure.</p>	<p>Overall 'user' satisfaction of community facilities through survey indicates a 'fairly good, very good or better' approval rating of not less than 80%.</p>	<p>Achieve measure Councillors, Managers, and staff will have a broad level of awareness of local needs and ensure these are well represented in policy, plans, and provision of community facilities provided of funded by the Council</p> <p>Reports are received from the Wairoa Community Sports Centre, Wairoa Museum and Sport's Hawkes Bay in accordance with funding contracts/agreements</p> <p>Monthly reports are received from the Visitor Information Centre.</p>
<p>Costs and Funding Funds are provided for community facilities and initiatives in accordance with Council's community outcomes.</p>	<p>Council grants to funded organisations are paid in accordance with funding contracts/agreements.</p> <p>Funding contracts/agreements are reviewed annually/triennially in accordance with existing funding contract specifications.</p> <p>Residents are satisfied with value for money through rates on supporting community facilities and organisations with an approval rating of not less than 80%.</p>	<p>Achieve measure Funding is made available for distribution to community facilities and organisations within allocated timeframes</p> <p>Funded organisations achieve/exceed agreed service provision targets as specified in funding contracts/agreements</p> <p>Community organisations are assisted to build capabilities, resources, and structures</p> <p>Council to review and approve the annual/triennial renewal of existing funding contracts/agreements</p>

PROSPECTIVE FUNDING IMPACT STATEMENT - COMMUNITY FACILITIES

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Sources of Operating Funding				
1,026,709	General rates, uniform annual charges, rates penalties	945,034	1,106,420	(161,386)
828,754	Targeted rates (other than a targeted rate for water supply)	985,695	743,369	242,326
47,877	Subsidies and grants for operating purposes	62,568	49,122	13,446
63,875	Fees charges and targeted rates for water supply	148,064	59,015	89,049
-	Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-
1,967,215	Total Operating Funding	2,141,361	1,957,926	183,435
Applications of Operating Funding				
1,560,442	Payments to staff and suppliers	1,664,533	1,564,820	99,713
46,680	Finance costs	62,700	58,837	3,863
277,370	Internal Charges and overheads applied	336,207	235,846	100,361
-	Other operating funding applications	-	-	-
1,884,492	Total applications of operating funding	2,063,440	1,859,503	203,937
82,723	Surplus (Deficit) of operating funding	77,921	98,423	(20,502)
Sources of capital funding				
-	Subsidies and grants for capital expenditure	100,000	-	100,000
-	Development and financial contributions	-	-	-
778,000	Increase (decrease) in debt	1,045,000	85,184	959,816
-	Gross proceeds from sale of assets	-	-	-
-	Lump sum contributions	-	-	-
778,000	Total sources of capital funding	1,145,000	85,184	1,059,816
Application of capital funding				
-	Capital expenditure - to meet additional demand	-	-	-
823,100	- to improve the level of service	1,186,310	131,456	1,054,854
201,250	- to replace existing assets	435,000	-	435,000
(163,627)	Increase (Decrease) in reserves	(398,389)	52,151	(450,540)
-	Increase (Decrease) of investments	-	-	-
860,723	Total application of capital funding	1,222,921	183,607	1,039,314
(82,723)	Surplus (Deficit) of capital funding	(77,921)	(98,423)	20,502
Funding Balance				
-		-	-	-
151,318	Group depreciation and amortisation	188,198	151,318	36,880

COMMUNITY FACILITIES

Forecast Statement of Cost of Service for the year ending 30th June 2018

BUDGET		COSTS	REVENUE	NET COST	2015/25 Yr 3	
2016/17		2017/18	2017/18	2017/18	PER LTP	VARIANCE
867,935	Parks & Reserves	1,043,688	37,210	1,006,478	792,060	214,419
392,131	Library - Operating	440,462	12,800	427,662	406,207	21,455
570,936	Community Support	649,268	140,000	509,268	595,554	(86,286)
93,055	Cemeteries	124,220	26,622	97,598	108,862	(11,264)
<u>1,924,058</u>		<u>2,257,638</u>	<u>216,632</u>	<u>2,041,006</u>	<u>1,902,684</u>	<u>138,324</u>

Funded by

1,855,463	Rates			1,930,729	1,849,790	80,939
34,355	Reserves			75,177	17,177	58,000
34,240	Depreciation not Funded			35,100	35,717	(617)
<u>1,924,058</u>				<u>2,041,006</u>	<u>1,902,684</u>	<u>138,322</u>

Capital Expenditure

935,250	Parks & Reserves	1,445,000		1,445,000	-	1,445,000
	Library	161,310		161,310	131,456	29,854
-	Community Support	-		-	-	-
13,000	Cemeteries	15,000		15,000	-	15,000
<u>948,250</u>		<u>1,621,310</u>		<u>1,621,310</u>	<u>131,456</u>	<u>1,489,854</u>

Funded by

-	Rates	-		-	-	-
195,250	Depreciation Reserves	476,310		476,310	46,273	430,037
-	Depreciation not Funded	-		-	-	-
753,000	Loans	1,045,000		1,045,000	85,184	959,816
-	Sale of Assets	-		-	-	-
-	Subsidies	100,000		100,000	-	100,000
<u>948,250</u>		<u>1,621,310</u>		<u>1,621,310</u>	<u>131,456</u>	<u>1,489,854</u>

Activity Group Five PLANNING & REGULATORY

1. Resource Planning

What the Council does

In June 2005, Council adopted the Operative Wairoa District Plan. The plan sets out the framework for the sustainable management of natural and physical resources in the Wairoa district. Council is required to review the District Plan every 10 years. The review of the current District Plan is due in 2015.

The District Planner is primarily responsible for administration and implementation of the District Plan which includes the formulation of environmental and development policy as well as the control of development by processing resource consents (land use and subdivision) and other regulatory approvals.

The resource consent webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz along with the District Plan.

Why the Council does this

There is a strong statutory basis for Council's involvement in this activity. This activity is responsible for addressing resource management and planning responsibilities. These include Council's statutory requirements under the Resource Management Act 1991 and the Local Government Act 2002 as well as addressing the expectations of the community outcomes process.

One aspect of the resource planning function undertaken by Council is to specifically manage potential and material negative effects. While this activity is focussed in its most direct form, on environmental effects, failure by Council to carry out its role in resource planning could result in significant negative effects not only in terms of the environmental well-being but also the economic, social and cultural well-being of the district and its residents. Such effects are taken into consideration in policy formation and implementation.

The resource planning activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
							✓	✓

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Legislative Obligations: a) As required by the Resource Management Act 1991, the Council will maintain an	Council is committed to processing all applications within the statutory timeframes as set under the Resource Management Act.	Achieve measure

<p>Operative District Plan to guide the future development of the District.</p> <p>The present District Plan became operative in June 2005. It was due for review in 2015 and is currently being reviewed.</p> <p>The Council will also formulate development policies and strategies.</p> <p>b) The Council will ensure that all subdivision and development in the district takes place in conformity with all of the requirements of the District Plan.</p>	<p>No situations where inadequate conditions were imposed relating to roading, water supply, wastewater or stormwater infrastructure to be constructed and transferred to the Council, or to the standard and condition to which it was actually built before being transferred.</p> <p>No instances where legal proceedings have succeeded against the Council, alleging that it has acted unlawfully or has been negligent in the exercise of its responsibilities.</p> <p>The number of actual or potential claims that have had to be notified to the Council's insurers.</p>	<p>No Council resource consent or land use consent decisions subsequently overturned by the Environment Court</p> <p>Achieve measure</p> <p>Target – none.</p>															
<p>Costs and Funding:</p> <p>a) The services will be provided at a cost that will be publicly consulted on annually – via either the LTP or Annual Plan preparation process.</p> <p>b) The Council will fund this activity by a combination of user charges and the general rate. The following table shows the approximate share of the cost from each source.</p> <table border="1" data-bbox="108 958 633 1357"> <thead> <tr> <th></th> <th>General Rate</th> <th>User Fees and Charges</th> </tr> </thead> <tbody> <tr> <td>Policy Development</td> <td>100%</td> <td></td> </tr> <tr> <td>Consent Applications</td> <td></td> <td>100%</td> </tr> <tr> <td>Consent Monitoring</td> <td></td> <td>100%</td> </tr> <tr> <td>Environmental Monitoring</td> <td>100%</td> <td></td> </tr> </tbody> </table>		General Rate	User Fees and Charges	Policy Development	100%		Consent Applications		100%	Consent Monitoring		100%	Environmental Monitoring	100%		<p>The cost related to this activity does not exceed the approved budget.</p>	<p>Expenditure to be within budget +/- 5%</p>
	General Rate	User Fees and Charges															
Policy Development	100%																
Consent Applications		100%															
Consent Monitoring		100%															
Environmental Monitoring	100%																
<p>Customer Service:</p> <p>a) All complaints and requests for service will be responded to within the following timeframes:</p> <ul style="list-style-type: none"> • verbal complaints – 3 working days • written complaints and requests for information – 10 working days. <p>b) All applications for consent will be responded to within the following timeframes:</p> <ol style="list-style-type: none"> i) If not required to be notified – within 20 working days. ii) If required to be notified – notified, and notice served within 10 working days. <p>The Council will aim to ensure that the users of the services and the general public will be satisfied with the overall level of service that is being provided.</p>	<p>a) 100% of applications for consent dealt with within specified timeframes.</p>	<p>Achieve measure</p>															

Activity Group Five PLANNING & REGULATORY

2. Environmental Health

What the Council does

Environmental health encompasses a range of activities aimed at protecting and improving public health of communities, and is closely linked with the prevention of ill health by promoting positive environmental factors. The Health Act requires that Councils retain the services of environmental health personnel for these purposes.

Wairoa District Council is approved as an organisation to undertake audits and approval of food control plans.

The Environmental Health Officer is responsible for a number of environmental health duties for Council including:

- inspecting and licensing food premises in accordance with the Food Hygiene Regulations 1974
- sampling of water quality under the Health Act 1956 and other statutes
- investigation of public health nuisances such as noise, pollution (air/water/land), odour, rodents and pests, sub-standard housing, sewage disposal, litter/fly dumping
- general administration and implementation of public health regulatory frameworks i.e. bylaws, codes of practice, standards, Council policy, regulations and acts of parliament.

Wairoa District Council provides an after-hours noise control service to deal with noise complaints and during office hours the Environmental Health Officer deals with any noise complaints.

The Environmental Health webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Why the Council does this

Council's long-term focus for environmental health activities is to promote a safe living environment through education, the monitoring and enforcement of legislation, regulations and bylaws.

There is a strong statutory basis for Council's involvement in this activity and Council believes that there are positive advantages to the community's well-being through this involvement.

Under Section 31 of the Resource Management Act, territorial authorities have a responsibility to control the emission of noise and to mitigate the effects of noise within their districts. Noise complaints generally fall into the category of unreasonable or excessive noise.

Under Section 23 of the Health Act, every local authority has a duty to promote and conserve the public health within its district. This is achieved through investigations and abatement of nuisances, the making and implementation of other public health controls through bylaws, codes of practice, standards, Council policy, regulations and acts. These relate to a wide range of activities e.g. camping grounds, hairdressers and funeral directors, noise and litter control etc.

The environmental health activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
						✓	✓	

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
<p>Legislative Obligations: (a) The Council will inspect all premises that are required to be registered under the Health Act 1956, the Food Act 2014, and the Food Hygiene Regulations 1974, for compliance every year, e.g.:</p> <ul style="list-style-type: none"> • food premises • hairdressers • funeral directors • camping grounds. <p>And it will take steps to ensure that all food workers are aware of their obligations.</p> (b) It will also: <ol style="list-style-type: none"> i) monitor the community's water, wastewater, stormwater and sanitary services to ensure that they are being satisfactorily managed, and are performing satisfactorily, from the health point of view ii) maintain a general overview of the public health of the district and respond to public health complaints. 	100% of all registered premises inspected during the year.	Achieve measure
	Any illness will be investigated with the cause of illness to be identified and measures instituted to minimise or eliminate the risk of it reoccurring.	Achieve measure
	100% of all complaints about unreasonable noise are responded to in accordance with legislation, regulations and Council policy.	Achieve measure
<p>Health and Safety: All of the above responsibilities will be carried out safely.</p>	No health or safety incidents	Achieve measure
<p>Costs and Funding: The services will be provided at a cost that will be publicly consulted on annually via the LTP or Annual Plan process. The Council will fund the activity by way of a combination of user fees and charges and the general rate.</p>	The cost related to this activity did not exceed the approved budget.	Expenditure to be within budget +/- 5%
<p>Customer Service: All complaints will be responded to within the following timeframes:</p> <ul style="list-style-type: none"> • verbal complaints – emergencies – 1 hour • other – 1 working day • written complaints – 10 working days. b) The Council will aim to ensure that the users of the service and the general public will be satisfied with the overall level of service that is being provided. c) Maintain 'approval' status as organisation and Environmental Health Officer.	Target: Not less than 95% of all complaints dealt with within the specified timeframes.	Achieve measure

Activity Group Five

PLANNING & REGULATORY

3. Building Control

What the Council does

Council undertakes a wide range of building-related functions including:

- administering the Building Act 2004 and the regulations
- enforcing the Building Code and regulations
- receiving and considering applications for building consents
- approving or refusing building consent applications within prescribed time limits
- issuing project information memorandum
- issuing code compliance certificates
- receiving and considering applications for certificates of acceptance
- receiving and considering applications for certificates of public use
- issuing notices to fix
- issuing compliance schedules
- recording building warrant of fitness details
- determining whether applications for waiver or modification of the building code, or documents for use on establishing compliance with the provision of the code should be granted or refused
- maintaining a building records system available for public access for the life of the building to which it relates
- investigating complaints relating to unauthorised building work and to safe and insanitary buildings
- providing information to the public on building-related matters
- protecting other property from physical damage from the construction, use and demolition of buildings
- any other function specified under the Building Act 2004.

The building control webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Why the Council does this

Council is required by law to carry out building control activities under the Building Act 2004. The purpose of this Act is to provide for the regulation of building work, the establishment of a licensing regime for building practitioners, and the setting of performance standards for buildings to ensure that:

- (a) people who use the buildings can do so safely and without endangering their health
- (b) buildings have attributes that contribute appropriately to the health, physical independence, and well-being of the people who use them
- (c) people who use a building can escape from the building if it is on fire
- (d) buildings are designed, constructed, and able to be used in ways that promote sustainable development.

Responsibilities under the Building Act 2004 can be clearly delineated into responsibilities as a building consent authority (BCA) and responsibilities as a territorial authority (TA).

Wairoa District Council has chosen to register as a BCA and to complete the requirements for being accredited as such. The BCA must meet the standards outlined in the Building (Accreditation of Consent Authorities) Regulations 2007 and be reassessed every two years to maintain accreditation status.

The building control activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
✓			✓			✓	✓	

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Legislative Obligations:	Accreditation as a Building Consent Authority (as required by the Building Act) obtained and continued to be maintained with each International Accreditation New Zealand (IANZ) assessment.	Achieve measure
(a) Council will monitor and exercise control over all building work that is undertaken in the district in accordance with its role as a Building Consent Authority.		
(b) Council processing, inspection and certification of buildings meet the requirements of the Building Act 2004.	Number of historic building consents, still needing code compliance certificates, is to be reduced annually.	Achieve measure
(c) Ensure that all building work will be monitored and addressed to the extent that offers assurance that people, places and property will not be significantly harmed.	Any unfenced or non-complying swimming pool fences identified during the year are addressed.	Achieve measure
(d) Council will monitor and enforce the requirements of the Fencing of Swimming Pools Act 1977.	Council responds to 100% of all known illegal or unauthorised buildings (or instances of illegal or unauthorised building work identified during the year).	Achieve measure
	No instances where legal proceedings have been taken against, or have been threatened to be taken against Council, alleging that it has acted unlawfully or has been negligent in the exercise of its responsibilities.	Achieve measure
Costs and Funding:	Operations and associated capital investments (vehicles) are undertaken cost effectively.	Expenditure to be within budget +/- 5%
The service will be provided at a cost that will be publicly consulted on annually – via either the LTP or Annual Plan processes.		
The Council will fund this activity entirely from user fees and charges (except the cost of statutory administrative duties, which will be met from the general rate).		

<p>Customer Service of Building Consent Authority and Territorial Authority:</p> <p>All applications for consent or other information will be processed within the following timeframes:-</p> <ul style="list-style-type: none"> i) Building consents – 20 working days ii) Project information memoranda – 20 days iii) Code of compliance certificates – 20 days iv) Certificates of acceptance – 20 days v) Certificates of public use – 20 days 	<p>The number of consents, inspections, etc. are processed within the prescribed times.</p> <p>Target: 100%.</p>	<p>Achieve measure</p>
---	--	------------------------

Activity Group Five PLANNING & REGULATORY

4. Liquor Control

What the Council does

This activity is responsible for the licensing control and administration of liquor.

Wairoa District Council uses the Wairoa District Licensing Committee as its agency to regulate the sale of liquor under the Sale and Supply of Alcohol Act 2012. The object of this Act is that (a) the sale, supply, and consumption of alcohol should be undertaken safely and responsibly; and (b) the harm caused by the excessive or inappropriate consumption of alcohol should be minimised.

Council has put in place a framework to meet its obligations as regards the District Licensing Committee. All licensing requirements for the district are processed by the Liquor Control Section within the Regulatory Department of Council. In addition to the licensing requirements, Council undertakes monitoring of licensed premises under the Sale and Supply of Alcohol Act 2012.

Why the Council does this

A liquor licence is required when selling liquor, in any shape, way or form. All liquor licences and managers' certificates are processed by Council's District Licensing Committee.

The liquor licensing webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Council's long-term focus for liquor control activities is to ensure a safe living environment is maintained through the promotion, monitoring and enforcement of legislation, regulations and bylaws.

The liquor control activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
						✓	✓	✓

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
<p>Legislative Obligations:</p> <p>The District Licensing Committee will issue 'on, off and club' licenses that allow the sale and supply of liquor. Inspections will be carried out as required.</p> <p>It will also process applications for renewal licences and for special licences (which are licences that allow the sale and supply of liquor at events such as sporting occasions, street parties and other functions).</p>	<p>100% of all 'on, off and club' licensed premises monitored during the year.</p> <p>Council responds in accordance with legislation to 100% of all known unlicensed liquor premises or other activities in contravention of the requirements of the Sale and Supply of Alcohol Act 2012.</p> <p>Council responds in accordance with legislation to 100% of all situations where licences have to be suspended or revoked during the year.</p>	<p>Achieve measure</p> <p>Achieve measure</p> <p>Achieve measure</p>
<p>Costs and Funding:</p> <p>The services will be provided at a cost that will be publicly consulted on annually – via either the LTP or Annual Plan preparation process.</p> <p>The Council will fund the activity by a combination of user fees and charges and the general rate.</p>	<p>The cost related to this activity did not exceed the approved budget.</p>	<p>Expenditure to be within budget +/- 5%</p>
<p>All complaints will be responded to within the following timeframes:</p> <ul style="list-style-type: none"> • verbal complaints, emergencies – 1 hour • other – 1 day • written complaints – 10 working days. <p>The Council will aim to ensure that the users of the service and the general public will be satisfied with the overall level of service that is being provided.</p>	<p>Not less than 95% of all complaints dealt with within the specified timeframes.</p>	<p>Achieve measure</p>

Activity Group Five

PLANNING & REGULATORY

5. Bylaw Compliance

Dog Control

Livestock Control

General Bylaw Enforcement

What the Council does

The activity group covers the enforcement of many of Council's bylaws. A bylaw is a regulatory instrument put into place under an act of parliament and enacted through Council. Bylaws are put into place for various reasons, some of which are:

- Public health and safety
- Animal control
- Environmental controls not covered by other regulatory instruments or legislation.

Dog Control

This activity is responsible for the administration and enforcement of the Dog Control Act 1996 and its amendments as well as the associated Wairoa District Council Dog Control Bylaw and Dog Control Policy. The Dog Control Act requires dogs within the Wairoa district to be registered, cared for and kept under proper control. Under the Dog Control Act, Council is also empowered to impound neglected, maltreated and uncontrolled dogs as these have the potential to cause damage to people and property.

Council currently leases one dog pound, located at the Quality Roading & Services depot in Kaimoana Road, Wairoa. The pound is retained for impounding purposes.

The dog control webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Livestock Control

This activity is responsible for the retrieval and impounding of roaming animals on roads other than state highways. Impounding of stock is an activity required by the provisions of the Impounding Act 1955 and Wairoa District Council bylaws.

Council also has a responsibility to resolve any complaints relating to animal nuisances. Council's long-term focus for livestock control activities is to ensure a safe living environment is maintained through the monitoring and enforcement of legislation, regulations and bylaws. There is a strong statutory basis for Council's involvement in this activity and Council believes that there are positive advantages to the community's well-being through this involvement.

General Bylaws Enforcement

This activity involves the investigation of complaints as well as the implementation of appropriate actions to ensure bylaw compliance is achieved. Council enforces the following parts of the current Wairoa District Council Consolidated Bylaw:

- Part 1 – Introductory Bylaw
- Part 2 – Land Transport Bylaw
- Part 3 – Public Safety Bylaw
- Part 4 – Urban Fire Prevention Bylaw
- Part 5 – Water Supply Bylaw
- Part 6 – Cemeteries Bylaw

- Part 7 – Dog Control Bylaw and Related Dog Control Policy
- Part 8 – Trade Waste and Waste Water Bylaw

A copy of the bylaws can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Why the Council does this

There is a strong statutory basis for Council’s involvement in this activity and Council believes that there are positive advantages to the community’s well-being through Council’s involvement in ensuring the community’s safety and health are safeguarded.

The bylaw compliance activity primarily contributes to the following community outcomes:

ACTIVITY	ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
	A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
Dog Control							✓	✓	✓
Livestock Control							✓		
General Bylaws Enforcement							✓	✓	✓

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Legislative Obligations – DOG CONTROL: The Council will exercise its responsibilities under the Dog Control Act 1996 and the Dog Control Amendment Act 2003, including:	a) All known dogs registered by 30 June each year.	Achieve measure
	b) Annual Report about the administration of the Council’s policy and dog control practices adopted by 30 August each year.	Achieve measure
	a) the maintenance and regular review of a Dog Control Policy and of a Dog Control Bylaw b) the maintenance of a register of all known dogs in the district and National Dog Database c) the promotion of responsible dog ownership d) impounding (and, if not claimed, destroying) stray dogs e) responding to complaints about dangerous stray/barking/nuisance dogs etc.	c) Council responds in accordance with legislation to 100% of complaints in relation to instances of: <ul style="list-style-type: none"> i) dogs attacking persons or animals ii) dogs rushing at persons, animals, or vehicles iii) dogs causing serious injury iv) dogs at large and an immediate disturbance or threat to wildlife.
Council will issue a public report annually about the administration of its policy and dog control practices,		

<p>including information relating to:</p> <ul style="list-style-type: none"> i) the number of registered dogs in the district (currently about 3,580) ii) the number of probationary owners and disqualified owners within the district iii) the number of dogs classified as dangerous and menacing iv) the number of infringement notices issued v) the number of complaints received, and the number of prosecutions taken. 		
<p>Legislative Obligations – LIVESTOCK CONTROL:</p> <p>The Council will provide a stock ranging service for the retrieval and impounding of roaming animals on roads other than state highways.</p> <p>It will also respond to complaints relating to animal nuisances.</p>	<ul style="list-style-type: none"> a) The extent to which wandering stock poses a danger to traffic in the district as measured by: <ul style="list-style-type: none"> i) The number of complaints received about wandering stock. ii) iii) The number of times stock has had to be impounded during the year. b) No complaints about the manner in which the Council has carried out its livestock control responsibilities. 	<p>Achieve measure</p>
<p>Legislative Obligations – GENERAL BYLAWS ENFORCEMENT:</p> <ul style="list-style-type: none"> (a) The Council will maintain bylaws for a variety of purposes relating to community well-being. (b) The Council will enforce compliance with its bylaws as and when necessary. 	<ul style="list-style-type: none"> a) The number of occasions when the Council has had to formally enforce compliance with any of its bylaws, or institute a legal action under them during the year. b) Target: No court decisions against the Council on the basis that any Council bylaw is, or the Council's enforcement of it has been, unreasonable or ultra vires. 	<p>Achieve measure</p>
<p>Costs and Funding – DOG CONTROL:</p> <p>The services will be provided at a cost that will be publicly consulted on annually via the LTP or Annual Plan process. 90% of the cost of this activity will be funded from dog control fees, with the balance of 10% being met from the general rate.</p>	<p><i>The cost related to this activity does not exceed the approved budget.</i></p>	<p>Expenditure to be within budget +/- 5%</p>
<p>Costs and Funding – LIVESTOCK CONTROL:</p> <p>The services will be provided at a cost that will be publicly consulted on annually – via either the LTP or Annual</p>	<p><i>The cost related to this activity did not exceed the approved budget.</i></p>	<p>Expenditure to be within budget +/- 5%</p>

<p>Plan process.</p> <p>The activity will be funded by fines and pound charges, supplemented by an input from the general rate.</p>		
<p>Costs and Funding – GENERAL BYLAWS:</p> <p>The services will be provided at a cost that will be publicly consulted on annually – via either the LTP or Annual Plan process.</p> <p>The activity will be funded by fines and supplemented by an input from the general rate.</p>	<p><i>The cost related to this activity did not exceed the approved budget.</i></p>	<p>Expenditure to be within budget +/- 5%</p>
<p>Health and Safety:</p> <p>All of the above responsibilities will be carried out safely.</p>	<p>The number of reported health or safety incidents is the same or less than the previous year.</p>	<p>Achieve measure</p>
<p>Customer Service:</p> <p>The Council will aim to ensure that the users of the service and the general public will be satisfied with the overall level of service that is being provided.</p>		<p>Achieve measure</p>
<p>Customer Service - DOG & LIVESTOCK CONTROL:</p> <p><i>All complaints will be responded to within the following timeframes:</i></p> <ul style="list-style-type: none"> • urgent complaints – immediately. • non-urgent verbal complaints – 1 working day. • written complaints – 3 working days. 	<p>a) Not more than the number of complaints received in the previous year – in total and by type.</p>	<p>Achieve measure</p>
	<p>b) Not less than 95% of all complaints dealt with within the specified timeframes.</p>	<p>Achieve measure</p>
	<p>c) Not less than 70% of the respondents rate the service as ‘fairly good or better’ in the annual public satisfaction survey.</p>	<p>Achieve measure</p>
<p>Customer Service - ENFORCEMENT</p> <p><i>All complaints will be responded to within the following timeframes: -</i></p> <ul style="list-style-type: none"> • urgent complaints – 1 working day. • non-urgent verbal complaints – 1 working day. • written complaints – 10 working days. 	<p>Not less than 95% of all complaints dealt with within the specified timeframes.</p>	<p>Achieve measure</p>

Activity Group Five PLANNING & REGULATORY

6. Emergency Management Civil Defence Rural Fire Hazardous Substances

What the Council does

Civil Defence

Wairoa District Council is a member of the Hawke's Bay Civil Defence Emergency Management Group, which is tasked with the co-ordination of civil defence emergency management in Hawke's Bay and the implementation, review and amendment of the Hawke's Bay Emergency Management Group Plan.

Council has a fully operational Emergency Operations Centre and an Emergency Management Officer in its employ, to assist in meeting its responsibilities in this area. Council relies largely upon volunteers to assist in meeting emergency management legislative responsibilities.

The delivery of civil defence is provided by one full-time Emergency Management Officer funded jointly by Hawke's Bay Regional Council.

The Mayor is Council's representative on the Civil Defence Emergency Management Group with Council's Chief Executive Officer being Council's representative on the Hawke's Bay Emergency Management Co-ordinating Executive Group for civil defence activities.

Community safety is the central focus of this activity and it includes the sub-activities of civil defence, rural fire and response to hazardous substance incidents.

The civil defence webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Rural Fire

To assist Council in meeting statutory requirements, volunteer rural fire forces have been established at Tuai, Ruakituri, and Māhia. One of the bylaw staff fulfils the role of Rural Fire Officer while the Principal Rural Fire Officer role is contracted out. The Principal Rural Fire Officer is responsible for the overall administrative and operational management of this activity. Work is currently underway on centralising command and control of Rural Fire under the Fire and Emergency New Zealand (FENZ) Service.

The rural fire webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Hazardous Substances

While Council is no longer legislatively required to manage hazardous substances as a separate activity, the potential impact of hazardous substances on a community following accidents and spills requires Council involvement by way of response. Please refer to the environmental health activity plan.

Why the Council does this

Civil Defence

Council has a statutory responsibility to plan and provide for civil defence emergency management in the district, as prescribed by the Civil Defence Emergency Management Act 2002.

Rural Fire

Council has a statutory responsibility to promote and carry out rural fire control measures. This includes having an approved Fire Plan for the Wairoa Rural Fire Authority pursuant to the Forest and Rural Fires Act 1977, and the Forest

and Rural Fire Regulations 2005.

Council is involved in the provision of rural fire services, pursuant to its statutory obligations under the Forest and Rural Fires Act 1977, and in response to the community's expectation that Council will provide rural fire protection and prevention services.

The emergency management activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
						✓	✓	✓

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Council will work with residents, tangata whenua, businesses, industry, and stakeholders to develop initiatives that promote emergency management preparedness.	<i>Warden groups are established in civil defence sectors.</i>	Achieve measure
	Public awareness of rural fire and civil defence through liaison with community groups, volunteers and the media is maintained.	Achieve measure
Council will ensure emergency management resources are available to all ratepayers, residents, stakeholders, and visitors to the district when required.	Rural Fire Plan maintained and meets statutory and local requirements.	Achieve measure
Readiness and Preparedness: Council will be prepared to respond to and manage emergency management incidents.	<i>Response plans and Standard Operating Procedures (SOPs) are current and reflect perceived threats.</i> Appropriate response plans and SOPs are developed and maintained. Council staff and volunteers are trained and exercised to the degree necessary to maintain efficient and effective rural fire and civil defence operations. <i>Appropriately trained personnel are identified for the position of controller</i>	Achieve measure
Response/Recovery: Council will provide resources to effectively manage emergency management incidents	<i>Non-declared and declared events are responded to and recovered from efficiently and effectively in accordance with Hawke's Bay Civil Defence Emergency Management Plans.</i> <i>The procedures described in the Adverse Events Plan and the Civil Defence</i>	Achieve measure

	<p><i>Emergency Management Group Plan pertaining to warning systems, co-ordination, and management, of response and recovery activities are complied with.</i></p> <p><i>Rural fire prevention and suppression activities are administered effectively and efficiently in accordance with Council's Rural Fire Plan 2014</i></p>	
<p>Cost and Funding:</p> <p>Council will deliver an effective, efficient and economical emergency management service, which meets the needs and expectations of our communities.</p>	<p><i>All preventative maintenance, renewals and other programmed works are completed on time and within budget</i></p> <p><i>90% rural firefighting costs recovered.</i></p> <p><i>100% of claims on the National Rural Firefighting Fund are successful.</i></p>	Achieve measure
<p>Customer Service:</p> <p>Council will provide timely response, information, advice and support to the local community.</p>	<p><i>A Duty Officer is on-call 24/7 for 365 days of the year.</i></p> <p><i>Response times to customer enquiries will be as follows:</i></p> <ul style="list-style-type: none"> <i>• telephone calls (1 working day).</i> <i>• reception (15 minutes).</i> <i>• letters, faxes, e-mail (8 working days).</i> 	Achieve measure

PROSPECTIVE FUNDING IMPACT STATEMENT - PLANNING AND REGULATORY

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Sources of Operating Funding				
319,133	General rates, uniform annual charges, rates penalties	385,709	447,981	(62,272)
346,180	Targeted rates (other than a targeted rate for water supply)	346,180	396,494	(50,314)
	- Subsidies and grants for operating purposes	-	-	-
543,760	Fees charges and targeted rates for water supply	559,161	541,263	17,898
	Local authorities fuel tax, fines, infringement			
	- fees, and other receipts	-	-	-
1,209,073	Total Operating Funding	1,291,049	1,385,738	(94,688)
Applications of Operating Funding				
1,286,838	Payments to staff and suppliers	1,676,686	1,786,055	(109,369)
900	Finance costs	3,900	8,003	(4,103)
462,330	Internal Charges and overheads applied	520,666	421,687	98,979
	- Other operating funding applications	-	-	-
1,750,068	Total applications of operating funding	2,201,252	2,215,745	(14,493)
(540,996)	Surplus (Deficit) of operating funding	(910,203)	(830,007)	(80,195)
Sources of capital funding				
	- Subsidies and grants for capital expenditure	-	-	-
	- Development and financial contributions	-	-	-
15,000	Increase (decrease) in debt	65,000	-	65,000
	- Gross proceeds from sale of assets	-	20,000	(20,000)
	- Lump sum contributions	-	-	-
15,000	Total sources of capital funding	65,000	20,000	45,000
Application of capital funding				
	Capital expenditure			
	- to meet additional demand	-	-	-
15,000	- to improve the level of service	65,000	-	65,000
93,250	- to replace existing assets	60,000	94,649	(34,649)
(634,246)	Increase (Decrease) in reserves	(970,203)	(904,656)	(65,547)
	- Increase (Decrease) of investments	-	-	-
(525,996)	Total application of capital funding	(845,203)	(810,007)	(35,196)
540,996	Surplus (Deficit) of capital funding	910,203	830,007	80,196
	Funding Balance			
	-	-	-	-
54,644	Group depreciation and amortisation	73,139	54,644	18,495

PLANNING AND REGULATORY

Forecast Statement of Cost of Service for the year ending 30th June 2018

BUDGET 2016/17		COSTS 2017/18	REVENUE 2017/18	NET COST 2017/18	2015/25 Yr 3 PER LTP	VARIANCE
467,678	Resource Planning	954,778	41,500	913,278	889,158	24,120
98,212	Environmental Health	113,050	13,913	99,137	104,443	(5,307)
107,946	Building Inspection	370,062	272,185	97,877	129,568	(31,691)
65,024	Liquor Licensing	82,221	14,196	68,025	67,556	470
190,564	Bylaw Control	496,422	211,900	284,522	158,031	126,491
93,542	Civil Defence	88,591	-	88,591	121,487	(32,897)
238,756	Rural Fire	169,268	5,467	163,801	258,882	(95,081)
1,261,722		2,274,391	559,161	1,715,230	1,729,126	(13,895)

Funded by

665,313	Rates			731,888	844,475	(112,587)
577,588	Reserves			963,895	864,231	99,664
18,052	Depreciation not Funded			19,447	20,420	(973)
1,260,953				1,715,230	1,729,126	(13,896)

Capital Expenditure

-	Resource Planning	-		-	-	-
10,250	Environmental Health	-		-	-	-
-	Building Inspection	-		-	31,550	(31,550)
-	Liquor Licensing	-		-	-	-
75,000	Bylaw Control	125,000		125,000	63,099	61,901
-	Safer Communities	-		-	-	-
-	Civil Defence	-		-	-	-
12,000	Rural Fire	-		-	-	-
97,250		125,000		125,000	94,649	30,351

Funded by

-	Rates	-		-	-	-
82,250	Depreciation Reserves	60,000		60,000	74,649	(14,649)
-	Depreciation not Funded	-		-	-	-
15,000	Loans	65,000		65,000	-	65,000
-	Sale of Assets	-		-	20,000	(20,000)
-	Subsidies	-		-	-	-
97,250		125,000		125,000	94,649	30,351

Activity Group Six LEADERSHIP & GOVERNANCE

1. Community Representation

What the Council does

The emphasis for local authorities under the Local Government Act 2002 has moved significantly towards participatory democracy, community outcomes, and consultation. As a result, community representation will play an even greater role in the governance and maintenance of Council processes, bringing all Council functions together.

As a unit of local government, Council is required to provide for the district's democratic representation, and overall governance and administration, for and on behalf of all the residents within the district.

Under community representation are the sub-activities of Council consultation and reporting, Council remuneration, and Council support. For the purpose of this plan, Council support has been expanded to include:

- elections
- governance structure
- elected members' roles and the Code of Conduct
- policies
- Official Information Act requests
- Annual Report
- Annual Plan
- Long-term Plan.

For each of these sub-activities the Council is also required, under the Local Government Act 2002, to outline any significant negative effects under its Significance and Engagement Policy.

The Wairoa district is represented, following triennial elections, by a Council of the Mayor and six representatives elected at large.

In consultation with the community, Council is required to review its representation arrangements and recommend the outcome of consultation to the Local Government Commission. Council and the community will also review the need for Māori representation, and the form of electoral system to be adopted.

Council's long-term leadership focus is to work with the community to assist them to achieve their vision for the future. Council believes the quality of representation, and the sustainability of the district, are critical outcomes to be achieved.

For detailed information on Council's roles and responsibilities and an overview, refer to the Wairoa District Council's:

- Local Governance Statement
- Code of Conduct, and
- Significance and Engagement Policy.

The above documents are available on Council's website www.wairoadc.govt.nz or on request from the Administration Offices, Queen Street, Wairoa.

Why the Council does this

Community representation activity goals are:

- To ensure participation in the provision of effective representation and governance for and on behalf of the district.
- To ensure the provision of a triennially elected Council of one Mayor and six representatives.
- To ensure people participate in the decision-making processes of the elected Council and regular opportunities are provided for community involvement and participation.
- To ensure Council and Councillor representatives' roles are effectively and efficiently performed in the best interests of the whole community.
- To ensure the effective and efficient servicing of the Council.
- To ensure the timely provision of advice and understanding on issues relevant to Māori and Tangata Whenua.
- To ensure the provision of continuing support and resources to community-specific functions and ceremonies and the encouragement of community participation.

Under the Revenue and Financing Policy, Council determines who should carry the cost. The benefits for this activity accrue evenly to properties regardless of their value or size. Therefore, the activity is rated through the uniform annual general charge, which is a charge on every separately used, or inhabited, portion of a rating unit in the district.

Council achieves different aspects of the community representation activity primarily through the engagement of contracts with service providers.

The community representation activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
✓	✓	✓	✓	✓	✓	✓	✓	✓

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Access Opportunities are provided to the public to address Council on any matter through public forums and submissions.	Business conducted in confidence is kept to a minimum, and where decisions are deemed to not be of a sensitive nature, confidential items are released as public information.	Achieve measure Meetings of Council are scheduled, advertised, and conducted in the advertised day. Elected representatives attend all meetings of Council, and where they are absent, a formal leave of absence has been applied for prior to the meeting.
Quality Council will promote and maintain ethical standards.	Council's Code of Conduct, policies, and other such documentation are available to the public on request and/or from Council's website.	Achieve measure Council's Governance Statement is clear, understandable, and in line with current practice.

	<p>Council activities meet legislative requirements.</p>	<p>Codes and policies cover all legal requirements and standards for councillors, staff, and contractors.</p> <p>Council's policy manual is up to date.</p> <p>Council formally adopts significant changes and/or amendments to policy following review.</p>
<p>Leadership</p> <p>The services provided will include:</p> <p>Council will demonstrate leadership to the community as a whole, to its electors, stakeholders, and within the organisation.</p>	<p>Executive Officer and all other officers of the Council are clearly defined.</p> <p>Lines of accountability and delegation are defined.</p>	<p>Achieve measure</p> <p>Corporate structures ensure that planning, standards, performance management, internal controls and communications are consistently applied across the Council.</p> <p>Council's vision acknowledges both community priorities and Council's strategy.</p> <p>Leadership is open to self-criticism, challenge, and review via mechanisms such as surveys.</p> <p>Potential problems between politics and management, councillors and officers, and clients and contractors, are minimised.</p> <p>Senior managers engage openly and honestly with staff and internal communication is regular.</p> <p>Staff meetings.</p>
<p>Consultation</p> <p>Council will communicate clearly and informatively with, and on behalf of, the ratepayers, Tangata Whenua, and stakeholders of the Wairoa district.</p> <p>The interests of the district will be represented at all levels, including government, its agencies, and other local authorities.</p> <p>Council will make decisions openly, in a timely manner, and communicate decisions effectively.</p>	<p>No complaints are upheld against Council for not publicly consulting via the special consultative procedure when it was legally required to do so.</p> <p>Opportunities are provided for community groups, ratepayers, Tangata Whenua and stakeholders to fully participate in consultation and the development and fostering of community outcomes.</p>	<p>Achieve measure</p> <p>Continue to develop and maintain a strong relationship with Tangata Whenua by providing for the ongoing support and involvement of the Māori Committee.</p> <p>Consultation provides understanding of the needs of the different and diverse communities of the district.</p>

<p>Costs and Funding Council will manage community representation activities in a financially viable manner.</p>	<p>The cost related to this activity did not exceed the approved budget.</p>	<p>Achieve measure</p>
<p>Customer Service and Satisfaction Council will respond to all enquiries, requests, complaints, and customers are happy with the Mayor and councillors, and Council staff performance.</p>	<p>Mayor and councillors 'not very good or poor' rating in annual survey is less than 10%.</p> <p>Council staff 'not very good or poor' rating in annual survey is less than 10%.</p>	<p>Achieve measure</p> <p>With the exception of public holidays, Council offices will be open Monday through Friday 9:00am – 4:30pm</p> <p>Response times to customer enquiries will be as follows:</p> <ul style="list-style-type: none"> • telephone calls (1 working day) • reception (15 minutes) • letters, faxes, e-mail, submissions (8 working days).

Activity Group Six LEADERSHIP & GOVERNANCE

2. Māori Relationships

What the Council does

Council employs a full-time Māori Relationships Manager, whose job exists to provide advice to, and liaison between, Council and its committees, and Council staff and the community in respect to Council activities and their relationship with, and impact on, Tangata Whenua. Council achieves this through liaison with the Wairoa District Council Māori Standing Committee and the provision of administration support to the committee.

Māori Policy

The goal of Council's Māori Policy is to maintain a high commitment to effective communication and consultation with Tangata Whenua of the Wairoa district.

The purpose of this policy is to:

- establish a relationship between Wairoa District Council and Tangata Whenua to achieve mutually beneficial outcomes for the community of Wairoa
- set up processes and procedures that facilitate effective communication between Wairoa District Council and Tangata Whenua o te Wairoa
- enable a Māori world view to be incorporated into local government decision making, policies and procedures
- improve the degree to which Māori participate in Council/community consultation.

Wairoa District Council is committed to the Māori Policy for the following reasons:

- Recognition of the principles of the Treaty of Waitangi 1840: The Treaty provided the Crown with governance/kawanatanga rights, while actively protecting the tino rangatiratanga/full sovereignty and authority of Māori, in respect of their natural physical and metaphysical resources.
- Legislative requirements of the Resource Management Act 1991: The Resource Management Act clearly expects consultation to be undertaken by those exercising responsibilities under the Act. Only with an effective process of consultation can local authorities and the Crown meet their obligations as detailed in the Act.

The Resource Management Act 1991 clearly intends that Tangata Whenua should have a significant role in resource management and enables Tangata Whenua to take steps to protect tribal interests. The Resource Management Act 1991 provides, under certain conditions, for the transfer of functions by a local authority to a recognised iwi authority as defined in Section 2 of the Resource Management Act 1991.

Council recognises the many and varied issues surrounding the ownership of Māori land, in particular the question of local authority rates. In order to address these issues, Council has developed a policy. The policy, known as the Whenua Rāhui Register, works on the principle of the recognition of occasions when it would be unfair and/or unreasonable to collect rates from owners of Māori land due to varying circumstances.

There are currently 62 known hapū and 37 marae with manawhenua responsibilities within the Wairoa local authority district. These marae cater to the needs of individual hapū, and hapū groupings when required, thereby providing a platform for iwi representation. The marae are administered by elected trustees and are registered under Section 439 of the Māori Affairs Act 1953. Consultation with marae is of vital importance when considering issues relating to a particular marae area.

The Māori Standing Committee is an appropriate mechanism for Māori participation in decision making but it doesn't preclude Māori using other avenues as appropriate to enhance that involvement. The Model Standing Orders for Meetings of Local Authorities and Community Boards are the basis of committee meeting procedures. The Māori Standing Committee can only recommend to Council particular courses of action or outcomes, except when Council has delegated the authority to the Committee to act on Council's behalf. The Māori Standing Committee's core involvement in Council decision making will be through recommendation to Council on "policy and/or issues of significance".

Section 81 of the Local Government Act 2002 outlines contributions to the decision-making process by Māori. A local authority must:

- a) establish and maintain processes to provide opportunities for Māori to contribute to the decision-making processes of the local authority
- b) consider ways in which it may foster the development of Māori capacity to contribute to the decision-making processes of the local authority
- c) provide relevant information to Māori for the purpose of paragraphs a) and b).

This very clearly places a requirement on Council to have Māori participate in the decision-making processes. Council has open to it a range of mechanisms by which participation in the decision-making processes can occur.

The Wairoa District Council Māori Standing Committee is representative of marae/hapū of the district. Whilst the Māori Standing Committee is a direct link into decision-making processes, the role of the Māori Relationships Manager is seen as being a vital link in terms of capacity building and focussing the delivery of Council services to the Māori community.

Why the Council does this

Māori are a specific community group identified in recent legislation, in particular the Local Government Act 2002 and the Resource Management Act 1991, for particular attention and involvement in public sector governance and management.

The purpose of the Māori Liaison Officer is to provide advice to, and liaison with, Council and its committees, Council staff and the community in respect to their relationship with, and impact on Tangata Whenua. The long-term aim of the Wairoa District Council in respect to this activity is to enhance the capacity of the Māori community to participate in decision making.

The Māori Standing Committee webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

The provision of Māori Relationships activities to residents, ratepayers, and stakeholders, influences and contributes to Council's strategic goal of the provision of 'Community Development and Participation'. In particular the Māori Relationships activities are an integral part of achieving the following specified outcome: A community that values and promotes its culture and heritage.

The Māori liaison activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities .	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
		✓			✓			

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
<p>Demand Council will ensure effective representation is maintained.</p>	<p>The required number of nominated representatives are received within established timeframes and appointments made to Council's Māori Standing Committee.</p>	<p>Achieve measure Vacancies on the Māori Standing Committee are filled. Council to nominate two councillors as representatives on the Māori Standing Committee.</p>
<p>Access Opportunities are provided for Māori to address Council on policy, reports, submissions, and any other Council-related business.</p>	<p>No less than bimonthly meetings of the Māori Standing Committee are scheduled, advertised, and conducted on the advertised day.</p>	<p>Achieve measure</p>
<p>Consultation With respect to Council's Māori Policy the Council will ensure that whenever an option relating to any proposed decision involves a significant decision in relation to land or a body of water, it will take into account the relationship of Māori and their culture and traditions with their ancestral land, water, sites, waahi tapu, valued flora and fauna, and other taonga.</p>	<p>Māori Standing Committee meetings, public meetings and special consultative meetings provide opportunities for Māori to contribute to the decision-making process.</p>	<p>Achieve measure Tangata Whenua are actively involved in the design, implementation and evaluation of the consultation process. Advice and analysis is provided in a timely manner and can be supported by appropriate sources/references.</p>
<p>Costs and Funding Council will manage Māori liaison activities in a financially viable manner.</p>	<p>Agreed levels of service are Achieved within budget.</p>	<p>Achieve measure Budgets clearly defined and accounted for.</p>
<p>Customer Service and Satisfaction Council will respond to all enquiries, requests, complaints, and identified issues in a timely manner.</p>	<p>Council offices are open during the hours displayed.</p> <p>All complaints are responded to within established timeframes.</p>	<p>Achieve measure With the exception of public holidays, Council offices will be open Monday through Friday 9:00am – 4:30pm. Response times to customer enquiries will be as follows:</p> <ul style="list-style-type: none"> • telephone calls (1 working day) • reception (15 minutes) • letters, faxes, e-mail (8 working days).

Activity Group Six

LEADERSHIP & GOVERNANCE

3. Economic Development

What the Council does

This activity group covers the range of activities related to economic development. These are:

- strategic planning and policy
- district promotion
- visitor information.

Strategic Planning & Policy

Economic development is seen as a top priority for Council as the Wairoa district of tomorrow will be materially affected by its changing population trend and recent incoming commercial ventures. These ventures are expected to significantly boost the expected numbers of tourist and visitors to the District. This means that for Council to continue to maintain the level of service enjoyed by the district, let alone to improve these services, investment in facilities and support to local, national and international business have and are making significant investment in the community. Vital to this is the need to balance increased business and employment opportunities, a stronger and more varied local economy while promoting a vibrant living environment.

In March 2012 Council adopted an Economic Development Plan which identified seven key themes – each theme providing its own set of challenges and Council's response to these challenges as a means of influencing economic development.

District Promotion

The aim of district promotion is self-explanatory – promoting the district to potential residents and businesses as well as domestic and international tourists as an attractive place to visit, live, work, or invest in. Throughout the year Council undertakes a small amount of general promotion activities, primarily with an emphasis on tourism.

Tourism is considered a sector that has potential to provide major economic value to the district as a whole. Our tourism activity is delivered at present by the Visitor Information Centre (Wairoa i-SITE) and with regional alliances with Business Hawke's Bay and Tourism Eastland.

The district's communities also contribute to tourism at the regional level through a targeted rate to the Hawke's Bay Regional Council.

Visitor Information

Council manages the Wairoa Visitor Information Centre (Wairoa i-SITE) www.visitwairoa.co.nz which is responsible for:

- promoting the district to domestic and international tourists
- assisting in the co-ordination of events in the district that will attract additional visitors
- co-ordinating activities and promotion of the district
- operating and managing the Information Centre.

The economic development webpage can be accessed through the Wairoa District Council website www.wairoadc.govt.nz.

Why the Council does this

Economic development and district promotion are the two activities that the district's communities believe the Council should do. Communitrak surveys repeatedly indicate that this is an area where people would like Council to do more.

The economic development activity primarily contributes to the following community outcome:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities.	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
✓								

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Strategy planning & policy:	Development of Economic Development Plan.	Completed – Action Plan to be developed
	Number of actions completed in the Economic Development Plan – Action Plan.	40% of actions completed.
District Promotion Promoting economic development of the district.	Number of tourism focused events	Achieve measure
	Number of business promotion events.	Achieve measure
	The number of businesses that have been established in the district annually.	Achieve measure
	The number of registered unemployed in the district.	Annual reduction in, or at least no increase, in the number of unemployed compared with the same period of the previous year.
Visitor Centre	The number of visitors to the Visitor Information Centre.	Increase of 5% more visitors per annum.
	Number of visitors who stay overnight in the district.	Achieve measure
Funding of the net cost of the activity (after any financial assistance that may be available from the government or other sources) by way of the general rate.	The cost related to this activity did not exceed the approved budget.	Achieve measure
Customer complaints will be dealt with promptly and properly.	Verbal complaints within 1 working day.	Achieve measure
	Written complaints within 3 working days.	Achieve measure

PROSPECTIVE FUNDING IMPACT STATEMENT - LEADERSHIP AND GOVERNANCE

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Sources of Operating Funding				
2,221,539	General rates, uniform annual charges, rates penalties	2,522,780	2,114,343	408,437
183,717	Targeted rates (other than a targeted rate for water supply)	183,717	149,220	34,497
	- Subsidies and grants for operating purposes	-	-	-
126,536	Fees charges and targeted rates for water supply	115,719	129,826	(14,107)
	Interest and Dividends from Investments		-	-
	Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-
2,531,792	Total Operating Funding	2,822,217	2,393,389	428,827
Applications of Operating Funding				
1,322,330	Payments to staff and suppliers	1,422,047	1,109,917	312,130
12,750	Finance costs	5,340	10,950	(5,610)
1,279,479	Internal Charges and overheads applied	1,383,650	1,290,305	93,345
	- Other operating funding applications	-	-	-
2,614,558	Total applications of operating funding	2,811,037	2,411,172	399,865
(82,766)	Surplus (Deficit) of operating funding	11,180	(17,783)	28,962
Sources of capital funding				
	- Subsidies and grants for capital expenditure	-	-	-
	- Development and financial contributions	-	-	-
212,500	Increase (decrease) in debt	89,000	-	89,000
	- Gross proceeds from sale of assets	-	10,000	(10,000)
	- Lump sum contributions	-	-	-
212,500	Total sources of capital funding	89,000	10,000	79,000
Application of capital funding				
	Capital expenditure			
	- to meet additional demand	-	-	-
212,500	- to improve the level of service	135,500	-	135,500
22,000	- to replace existing assets	-	25,000	(25,000)
(104,766)	Increase (Decrease) in reserves	(35,320)	(32,783)	(2,537)
	- Increase (Decrease) of investments	-	-	-
129,734	Total application of capital funding	100,180	(7,783)	107,963
82,766	Surplus (Deficit) of capital funding	(11,180)	17,783	(28,963)
	- Funding Balance	-	-	-
7,200	Group depreciation and amortisation	18,070	7,200	10,870

LEADERSHIP AND GOVERNANCE

Forecast Statement of Cost of Service for the year ending 30th June 2018

BUDGET 2016/17		COSTS 2017/18	REVENUE 2017/18	NET COST 2017/18	2015/25 Yr 3 PER LTP	VARIANCE
1,562,591	Community Representation	1,670,918	-	1,670,918	1,610,098	60,820
182,727	Maori Liaison	206,677	-	206,677	191,717	14,959
468,063	Economic Development	599,378	-	599,378	337,510	261,868
281,841	Visitor Information Centre	352,135	115,719	236,416	149,221	87,195
2,495,222		2,829,107	115,719	2,713,388	2,288,546	424,842

Funded by

2,405,256	Rates			2,706,498	2,263,563	442,935
89,966	Reserves			3,640	24,983	(21,343)
-	Depreciation not Funded			3,250	-	3,250
2,495,222				2,713,388	2,288,546	424,842

Capital Expenditure

-	Community Representation	13,000		13,000	-	13,000
-	Maori Liaison	-		-	25,000	(25,000)
212,500	Economic Development	122,500		122,500	-	122,500
-	Visitor Information Centre	-		-	-	-
212,500		135,500		135,500	25,000	110,500

Funded by

-	Rates	-		-	-	-
22,000	Depreciation Reserves	46,500		46,500	15,000	31,500
-	Depreciation not Funded	-		-	-	-
212,500	Loans	89,000		89,000	-	89,000
-	Sale of Assets	-		-	10,000	(10,000)
-	Subsidies	-		-	-	-
234,500		135,500		135,500	25,000	110,500

Activity Group Seven CORPORATE FUNCTIONS

1. Property

For more details:

Refer to the relevant section of the Property Asset Management Plan. Alternatively contact Wairoa District Council's Asset Management Department on (06) 838 7309 or visit our offices to discuss any queries you may have.

What the Council does

Council has created a Property Asset Management Plan (AMP). The intention of the AMP is to become a facilities management document that deals with the sustainability of the physical structures of Council's property assets.

Wairoa District Council provides a range of services within the property activity:

- camp ground
- information centre
- corporate property such as the Council offices
- community halls
- pensioner and staff housing
- commercial property
- land investments (not part of the property AMP)
- Wairoa Community Centre
- Wairoa Library.

The intention is to provide our tenants/lessees with a single point of contact and communication. As such, Council recently established a property management team, as part of the Engineering Department, that now manages all aspects of the relationship from the establishment of a lease/rental agreement through to the ongoing maintenance of Council building assets.

An arrangement with Sport Hawke's Bay and Council has been developed to deliver the community centre service.

The property webpage is accessed through the Council website www.wairoadc.govt.nz.

Why the Council does this

Current legislation and regulations which set the minimum service levels that must be provided, and which affect asset operation, maintenance and development of the property activity include:

- Building Act 2004
- Fencing Act 1978
- Fencing of Swimming Pools Act 1987
- Health Act 1956
- Plumber, Gas Fitters and Drainlayers Act 1976
- Property Law Act 2007
- Residential Tenancies Act 1986.

The property activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
✓		✓	✓	✓		✓	✓	✓

Service Levels and Performance Measures

LEVEL OF SERVICE STATEMENT	PERFORMANCE MEASURE	TARGET
Council will continue to provide property services to meet the current and foreseeable demand of the community including: <ul style="list-style-type: none"> Commercial Corporate Halls Staff & Pensioner housing Campgrounds and The Wairoa Community Centre 	The listed facilities will be provided and maintained to enable continued service provision	Council will have in place, at all times, suitable maintenance contract/s and / or arrangements to enable provision of the services
	Community's willingness to pay for the service will be considered	Monitor for complaints of cost of service through Annual Plan process
	The provision of the services shall be adequate for current and foreseeable demand	Use census data to assess adequacy of facilities provided
Council will comply with current legislation and Council bylaws	Council shall meet all legislation requirements	Review current legislation for compliance
	Council's 'Public Safety Bylaw' shall be enforced	Council shall provide for monitoring of the bylaw All known breaches of the bylaw shall be addressed as provided for in the bylaw
	Facilities shall meet all relevant safety standards	Facilities shall meet all relevant safety standards
Council will maintain the facilities to ensure long term sustainability	Asset database to be maintained	Asset database to be set up in Assetfinda Develop programme to update assets database annually.
Council will undertake operational, maintenance and renewals activities in a cost-effective manner	All maintenance, renewals and other programmed and reactive works are completed on time and within budget	Forward works program to be set as part of Annual Plan process Works to be within budget +/- 5%
	Operational and maintenance activities are undertaken in a safe and healthy manner	No health and safety non compliances are received or issued. Annual Review of hazard register.
Customers will receive a prompt and efficient service	Level of customer satisfaction through annual survey indicates a 'fairly good', 'very good' or better	80% satisfaction rating
	Analysis of CSR complaints to enable issues to be addressed	Number of complaints shall reduce
Council will implement systems / processes to ensure continued service delivery in emergency events	Contingency plans shall be implemented for emergency events such as earthquake and flooding where services may be affected or facilities damaged	Annual meeting with civil defence team Contingency plans shall be developed

Activity Group Seven CORPORATE FUNCTIONS

2. Corporate & Funds Management

What the Council does

This activity covers the management of corporate funds derived from Council investment in the following financial assets:

- equity investments and loan advances
- property investments
- treasury investments.

These investments generate funds for Council that can be used to offset expenditure associated with day-to-day operations. When there are excess balances in Special Funds, Council may authorise an internal advance to particular Council capital projects in the form of bridging finance.

The management of Council's investment funds is conducted on behalf of Council by First NZ Capital Securities in line with Council Treasury Policy.

Why the Council does this

Council's investment portfolio provides a revenue stream that, when a surplus is generated, could be used for other Council projects and infrastructure improvements.

The corporate and funds management activity primarily contributes to the following community outcomes:

ECONOMIC WELL-BEING		SOCIAL AND CULTURAL WELL-BEING				ENVIRONMENTAL WELL-BEING		
A strong, prosperous and thriving economy.	A safe and integrated transport system.	A community that values and promotes its culture and heritage.	Safe and accessible recreational facilities.	Supportive, caring and valued communities	Strong district leadership and a sense of belonging.	A safe and secure community.	A lifetime of good health and well-being.	An environment that is appreciated, protected and sustained for future generations.
✓	✓	✓	✓	✓	✓	✓	✓	✓

How people can judge the Council

In its treasury investment activity, Council's primary objective when investing is the protection of its investment. Accordingly, only investments with creditworthy parties are acceptable.

Activity Group Seven

CORPORATE FUNCTIONS

3. Council-controlled Organisations

What the Council does

Council-controlled organisations (CCOs) can be an effective, efficient and financially viable way for Council to deliver services and activities.

The Local Government Act 2002 defines CCOs as entities in which Council has more than 50% shareholding, or the ability to appoint more than 50% of the directors. There are trading and non-trading CCOs. Council-controlled trading organisations (CCTOs) operate like a company undertaking trading for the purpose of making a profit.

Wairoa District Council has one CCO (which is also classified as a CCTO), Quality Roothing and Services (Wairoa) Ltd. (QRS).

Why the Council does this

Council believes that it is important to maintain expertise in construction, roading and maintenance work in the Wairoa district, and to reduce costs to the ratepayer by providing effective competition.

How people can judge the Council

CCOs are accountable to Council, which determines the objectives for each CCO and monitors its performance. Council is accountable to its ratepayers and residents for the performance of the CCOs. Each CCO is required to agree to a Statement of Intent with Council each year and to make this available to the public. The Statement of Intent sets out the CCO's nature and scope of activities, key performance targets and reporting requirements along with other matters. At the end of each financial year, each CCO must report performance against the Statement of Intent.

Section 59 of the Local Government Act 2002 states that the principal objective of a CCO is to:

- achieve the objectives of its shareholders, both commercial and non-commercial, as specified in the Statement of Intent
- be a good employer
- exhibit a sense of social and environmental responsibility by having regard to the interests of the community in which it operates and by endeavouring to accommodate or encourage these when able to do so
- conduct its affairs in accordance with sound business practice where the CCO is a CCTO.

The Local Government Act 2002 requires Council to include in the Long-term Plan information on CCOs. This section summarises information derived from QRS's Statement of Intent.

Quality Roothing and Services (Wairoa) Ltd.

QRS is a CCO that is 100% owned by the Wairoa District Council.

Further information on QRS is available from their website www.qrs.co.nz.

Nature and scope of activities

QRS is a specialist construction and maintenance provider of all types of civil construction, infrastructure and roading. The principal activities of the company are:

- roading maintenance and construction
- civil construction
- quarrying
- utility services

- reserves maintenance
- heavy transport
- other activities associated with any of the above.

Future revenues generated by QRS are provided to Council (100% shareholder) by way of dividends at 40% of tax-paid profit.

Policy and objectives in relation to ownership

Council does not intend to change the ownership or control of QRS over the term of this plan.

Council's objectives for QRS are to ensure:

- it is profitable, and that all financial targets are met
- a positive cash flow
- the effective governance of the company.

Key performance targets

The following performance targets are the measures by which the company's performance will be judged.

	2018 Plan	2019 Plan	2020 Plan
Net profit before tax as a percentage of opening shareholder funds	6%	6.2%	6.7%
Total cost of public debt servicing not to exceed 20% of operating revenue	20%	20%	20%
Ratio of shareholder funds to total assets – not less than	45%	45%	45%
Local permanent workforce	>60	>60	>60

PROSPECTIVE FUNDING IMPACT STATEMENT - PROPERTY

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Sources of Operating Funding				
132,308	General rates, uniform annual charges, rates penalties	107,332	266,744	(159,412)
46,424	Targeted rates (other than a targeted rate for water supply)	46,424	19,497	26,927
	- Subsidies and grants for operating purposes	-	-	-
120,272	Fees charges and targeted rates for water supply	129,003	303,791	(174,788)
	- Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-
299,005	Total Operating Funding	282,759	590,032	(307,273)
Applications of Operating Funding				
291,201	Payments to staff and suppliers	340,482	373,597	(33,115)
59,940	Finance costs	9,300	130,773	(121,473)
(128,537)	Internal Charges and overheads applied	(150,979)	27,404	(178,383)
	- Other operating funding applications	-	-	-
222,605	Total applications of operating funding	198,803	531,774	(332,971)
76,400	Surplus (Deficit) of operating funding	83,956	58,258	25,698
Sources of capital funding				
	- Subsidies and grants for capital expenditure	-	-	-
	- Development and financial contributions	-	-	-
999,000	Increase (decrease) in debt	155,000	-	155,000
	- Gross proceeds from sale of assets	-	-	-
	- Lump sum contributions	-	-	-
999,000	Total sources of capital funding	155,000	-	155,000
Application of capital funding				
	Capital expenditure			
	- to meet additional demand	-	-	-
999,000	- to improve the level of service	155,000	-	155,000
90,736	- to replace existing assets	387,484	51,430	336,054
(14,336)	Increase (Decrease) in reserves	(303,528)	6,828	(310,356)
	- Increase (Decrease) of investments	-	-	-
1,075,400	Total application of capital funding	238,956	58,258	180,698
(76,400)	Surplus (Deficit) of capital funding	(83,956)	(58,258)	(25,698)
	- Funding Balance	-	-	-
495,989	Group depreciation and amortisation	479,432	496,181	(16,749)

PROSPECTIVE FUNDING IMPACT STATEMENT - INVESTMENTS

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Sources of Operating Funding				
(321,648)	General rates, uniform annual charges, rates penalties	(361,812)	(24,932)	(336,880)
	Targeted rates (other than a targeted rate for water supply)	-	-	-
	- Subsidies and grants for operating purposes	-	-	-
	Fees charges and targeted rates for water supply	-	-	-
1,012,350	Local authorities fuel tax, fines, infringement fees, and other receipts	924,171	807,731	116,440
690,702	Total Operating Funding	562,359	782,799	(220,440)
Applications of Operating Funding				
702,702	Payments to staff and suppliers	602,359	782,799	(180,440)
	- Finance costs	-	-	-
	- Internal Charges and overheads applied	-	-	-
	- Other operating funding applications	-	-	-
702,702	Total applications of operating funding	602,359	782,799	(180,440)
(12,000)	Surplus (Deficit) of operating funding	(40,000)	-	(40,000)
Sources of capital funding				
	- Subsidies and grants for capital expenditure	-	-	-
	- Development and financial contributions	-	-	-
	- Increase (decrease) in debt	-	-	-
	- Gross proceeds from sale of assets	-	-	-
	- Lump sum contributions	-	-	-
	Total sources of capital funding	-	-	-
Application of capital funding				
	Capital expenditure			
	- - to meet additional demand	-	-	-
	- - to improve the level of service	-	-	-
	- - to replace existing assets	-	-	-
(12,000)	Increase (Decrease) in reserves	(40,000)	-	(40,000)
	- Increase (Decrease) of investments	-	-	-
(12,000)	Total application of capital funding	(40,000)	-	(40,000)
12,000	Surplus (Deficit) of capital funding	40,000	-	40,000
	Funding Balance	-	-	-
	- Group depreciation and amortisation	-	-	-

PROSPECTIVE FUNDING IMPACT STATEMENT - SUPPORT SERVICES

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Sources of Operating Funding				
8,000	General rates, uniform annual charges, rates penalties	-	1	(1)
(82,630)	Targeted rates (other than a targeted rate for water supply)	(91,853)	-	(91,853)
-	- Subsidies and grants for operating purposes	-	-	-
8,838	Fees charges and targeted rates for water supply	12,129	15,879	(3,750)
-	Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-
(65,792)	Total Operating Funding	(79,724)	15,880	(95,604)
Applications of Operating Funding				
4,002,069	Payments to staff and suppliers	4,386,551	4,025,346	361,205
35,940	Finance costs	37,900	55,420	(17,520)
(4,163,823)	Internal Charges and overheads applied	(4,533,829)	(4,090,337)	(443,492)
-	Other operating funding applications	-	-	-
(125,814)	Total applications of operating funding	(109,378)	(9,571)	(99,807)
60,023	Surplus (Deficit) of operating funding	29,654	25,451	4,203
Sources of capital funding				
-	- Subsidies and grants for capital expenditure	-	-	-
-	- Development and financial contributions	-	-	-
599,000	Increase (decrease) in debt	631,660	420,660	211,000
20,000	Gross proceeds from sale of assets	-	40,000	(40,000)
-	- Lump sum contributions	-	-	-
619,000	Total sources of capital funding	631,660	460,660	171,000
Application of capital funding				
-	Capital expenditure - to meet additional demand	-	-	-
599,000	- to improve the level of service	631,660	420,660	211,000
187,625	- to replace existing assets	83,413	66,254	17,159
(107,602)	Increase (Decrease) in reserves	(53,759)	(803)	(52,956)
-	- Increase (Decrease) of investments	-	-	-
679,023	Total application of capital funding	661,314	486,111	175,203
(60,023)	Surplus (Deficit) of capital funding	(29,654)	(25,451)	(4,203)
-	Funding Balance	-	-	-
140,967	Group depreciation and amortisation	226,614	140,967	85,647

PROPERTY

Forecast Statement of Cost of Service for the year ending 30th June 2018

BUDGET 2016/17		COSTS 2017/18	REVENUE 2017/18	NET COST 2017/18	2015/25 Yr 3 PER LTP	VARIANCE
10,956	Corporate Property	190,761	171,734	19,027	12,687	6,340
(15,796)	Staff Housing	12,648	35,360	(22,712)	239	(22,951)
16,600	Camping Grounds	16,632	-	16,632	17,199	(567)
(1,116)	Commercial Property	23,510	3,643	19,867	(1,072)	20,939
16,226	Information Centre Property	31,108	-	31,108	25,036	6,072
-	Library Property	-	-	-	-	-
550,226	Community Centre	441,722	-	441,722	637,437	(195,715)
23,267	Community Halls	43,007	-	43,007	25,187	17,820
(14,419)	Pensioner Housing	80,543	90,000	(9,457)	(8,811)	(646)
2,695	Sundry Property	16	-	16	2,864	(2,848)
9,719	Forestry	10,023	-	10,023	13,397	(3,374)
598,358		849,969	300,737	549,232	724,163	(174,931)

Funded by

178,770	Rates			153,756	286,241	(132,485)
-	Reserves			-	-	-
419,589	Depreciation not Funded			395,476	437,922	(42,446)
598,359				549,232	724,163	(174,931)

Capital Expenditure

-	Corporate Property	130,000		130,000	-	130,000
-	Staff Housing	-		-	-	-
3,000	Camping Grounds	5,000		5,000	-	5,000
-	Commercial Property	-		-	-	-
-	Information Centre Property	20,000		20,000	-	20,000
76,100	Library Property	-		-	-	-
1,060,080	Community Centre	357,984		357,984	47,232	310,752
-	Community Halls	-		-	-	-
26,656	Pensioner Housing	29,500		29,500	4,198	25,302
-	Sundry Property	-		-	-	-
-	Forestry	-		-	-	-
1,165,836		542,484		542,484	51,430	491,054

Funded by

-	Rates	-		-	-	-
332,836	Depreciation Reserves	387,484		387,484	51,430	336,054
-	Depreciation not Funded	-		-	-	-
833,000	Loans	155,000		155,000	-	155,000
-	Sale of Assets	-		-	-	-
-	Subsidies	-		-	-	-
1,165,836		542,484		542,484	51,430	491,054

INVESTMENTS

Forecast Statement of Cost of Service for the year ending 30th June 2018

BUDGET 2016/17		COSTS 2017/18	REVENUE 2017/18	NET COST 2017/18	2015/25 Yr 3 PER LTP	VARIANCE
(776,455)	Funds Management	602,359	705,371	(103,012)	194,267	(297,279)
(150,000)	Dividends	-	150,000	(150,000)	(150,000)	-
(67,445)	Corporate	-	68,800	(68,800)	(69,199)	399
<u>(993,900)</u>		<u>602,359</u>	<u>924,171</u>	<u>(321,812)</u>	<u>(24,932)</u>	<u>(296,880)</u>
	Less Internal Allocation	<u>126,295</u>	<u>126,295</u>			
		<u>476,064</u>	<u>797,876</u>			
	Funded by					
(321,648)	Rates			(361,812)	(24,932)	(336,880)
12,000	Reserves			40,000	-	40,000
-	Depreciation not Funded			-	-	-
<u>(309,648)</u>				<u>(321,812)</u>	<u>(24,932)</u>	<u>(296,880)</u>
	Capital Expenditure					
-	Funds Management	-		-	-	-
-	Dividends	-		-	-	-
-	Corporate	-		-	-	-
<u>-</u>		<u>-</u>		<u>-</u>	<u>-</u>	<u>-</u>
	Funded by					
-	Rates	-		-	-	-
-	Depreciation Reserves	-		-	-	-
-	Depreciation not Funded	-		-	-	-
-	Loans	-		-	-	-
-	Sale of Assets	-		-	-	-
-	Subsidies	-		-	-	-
<u>-</u>		<u>-</u>		<u>-</u>	<u>-</u>	<u>-</u>

SUPPORT SERVICES

Forecast Statement of Cost of Service for the year ending 30th June 2018

BUDGET		COSTS	REVENUE	NET COST	2015/25 Yr 3	
2016/17		2017/18	2017/18	2017/18	PER LTP	VARIANCE
723,549	Chief Executive Officer	795,244	-	795,244	725,798	69,447
1,005,138	Administration Services	1,050,028	4,129	1,045,899	963,365	82,533
863,751	Financial Services	1,044,414	8,000	1,036,414	975,357	61,056
657,331	Information Services	775,086	-	775,086	752,695	22,391
816,941	Engineering Services	902,695	-	902,695	642,958	259,737
174,818	Regulatory Manager	174,302	-	174,302	145,679	28,623
4,241,529		4,741,769	12,129	4,729,640	4,205,852	523,787

Funded by

(74,630)	Rates			(91,853)	(0)	(91,853)
68,965	Reserves			173,627	89,704	83,923
11,980	Depreciation not Funded			23,333	25,813	(2,480)
4,235,214	Overhead Allocation			4,624,533	4,090,337	534,196
4,241,529				4,729,640	4,205,853	523,786

Capital Expenditure

38,000	Management	-		-	42,066	(42,066)
622,000	Administration Services	616,660		616,660	420,660	196,000
-	Financial Services	-		-	-	-
86,625	Information Services	63,413		63,413	24,188	39,225
40,000	Engineering Services	35,000		35,000	-	35,000
-	Regulatory Manager	-		-	-	-
786,625		715,073		715,073	486,914	228,159

Funded by

-	Rates	-		-	-	-
167,625	Depreciation Reserves	83,413		83,413	24,188	59,225
-	Depreciation not Funded	-		-	-	-
599,000	Loans	631,660		631,660	422,726	208,934
20,000	Sale of Assets	-		-	40,000	(40,000)
-	Subsidies	-		-	-	-
786,625		715,073		715,073	486,914	228,159

PROSPECTIVE FUNDING IMPACT STATEMENT

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Sources of Operating Funding				
3,879,109	General rates, uniform annual charges, rates penalties	4,542,742	3,970,893	571,849
7,811,913	Targeted rates (other than a targeted rate for water supply)	8,004,109	8,803,209	(799,100)
4,415,942	Subsidies and grants for operating purposes	4,543,344	5,057,319	(513,975)
3,188,143	Fees charges and targeted rates for water supply	3,147,294	3,422,875	(275,581)
945,725	Interest and Dividends from Investments	856,173	1,036,551	(180,378)
66,625	Local authorities fuel tax, fines, infringement fees, and other receipts	68,000	68,357	(357)
20,307,457	Total Operating Funding	21,161,662	22,359,205	(1,197,542)
Applications of Operating Funding				
18,524,683	Payments to staff and suppliers	19,940,248	20,373,173	(432,925)
493,304	Finance costs	548,210	618,250	(70,040)
-	Other operating funding applications	-	-	-
19,017,987	Total applications of operating funding	20,488,458	20,991,423	(502,965)
1,289,471	Surplus (Deficit) of operating funding	673,204	1,367,782	(694,577)
Sources of capital funding				
5,240,478	Subsidies and grants for capital expenditure	4,636,716	5,330,294	(693,578)
-	Development and financial contributions	-	-	-
3,221,672	Increase (decrease) in debt	4,136,838	890,734	3,246,104
20,000	Gross proceeds from sale of assets	-	90,000	(90,000)
-	Lump sum contributions	-	-	-
8,482,150	Total sources of capital funding	8,773,554	6,311,028	2,462,526
Application of capital funding				
-	Capital expenditure			
-	- to meet additional demand	10,000	-	10,000
3,689,982	- to improve the level of service	4,976,623	1,365,670	3,610,953
9,513,016	- to replace existing assets	10,259,680	9,404,225	855,455
(3,431,378)	Increase (Decrease) in reserves	(5,799,545)	(3,091,085)	(2,708,460)
-	Increase (Decrease) of investments	-	-	-
9,771,621	Total application of capital funding	9,446,757	7,678,810	1,767,948
(1,289,471)	Surplus (Deficit) of capital funding	(673,203)	(1,367,782)	694,578
-	Funding Balance	-	-	-
4,732,153	Group depreciation and amortisation	4,902,814	4,903,758	(944)

PROSPECTIVE RECONCILIATION BETWEEN THE SURPLUS IN THE PROSPECTIVE COMPREHENSIVE INCOME STATEMENT AND SURPLUS (DEFICIT) OF OPERATING FUNDING IN THE FUNDING IMPACT STATEMENT

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Reconciliation of Revenue				
Sources of operating funding				
20,307,458	Total operating funding as per Funding Impact Statement	21,161,663	22,359,205	(1,197,542)
Add sources of capital funding:				
5,240,477	Subsidies and grants for capital expenditure	4,636,714	5,330,305	(693,591)
-	- Development and financial contributions	-	-	-
-	- Lump sum contributions	-	-	-
-	- Consolidated Internal Interest	-	(297,178)	297,178
-	- Consolidated Internal Rents	-	(196,603)	196,603
<u>25,547,935</u>		<u>25,798,377</u>	<u>27,195,729</u>	<u>(1,397,352)</u>
<u>25,547,935</u>	As per Prospective Statement of Comprehensive Income - Total Operating Revenue	<u>25,798,377</u>	<u>27,195,729</u>	<u>(1,397,352)</u>
-		-	-	-
Reconciliation of Expenditure				
Applications of operating funding				
19,017,987	Total applications of operating funding as per Funding Impact Statement	20,488,458	20,991,423	(502,965)
4,732,153	Add depreciation and amortisation expense	4,902,814	4,903,758	(944)
(206,953)	Less capital funding not through Income Statement	(222,291)	(270,077)	47,786
	Consolidated Internal Interest	-	(297,178)	297,178
	Consolidated Internal Rents	-	(196,603)	196,603
<u>23,543,187</u>		<u>25,168,981</u>	<u>25,131,323</u>	<u>37,658</u>
<u>23,543,187</u>	As per Prospective Statement of Comprehensive Income - Total Operating Expenditure	<u>25,168,982</u>	<u>25,131,323</u>	<u>37,659</u>
-		-	-	-

PROSPECTIVE RECONCILIATION BETWEEN THE SURPLUS IN THE PROSPECTIVE COMPREHENSIVE INCOME STATEMENT AND SURPLUS (DEFICIT) OF OPERATING FUNDING IN THE FUNDING IMPACT STATEMENT

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Reconciliation of Total Comprehensive Revenue				
1,289,472	Surplus / (Deficit) of operating funding from funding impact statement	673,205	1,367,782	(694,577)
5,240,478	Add subsidies and grants for capital expenditure	4,636,714	5,330,305	(693,591)
	- Add development and financial contributions	-	-	-
(4,732,153)	Add depreciation and amortisation expense	(4,902,815)	(4,903,758)	943
206,953	Add capital funding not through Income Statement	222,291	270,077	(47,786)
<u>2,004,750</u>	Net Surplus before taxation in Prospective Revenue Statement	<u>629,395</u>	<u>2,064,406</u>	<u>(1,435,011)</u>

PROSPECTIVE FINANCIAL STATEMENTS

Prospective Statement of Comprehensive Revenue and Expense

Prospective Statement of Financial Position (Estimated)

Prospective Statement of Changes in Equity

Prospective Statement of Cash Flows

Prospective Movement in Reserves Statement (Estimated)

Prospective Statement Concerning Balanced Budget

Proposed Project Expenditure

Statement of Accounting Policies

Policy on Replacement of Assets

Prospective Funding Impact Statement

PROSPECTIVE STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
REVENUES				
10,761,464	Rates	11,501,987	11,629,617	(127,630)
929,558	Targeted Rate for Water Supply	1,044,864	1,144,485	(99,621)
9,656,420	Subsidies	9,180,060	10,387,613	(1,207,553)
66,625	Petrol Tax	68,000	68,357	(357)
3,188,143	Fees and Charges	3,147,294	3,226,284	(78,990)
945,725	Investment Income	856,172	739,373	116,799
<u>25,547,935</u>		<u>25,798,377</u>	<u>27,195,729</u>	<u>(1,397,352)</u>
EXPENDITURE				
4,434,543	Water Services	4,462,931	4,584,979	(122,048)
1,143,609	Solid Waste	1,170,885	1,215,199	(44,314)
10,490,508	Transport	10,986,963	11,338,427	(351,464)
2,099,081	Community Facilities	2,340,085	1,975,104	364,981
1,804,412	Planning and Regulatory	2,273,091	2,267,721	5,370
2,603,908	Leadership and Governance	2,824,207	2,408,322	415,885
373,090	Investments	476,065	485,621	(9,556)
590,863	Property	543,352	750,367	(207,015)
3,173	Corporate (Support Services)	91,403	105,583	(14,180)
<u>23,543,187</u>		<u>25,168,982</u>	<u>25,131,323</u>	<u>37,659</u>
2,004,748	Net Surplus (Deficit) on Operations Plus Profit on Sale of Fixed Assets Revaluation Increases	629,395	2,064,406	(1,435,011)
2,004,748	Net Surplus (Deficit) after taxation	629,395	2,064,406	(1,435,011)
OTHER COMPREHENSIVE REVENUE				
42,254,057	Gains (Loss) on property revaluation	-	-	-
<u>44,258,805</u>	TOTAL COMPREHENSIVE REVENUE	<u>629,395</u>	<u>2,064,406</u>	<u>(1,435,011)</u>

PROSPECTIVE STATEMENT OF FINANCIAL POSITION

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
CURRENT ASSETS				
104,826	Cash and Cash Equivalents	265,648	106,212	159,436
3,921	Inventories	3,921	38,291	(34,370)
2,080,145	Trade and other receivables	2,265,092	5,956,621	(3,691,529)
14,949,821	Financial assets at fair value	5,529,277	8,120,660	(2,591,383)
<u>17,138,713</u>		<u>8,063,938</u>	<u>14,221,784</u>	<u>(6,157,846)</u>
LESS CURRENT LIABILITIES				
4,585,799	Trade and other payables	5,225,116	4,029,562	1,195,554
<u>4,585,799</u>		<u>5,225,116</u>	<u>4,029,562</u>	<u>1,195,554</u>
12,552,914	Working Capital	2,838,822	10,192,222	(7,353,400)
NON CURRENT ASSETS				
299,789,849	Property Plant and Equipment	310,133,337	301,731,519	8,401,818
60,247	Loans and other receivables	60,247	-	60,247
1,250,000	Investments in Subsidiary	1,250,000	1,250,000	-
277,000	Investment in Property	277,000	277,000	-
150,380	Biological Asset - Forestry	150,380	69,946	80,434
147,109	Intangible Assets	147,109	143,277	3,832
22,992	Available for sale financial assets	22,992	22,992	-
<u>314,250,491</u>		<u>314,879,887</u>	<u>313,686,956</u>	<u>1,192,931</u>
NON CURRENT LIABILITIES				
5,000,000	Term Debt	5,000,000	8,011,874	(3,011,874)
121,063	Employee Entitlements	121,063	147,883	(26,820)
478,126	Landfill Aftercare	478,126	859,562	(381,436)
<u>5,599,189</u>		<u>5,599,189</u>	<u>9,019,319</u>	<u>(3,420,130)</u>
<u>308,651,303</u>	NET ASSETS	<u>309,280,699</u>	<u>304,667,637</u>	<u>4,613,061</u>
EQUITY				
20,231,715	Reserves	14,821,926	15,647,008	(825,082)
288,419,588	Retained Earnings	294,458,773	289,020,629	5,438,143
<u>308,651,303</u>		<u>309,280,699</u>	<u>304,667,637</u>	<u>4,613,061</u>

PROSPECTIVE STATEMENT OF CHANGES IN EQUITY

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
264,392,498	Public Equity Opening Balance	308,651,303	302,603,231	6,048,072
44,258,805	Total Comprehensive Revenue for year	629,396	2,064,406	(1,435,010)
<u>308,651,303</u>	Closing Balance	<u>309,280,699</u>	<u>304,667,637</u>	<u>4,613,062</u>

PROSPECTIVE STATEMENT OF CASH FLOWS

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
OPERATING ACTIVITIES				
Cash will be provided from:				
10,759,767	Rates	11,263,694	12,725,403	(1,461,709)
16,181,034	Other Revenue	14,223,440	14,524,337	(300,897)
<u>26,940,801</u>		<u>25,487,134</u>	<u>27,249,740</u>	<u>(1,762,606)</u>
Cash will be applied to:				
24,611,836	Operations Expenditure	25,099,247	25,055,107	44,140
4,732,153	Less Depreciation	4,902,814	4,903,758	(944)
493,300	Less Interest	548,210	618,250	(70,040)
<u>19,386,383</u>	Payments to Suppliers and Employees	<u>19,648,223</u>	<u>19,533,098</u>	<u>115,124</u>
493,300	Interest Paid	548,210	618,250	(70,040)
<u>19,879,683</u>		<u>20,196,433</u>	<u>20,151,348</u>	<u>45,084</u>
<u>7,061,118</u>	Net Cash Flow from Operations	<u>5,290,701</u>	<u>7,098,392</u>	<u>(1,807,690)</u>
INVESTING ACTIVITIES				
Cash will be provided from:				
20,000	Sale of Assets	-	90,000	(90,000)
3,971,672	Sale of Short term Investments	9,546,838	2,650,000	6,896,838
<u>3,991,672</u>		<u>9,546,838</u>	<u>2,740,000</u>	<u>6,806,838</u>
Cash will be applied to:				
11,114,989	Asset purchases and formation Increase in Loans and Advances	14,676,717	10,752,197	3,924,520
-	Investments purchased	-	-	-
<u>11,114,989</u>		<u>14,676,717</u>	<u>10,752,197</u>	<u>3,924,520</u>
<u>(7,123,317)</u>	Net Cash Flows from Investing	<u>(5,129,879)</u>	<u>(8,012,197)</u>	<u>2,882,318</u>
FINANCING ACTIVITIES				
Cash will be provided from:				
-	Loans raised	-	890,734	(890,734)
Cash will be applied to:				
-	Loans repaid	-	-	-
<u>-</u>	Net Cash Flow from Financing	<u>-</u>	<u>890,734</u>	<u>(890,734)</u>
<u>(62,199)</u>	Net Increase/(Decrease)	<u>160,822</u>	<u>(23,071)</u>	<u>183,894</u>
167,025	Plus Opening Bank Balance	104,826	129,283	(24,457)
<u>104,826</u>	Bank Balance at end of year	<u>265,648</u>	<u>106,212</u>	<u>159,437</u>

PROSPECTIVE MOVEMENT IN RESERVES STATEMENT

For the year ending 30th June 2018

Budget 2016/17		Budget 2017/18	Per LTP 2017/18	VARIANCE
Reserves held for Emergency Purposes				
677,082	Opening Balance	713,435	713,435	-
36,354	Transfers to Reserves	10,246	22,618	(12,372)
-	Transfers from Reserves	-	-	-
713,435	Closing balance	723,681	736,053	(12,372)
Reserves held for future Asset Purchases				
16,872,871	Opening Balance	16,087,126	16,087,126	-
4,958,670	Transfers to Reserves	2,489,516	2,591,710	(102,194)
(5,744,415)	Transfers from Reserves	(8,118,114)	(4,892,584)	(3,225,530)
16,087,126	Closing balance	10,458,528	13,786,252	(3,327,724)
Reserves held for future Operational Costs				
2,402,507	Opening Balance	3,012,596	3,012,596	-
723,089	Transfers to Reserves	43,264	61,636	(18,372)
(113,000)	Transfers from Reserves	(63,000)	(606,335)	543,335
3,012,596	Closing balance	2,992,860	2,467,897	524,963
Reserves held for repayment of maturing debt				
439,279	Opening Balance	418,557	418,557	-
214,025	Transfers to Reserves	228,300	293,300	(65,000)
(234,747)	Transfers from Reserves	-	-	-
418,557	Closing balance	646,857	711,857	(65,000)
20,231,715	Total Reserve Funds	14,821,926	17,702,060	(2,880,134)

Emergency funds include:

Disaster Recovery Reserve to fund Council's share of any natural disaster or costs of an unforeseen event.

Reserves held toward future asset purchases

These include proceeds from the sale of Council-owned infrastructure and land and buildings that are held in the District Development Reserve and may be used towards the cost of purchasing or constructing new assets. A number of Depreciation Reserves are held to fund the renewal of infrastructure and other assets.

Reserves held to meet future operational costs

These reserves include:

- administration reserves – funds carried over from one financial year to the next to match related expenditure.
- retirement and restructuring reserves – to fund future retirement, redundancy, long-service gratuities and costs associated with Council reorganisations.

Reserves held against repayment of maturing debt

Reserves are held for the purpose of repaying debt as it matures.

PROSPECTIVE STATEMENT CONCERNING BALANCED BUDGET

For the year ending 30th June 2018

Reconciliation of Surplus (Deficit)

BUDGET 2016/17		BUDGET 2017/18	Per LTP 2017/18	VARIANCE
2,004,748	Surplus (Deficit) on Operations	629,395	2,064,406	(1,435,011)
	Non -Funded Depreciation			
5,690	Community Halls	6,819	5,690	1,129
29,080	Parks & Reserves	32,400	31,514	886
160	Cemeteries	300	2,300	(2,000)
400,820	Community Centre	369,795	400,820	(31,025)
	- Community Property	5,833	18,333	(12,500)
5,000	Library	2,400	1,903	497
17,752	Rural Fire Service	18,147	17,752	395
300	Bylaw Enforcement	1,300	2,668	(1,368)
1,695,458	LTNZ Portion Subsidised Roothing	1,980,285	1,738,300	241,985
	- Parking	500	1,667	(1,167)
	- Stormwater And Drainage	6,138	43,343	(37,205)
	- Water Reticulation	18,200	22,250	(4,050)
2,076	Water Production	4,614	4,214	400
453,333	Mahia/Opoutama Sewerage Scheme	159,295	453,333	(294,038)
1,000	Waste Management	1,900	10,122	(8,222)
	- Council	3,250	-	3,250
11,920	Administration	21,333	25,813	(4,480)
60	Information Services	2,000	-	2,000
4,421	Staff Housing	4,608	4,421	187
8,658	Camping Ground	8,421	8,658	(237)
2,635,728		2,647,538	2,793,101	(145,563)
806,954	Reserves Transfer	1,582,071	742,875	839,196
(5,447,431)	Capital Subsidy	(4,859,005)	(5,330,298)	471,294
	- Rate Funding Projects	0	(270,088)	270,088
	- Surplus (Deficit)	-	(4)	4

PROPOSED PROJECT EXPENDITURE

The following projects/initiatives have been considered by Council as priority projects and are included in the 2017/18 Annual Plan.

FUNDING	SCHEME	BUDGET 2016/17	BUDGET 2017/18	LTP 2017/18	Var
	Water Reticulation - Ren Ex				
Depreciation Reserves	Replacement Reservoir- professional services	100,000	-	-	-
Depreciation Reserves	Replacement reservoir -construction	750,000	-	1,050,000	(1,050,000)
Depreciation Reserves	Wairoa pipelines renewals	155,700	350,000	213,828	136,172
Depreciation Reserves	Valve replacements	10,380	21,071	10,691	10,380
Depreciation Reserves	Renewals modelling	25,950	52,679	26,729	25,951
Depreciation Reserves	Condition reporting	20,760	21,383	21,383	-
Depreciation Reserves	Mahanga retic	5,190	10,536	5,346	5,190
Depreciation Reserves	Tuai retic	10,380	21,071	10,691	10,380
Depreciation Reserves	Wairoa Reservoir	-	100,000	-	100,000
Depreciation Reserves	Tuai Reservoir	-	10,000	-	10,000
	Water Reticulation - Prior Year Approved Projects				
Depreciation Reserves	Asset Management Modelling Design	20,000	20,000	-	20,000
	Water Reticulation - Cap Ex				
Loans	New Tawhara Reservoir	-	10,000	-	10,000
	Water Production - Ren Ex				
Depreciation Reserves	Scada System	5,000	-	-	-
Depreciation Reserves	Safety Improvement	16,015	-	-	-
Depreciation Reserves	Replacement of Intake Valves	13,000	-	-	-
Depreciation Reserves	WTP Pumps	25,950	-	-	-
Depreciation Reserves	Chlorine Analyser	18,023	-	-	-
Depreciation Reserves	Gravelectric Cones	7,209	-	-	-
Depreciation Reserves	Cleaning Inspection Reservoir	15,000	-	-	-
Depreciation Reserves	Resilience Earthquake Valves and Bore Investigations	50,000	-	-	-
Depreciation Reserves	Clarifiers	20,000	-	-	-
Depreciation Reserves	Pipe Main Condition Sampling	10,380	-	10,691	(10,691)
Depreciation Reserves	Mower	2,076	-	2,138	(2,138)
Depreciation Reserves	Vehicle	25,950	-	21,383	(21,383)
Depreciation Reserves	Boundary Pumps AFFCO	-	-	53,457	(53,457)
Depreciation Reserves	Sand	-	-	53,457	(53,457)
Depreciation Reserves	Renewal expenditure - Water Treatment	36,330	37,420	37,420	-
Depreciation Reserves	Filter Cloth	-	-	21,383	(21,383)
Depreciation Reserves	Boundary Valves - Pump Station	10,380	10,691	10,691	(0)
Depreciation Reserves	Switchboard Replacement	-	100,000	160,371	(60,371)
Depreciation Reserves	Purchase Computer	3,000	3,843	3,843	-
Depreciation Reserves	BlueBay Bore rehabilitation	-	20,000	-	20,000
	Water Production - Prior Year Approved Projects				
Depreciation Reserves	Sheet pile protection of intake	103,800	103,800	-	103,800
	Water Production - Cap Ex				
Loans	Mahanga treatment upgrade	51,900	158,814	106,914	51,900
Loans	Mahanga telemetry installation	51,900	51,900	-	51,900
Loans	Investigate Alternative Water Supply	-	20,000	-	20,000
	Stormwater and Drainage - Ren Ex				
Depreciation Reserves	Mahia Bch Pipelines Renewals	51,900	-	-	-
Depreciation Reserves	Wairoa Pipeline Renewals	259,500	267,285	267,285	-
Depreciation Reserves	Deterioration modelling	5,190	5,190	5,346	(156)
Depreciation Reserves	CCTV	51,900	105,357	53,457	51,900
Depreciation Reserves	Discharge consent	51,900	-	26,729	(26,729)
Depreciation Reserves	Condition reporting	51,900	51,900	53,457	(1,557)
					-

FUNDING	SCHEME	BUDGET 2016/17	BUDGET 2017/18	LTP 2017/18	Var
	Stormwater and Drainage - Cap Ex				-
Loans	PIPING OPEN DRAINS - WAIROA	103,800	306,914	106,914	200,000
	Sewerage - Ren Ex/Cap Ex				
Depreciation Reserves	WWTP Solids Filter	120,000	-	-	-
Depreciation Reserves	Infiltration Study - Night Time Flow	51,900	-	53,457	(53,457)
Depreciation Reserves	Mahia/Opoutama WW scheme renewals	31,140	-	32,074	(32,074)
Depreciation Reserves	CCTV Infiltration Investigation	155,700	106,914	106,914	-
Depreciation Reserves	Wairoa Consent application-Consultation and legal costs	51,900	105,357	53,457	51,900
Depreciation Reserves	WAIROA RETICULATION - RENEWALS	259,500	534,570	534,570	-
Depreciation Reserves	Consultancy for Wairoa WW consent	77,850	80,186	80,186	1
Depreciation Reserves	Data verification/condition reporting	103,800	157,257	53,457	103,800
Depreciation Reserves	Infiltration Tests	20,000	125,357	-	125,357
Depreciation Reserves	Telemetry Base sets	-	25,000	-	25,000
	Sewerage - Prior Year Approved Projects				
Depreciation Reserves	Deluge Oxidation Ponds	60,076	60,076	-	60,076
Depreciation Reserves	Flow Meters	10,380	10,380	-	10,380
Depreciation Reserves	Step Filter	30,038	30,038	-	30,038
Depreciation Reserves	Pump station renewals	51,900	51,900	-	51,900
Depreciation Reserves	Magnaflux Transducers	40,000	40,000	-	40,000
Depreciation Reserves	Larger Pumps North Clyde	30,000	30,000	-	30,000
Depreciation Reserves	Replace Kopu Road Line	177,000	177,000	-	177,000
Depreciation Reserves	Tuai Sand Filters	80,000	80,000	-	80,000
	Sewerage - Cap Ex				
Loans	Construction of Plant for new Wairoa consent	103,800	317,628	213,828	103,800
	Waste Management - RenEx				
Depreciation Reserves	Construction - New Cell	15,000	-	-	-
Depreciation Reserves	Cover Wairoa Landfill	30,000	-	-	-
Depreciation Reserves	Effluent system	10,250	10,517	10,517	1
Depreciation Reserves	Recycling Centre renewals	-	52,583	52,583	-
Depreciation Reserves	Landfill Road Resealing	-	20,000	-	20,000
Depreciation Reserves	Diversion Infrastructure renewals	-	50,000	-	50,000
	Waste Management - CapEx				
Loans	RTS Landscaping/Trees	-	20,000	-	20,000
Loans	Set up recycling centre Mahia	50,000	75,000	-	75,000
	Airport - RenEx				
Depreciation Reserves	Investigate Upgrade Runway Lighting	10,000	-	-	-
Depreciation Reserves	RenEx - Runway Lighting	50,000	200,000	-	200,000
Depreciation Reserves	RenEx - Runway Resurfacing	205,000	411,000	-	411,000
Depreciation Reserves	Paint Building	-	20,000	-	20,000
Depreciation Reserves	Building renewals	30,000	10,000	-	10,000
Depreciation Reserves	Certification	20,000	20,000	-	20,000
	Airport - CapEx				
Loans	Runway Safety Margins	20,000	40,000	-	40,000
Loan/Subsidy	Runway Extension	-	1,000,000	-	1,000,000
Loans	Airport Facilities Improvements	-	40,000	-	40,000
Loans	Kitchen Upgrade	-	35,000	-	35,000
Loans	Interior men's toilets	-	20,000	-	20,000
Loans	Security Installation	-	77,140	-	77,140
Loans	Fuel Sustainability	-	100,000	-	100,000
	Roading Subsidised				
Depreciation Reserves/Subsidy	Expenditure District Roads - Emergency	1,521,000	1,554,462	1,554,462	-
Depreciation Reserves/Subsidy	Expenditure District Roads - Physical Works	2,808,640	2,844,665	2,844,665	(0)

FUNDING	SCHEME	BUDGET 2016/17	BUDGET 2017/18	LTP 2017/18	Var
Depreciation Reserves/Subsidy Loan/Subsidy	Renewal Expenditure - Physical Works	464,826	871,695	1,456,013	(584,318)
	Blacks Beach Erosion Protection Stage 2	319,410	98,449	98,449	-
	Roading - WDC				
Depreciation Reserves	New Footpath	44,000		-	-
Depreciation Reserves	C/Way Lighting - Replace/New	15,000		-	-
Depreciation Reserves	Footpath Renewals	82,000	100,000	84,132	15,868
Depreciation Reserves	New Streetlights	20,250	10,000	10,517	(517)
Depreciation Reserves	Upgrade Crossings	2,563	5,000	2,629	2,371
Depreciation Reserves	Upgrade Road Stormwater Outlets	35,875	15,000	36,808	(21,808)
Depreciation Reserves	Newcastle St Walkway/Cycle	16,200	34,613	8,413	26,200
Depreciation Reserves	Tuai Footpath Upgrade (DDF)	25,625	51,916	26,291	25,625
Depreciation Reserves	Walkway James Carroll Expenses	3,075	4,800	3,155	1,645
Depreciation Reserves	Marine Parade Upgrade	13,000	10,000	-	10,000
	Roading - CapEx				
Loans	New: Rowing/Ski Club Loop Road	50,000		-	-
Loans	New Footpaths	133,572	280,000	147,580	132,420
	Urewera Rainforest Route Upgrade				
Loans	Feasibility	40,500	25,000	21,033	3,967
Loans	Walkway/Cycleway Loop Design	40,500	40,500	21,033	19,467
	Mahia Beach Drainage – Pipi Crescent				
Loans	Tamure Cres Run-Off Control (2015/16)	35,000	35,000	60,996	(25,996)
	Mahanga Beach – Village Drainage Outlet				
Loans	Through Happy Jacks Rd (2016/17)	41,000	36,808	36,808	(0)
	Car Parking - Ren Ex				
Depreciation Reserves	Reseal Wairoa Power	121,155	-	-	-
Depreciation Reserves	Remark Carparks		11,268	11,268	0
Depreciation Reserves	Renewals of Carparks (Resealing)	40,000	25,000		25,000
	Carparking - CapEx				
Loans	Whakamahi Development Project	-	25,000	-	25,000
	Infrastructure Business Unit - Ren Ex				
Depreciation Reserves	Condition Rating Equipment	20,000		-	-
Depreciation Reserves	Vehicles	30,750	30,000	31,550	(1,550)
Depreciation Reserves	Surveying Equipment		5,000	-	5,000
	Parks and Reserves - RenEx				
Depreciation Reserves	Blacks Beach Toilets	20,000		-	-
Depreciation Reserves	New Public Toilets Raupunga	5,000		-	-
Depreciation Reserves	Improve Boat Ramp	5,000		-	-
Depreciation Reserves	Develop Boat Park	5,000		-	-
Depreciation Reserves	Traffic Control structures	10,000		-	-
Depreciation Reserves	Playground equipment	10,250	10,000	-	10,000
Depreciation Reserves	Clyde domain pavilion renewals	-	10,000	-	10,000
Depreciation Reserves	Lambton square buildings	-	5,000	-	5,000
Depreciation Reserves	Oraka toilets renewals	50,000	60,000	-	60,000
Depreciation Reserves	Picnic Tables	-	40,000	-	40,000
Depreciation Reserves	Lighthouse retrofit	35,000	45,000	-	45,000
Depreciation Reserves	Vegetation at Dump Farm		30,000	-	30,000
Depreciation Reserves	New Public toilets Tuai		20,000	-	20,000
Depreciation Reserves	Riverbank planting		20,000	-	20,000
Depreciation Reserves	Mahanga Toilets refit		20,000	-	20,000
Depreciation Reserves	Resealing netball courts		5,000	-	5,000
Depreciation Reserves	New Toilet - North Clyde		5,000	-	5,000
Depreciation Reserves	Kopu Rd Bank Protection		10,000	-	10,000
Depreciation Reserves	Nuhaka Domain Tree removal		20,000	-	20,000
Depreciation Reserves	Skate Park Upgrade		25,000	-	25,000

FUNDING	SCHEME	BUDGET 2016/17	BUDGET 2017/18	LTP 2017/18	Var
	Parks and Reserves - RenEx - Prior Year Approved Projects				
Depreciation Reserves	Nuhaka toilets	50,000	25,000	-	25,000
Depreciation Reserves	Coronation Square renewals		85,000		85,000
	Parks and Reserves - CapEx				
Loans	Solar Power Panel Emergency Landing Lights	21,000		-	-
Loans	Blacks Beach Platform, Toilets - New	100,000		-	-
Loans	Whakamahi Beach Project	199,000		-	-
Loans	LED lighting	25,000	30,000	-	30,000
Loans	Marine Parade Christmas Decorations		20,000	-	20,000
Loans	Public Space Enhancement		10,000	-	10,000
Loans	Playground fence		40,000	-	40,000
Loans	Implement Opoutama RMP		20,000	-	20,000
Loans	Mokotahi Toilets		15,000	-	15,000
Loans	Mahia Beach Toilet Improvement		25,000	-	25,000
Loans	Whangawehi Toilets		60,000	-	60,000
Loans	Wilding Pine Clearance		10,000	-	10,000
Loans	Enhancement CBD - Stage 1		200,000	-	200,000
Loan/Subsidy	Tourism Infrastructure		200,000	-	200,000
	Parks and Reserves - CapEx - Prior Year Approved Projects				
Loans	New Playground Equipment	100,000	100,000	-	100,000
Loans	Camera Installation	-	10,000	-	10,000
Loans	Implement Rangihoua Reserve Management Plan	50,000	20,000	-	20,000
Loans	Main Street Toilets Project	250,000	250,000	-	250,000
	Cemetery				
Depreciation Reserves	Cemetery Database	5,000		-	-
Loans	New Beams	-	10,000	-	10,000
Loans	CapEx - Stormwater	8,000	5,000	-	5,000
	Library				
Depreciation Reserves	Exterior Repaint	6,000			-
Loans	Library Management System	25,000		49,428	(49,428)
Loans	Downstairs storage option			10,517	(10,517)
Loans	Air conditioning in newspaper area			4,207	(4,207)
Loans	Library entrance upgrade			15,775	(15,775)
Loans	Small meeting room partition			5,258	(5,258)
Depreciation Reserves	Book purchases	39,975	35,000	39,963	(4,963)
Depreciation Reserves	ebook purchases	5,125	6,310	6,310	-
Loans	Library Alterations		120,000	-	120,000
	Environmental Health				
Depreciation Reserves	Replacement of sound level meter	10,250		-	-
	Building Control				
Depreciation Reserves	Mobile Devices	-		31,550	(31,550)
	Bylaw Control				
Depreciation Reserves	Replace Stock Yards And Race	60,000		-	-
Depreciation Reserves	Replacement of 2 vehicles - 2x4 Utes	-	60,000	63,099	(3,099)
Loans	Extension to dog pound	15,000	65,000	-	65,000
	Civil Defence				
Depreciation Reserves	Civil Defence Signage	2,000		-	-
Depreciation Reserves	Welfare Registration Kits	1,000		-	-
Depreciation Reserves	PC's for EOC Civil Defence	5,000		-	-
Depreciation Reserves	Tsunami Signs	3,000		-	-
	Rural Fire				
Depreciation Reserves	Rural Fire Signage	5,000		-	-

FUNDING	SCHEME	BUDGET 2016/17	BUDGET 2017/18	LTP 2017/18	Var
Depreciation Reserves	Fire Equipment Forestry Packs	7,000		-	-
	Administrative Property - Ren Ex				
Depreciation Reserves	Council Entry surfacing (Hot mix)		25,000		25,000
Depreciation Reserves	Council flower boxes		10,000		10,000
Depreciation Reserves	Repaint Council building		45,000		45,000
	Administrative Property - Cap Ex				
Loans	Exchange Building Fitout	-	25,000	-	25,000
Loans	Security Cameras Queen St		25,000		25,000
	Pensioner Housing - RenEx				
Depreciation Reserves	Painting exterior block of Lambert flats	20,000		-	-
Depreciation Reserves	Livingstone flat roofing	-		-	-
Depreciation Reserves	Painting exterior block of Outram flats	6,656	10,000	-	10,000
Depreciation Reserves	Livingstone flat stoves(4)	-	4,500	4,198	302
	Pensioner Housing - RenEx - Prior Year projects				
Depreciation Reserves	Painting exterior block of Livingstone flats	-	15,000	-	15,000
	Camping Grounds				
Depreciation Reserves	Repaint TV Room	3,000	5,000	-	5,000
	Enterprise Building - VIC				
Depreciation Reserves	i-SITE Upgrade	-	20,000	-	20,000
	Community Centre - RenEx				
Depreciation Reserves	Renew Pool Heat Pump	15,000		-	-
Loans	Centre Remedial Works	191,000		-	-
Depreciation Reserves	Community Center Remedial Works	40,960	232,984	41,984	191,000
Depreciation Reserves	Renewals pool	5,120	20,000	5,248	14,752
	Community Centre - CapEx				
Loans	LTS pool	768,000	30,000	-	30,000
Loans	Relocate Gym Upstairs	40,000	30,000	-	30,000
Loans	Community Complex Upgrade		45,000	-	45,000
	Council				
Depreciation Reserves	Installation of Infocouncil System	22,000		-	-
Loans	Display Equipment		6,500	-	6,500
Depreciation Reserves	Council Chambers Display Staging		6,500	-	6,500
	Maori Governance				
Depn Reserves/Asset Sale	New Vehicle	-		25,000	(25,000)
	Chief Executive Officer				
Depn Reserves/Asset Sale	New Vehicle	38,000		42,066	(42,066)
	Administration				
Depreciation Reserves	Upgrade of WAIROAWIFI Hardware	20,000		-	-
Depreciation Reserves	Student Computers	6,000		-	-
Loans	Fitting out I site	40,000		-	-
Loans	Archives Building	410,000	420,660	420,660	-
Loans	Software File Management		50,000		50,000
	Administration - Prior Year Project				
Loans	Future Office Accommodation	146,000	146,000	-	146,000
	Economic Development				
Depreciation Reserves	Tourism Manager's Vehicle	30,000	40,000	-	40,000
Loans	Signage	80,000		-	-
Loans	Enhancement of River Use	102,500	82,500	-	82,500
	Information Services				

FUNDING	SCHEME	BUDGET 2016/17	BUDGET 2017/18	LTP 2017/18	Var
Depreciation Reserves	Replacement physical servers DL380G9 x 2	20,000		-	-
Depreciation Reserves	Replacement Tower PCs	10,250		-	-
Depreciation Reserves	Purchase Record Management Software	8,000		-	-
Loans	Fibre Optic Cable Library	3,000		-	-
Depreciation Reserves	Tape drive	-	8,413	8,413	-
Depreciation Reserves	Replacement laptops	15,375	24,000	15,775	8,225
Depreciation Reserves	NCS Upgrades - Project & Ent / BR 4 etc.	30,000	15,000	-	15,000
Depreciation Reserves	Adobe Pro Licences		6,000		6,000
Loans	Drone		10,000		10,000
	Engineering				
Depreciation Reserves	Utilities - Vehicles	40,000	30,000	-	30,000
Loans	iPad AssetFinda		5,000		5,000
		13,202,999	15,246,300	10,769,898	4,476,403
	TOTAL CAPITAL PROJECTS FOR THE YEAR	13,202,999	15,246,300	10,769,898	4,476,403
	FUNDED BY:				
	Rates	-	-	-	-
	Asset Sales	20,000		-	-
	Depreciation Reserves	6,115,839	6,440,395	4,959,088	1,481,307
	Roading Subsidies	3,771,688	5,205,542	4,589,860	615,682
	Other Subsidies	-	500,000	-	500,000
	Loans (Internal)	3,295,472	3,100,364	1,220,950	1,879,414
	Water Production Reserve	-	-	-	-
	District Development Reserve	-	-	-	-
	Tuai Reserve	-	-	-	-
		13,202,999	15,246,300	10,769,898	4,476,403

STATEMENT OF ACCOUNTING POLICIES

Reporting Entity

Wairoa District Council (WDC) is a territorial local authority in New Zealand governed by the Local Government Act 2002. The Council group consists of Wairoa District Council and its 100% owned subsidiary, Quality Roading and Services (Wairoa) Ltd (QRS Ltd).

The primary objective of WDC is to provide goods or services for the community or social benefit rather than making a financial return. Accordingly WDC has designated itself and the group as public benefit entities (PBE) for financial reporting purposes.

Basis of Preparation

The financial statements of the WDC have been prepared in accordance with the requirements of the Local Government Act 2002: which includes the requirement to comply with the New Zealand generally accepted accounting practice (NZ GAAP).

These financial statements comply with PBE Standards.

The financial statements have been prepared in accordance with Tier 2 PBE Standards. The criteria under which WDC is eligible to report in accordance with Tier 2 PBE Standards are WDC does not have public accountability and is not large.

The financial statements have been prepared on a historical cost basis, modified by the revaluation of land and buildings, certain infrastructure assets, investment property, biological assets and financial instruments.

The financial statements have been presented in New Zealand dollars. Foreign exchange transactions are translated into New Zealand dollars using the exchange rate prevailing at the date of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions are recognised in the Statement of Comprehensive Revenue and Expense.

Basis of Consolidation

The consolidated financial statements include Council and its subsidiary QRS Ltd. All significant inter-entity transactions, balances and unrealised gains are eliminated on consolidation. Accounting policies of QRS Ltd have been changed to ensure consistency with the policies adopted by the group.

WDC's investment in its subsidiary is carried at cost less any impairment charges in WDC's own "parent entity" financial statements.

Revenue

Revenue comprises rates, revenue from operating activities, investment revenue, subsidies, petrol tax and fees and charges and is measured at the fair value of consideration received or receivable.

Revenue may be derived from either exchange or non-exchange transactions.

Exchange transactions

Exchange transactions are transactions where the Council receives assets (primarily cash) or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services, or use of assets) to another entity in exchange.

Non-exchange transactions

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange revenue transaction, the Council receives value from another entity without directly giving approximately equal value in exchange.

Revenue received from a non-exchange transaction cannot be deferred unless there is both a performance obligation and a return obligation attached to it. For example where grant or subsidy funding is received without performance obligation then revenue is recognised when receivable. Where a performance obligation exists revenue is recognised upon satisfactory completion of the performance.

Revenue from non-exchange transactions

Rates revenue

Rates are set annually by a resolution from Council and relate to a financial year. All ratepayers are invoiced within the financial year to which the rates have been set. Rates revenue is recognised when receivable.

Government Subsidies

WDC receives government grants from New Zealand Transport Agency, which subsidises part of WDC's costs in maintaining the local road infrastructure. The subsidies are recognised as revenue upon entitlement as conditions pertaining to eligible expenditure have been fulfilled.

Vested Assets

Where a physical asset is acquired for nil or nominal consideration, the fair value of the asset received is recognised as revenue. Assets vested in WDC are recognised as revenue when control over the asset is obtained.

Provision of services

Non-exchange revenue from the rendering of services consists of services in activities where Council subsidise the activity. Such revenue is recognised by reference to the stage of completion of the transaction at balance date based on the actual service provided as a percentage of the total service to be provided only when there are conditions attached that require the funds to be returned if performance does not occur. Where no conditions are attached revenue is recognised when receivable.

Construction Contracts Revenue on construction contracts is recognised progressively over the period of each contract. The amount included in the statement of financial performance, and the value of the contract work in progress are established by assessment of the individual contracts taking into account the proportion of work completed, cost analysis and estimated final results.

When the contract income cannot be reliably measured, revenue is recognised only to the extent of the expenses recognised which are recoverable.

Revenue from exchange transactions

Revenue from Water by Meter

Water billing revenue is recognised on an accrual basis. Unbilled usage as a result of unread meters at year end is accrued on an average usage basis.

Provision of services

Revenue from the rendering of services is recognised by reference to the stage of completion of the transaction at balance date, based on the actual service provided as a percentage of the total services to be provided.

Sale of Goods

Sales of goods are recognised when a product is sold to the customer.

Income Tax

Income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities based on the current period's taxable income. The tax rates and tax laws used to compute the amount are those that are enacted or substantially enacted by balance date.

Deferred income tax is provided on all temporary differences at the balance date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred income tax liabilities are recognised for all taxable temporary differences except when the deferred income tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and that, at the time of the transaction, affects neither the accounting profit nor the taxable profit or loss.

Deferred income tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and carry-forward of unused tax credits and unused tax losses can be utilised, except when the deferred tax asset relating to the deductible temporary difference arose from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor the taxable profit or loss.

Current and deferred tax is charged or credited to the Statement of Comprehensive Revenue and Expense, except when it relates to items charged or credited directly to equity, in which case the tax is charged or credited directly to equity.

Leases

Operating lease

An operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset. Lease payments under an operating lease are recognised as an expense on a straight-line basis over the lease term.

Cash or Cash Equivalents

Cash or cash equivalents comprise cash balances and call deposits, and other short-term, highly liquid investments with maturities of three months or less.

Trade and Other Receivables

Trade receivables are recognised initially at fair value and are subsequently measured at amortised cost using the effective interest method less an allowance for any uncollectable amounts.

An allowance for uncollectable receivables is established when there is objective evidence that WDC will not be able to collect all amounts due according to the original terms of receivables.

Inventories

Inventories are stated at the lower of cost (on a first-in-first-out basis) or net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

Financial Assets

WDC classifies its financial assets into the three categories as detailed under A, B and C below. The classification depends on the purpose for which the financial assets were acquired.

Management determines the classification of its financial assets at initial recognition and re-evaluates this classification at each reporting date.

Financial assets and liabilities are initially measured at fair value plus transaction costs unless they are carried at fair value through profit and loss in which case the transaction costs are recognised in the Statement of Comprehensive

Revenue and Expense.

Purchases and sales of financial assets are recognised on trade-date, the date on which WDC commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and WDC has transferred substantially the risks and rewards of ownership.

The fair value of financial instruments traded in active markets is based on the quoted market prices at the balance sheet date. The quoted price used is the current bid price.

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. WDC uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

A. Financial assets at fair value through profit and loss

This category has two sub categories: financial assets held for trading, and those designated at fair value through profit and loss at inception. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term or if so designated by management. Included in this category are short-term investments, which are valued at fair value.

Assets in this category are classified as current assets if they are either held for trading or are expected to be realised within 12 months of the balance sheet date.

After initial recognition they are measured at their fair values. Gains or losses on re-measurement are recognised in the Statement of Comprehensive Revenue and Expense.

Council has classified its investments as financial assets at fair value through profit and loss. The portfolio includes investments in local authority and Government stock, registered bank bills and bonds, and corporate stocks and bonds. The reason for the classification is that the investments were acquired for the purpose of selling and trading in the near term, and they are part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a pattern of short-term profit-taking. In addition, there is a quoted market price in an active market where fair value can be reliably measured.

B. Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Included in this category are sinking funds that are valued at amortised cost. Community loans are included at amortised cost.

Gains and losses when the asset is impaired or derecognised are recognised in the Statement of Comprehensive Revenue and Expense.

C. Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated as available for sale or not designated in any of the other categories. Available-for-sale financial assets are held at fair value with gains or losses recognised directly in equity with the exception of impairment losses that are recognised in the Statement of Comprehensive Revenue and Expense. In the event of impairment, any cumulative losses previously recognised in equity, will be removed from equity and recognised in the Statement of Comprehensive Revenue and Expense, even though the asset has not been derecognised.

Impairment of Financial Assets

At each balance date WDC assesses whether there is any objective evidence that a financial asset or group of financial assets is impaired. Any impairment losses are recognised in the Statement of Comprehensive Revenue and Expense.

Loans and other receivables

Impairment of a loan or receivable is established when there is objective evidence that WDC will not be able to collect

amounts due according to the original terms. Significant financial difficulties of the debtor/issuer, probability that the debtor/issuer will enter into bankruptcy, and default in payments are considered indicators that the asset is impaired. The amount of the impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted using the original effective interest rate. For trade and other receivables, the carrying amount of the asset is reduced through the use of a doubtful debt account, and the amount of the loss is recognised in the statement of financial performance. When the receivable is uncollectible, it is written-off against the debtor account. Overdue receivables that have been renegotiated are reclassified as current (i.e. not past due). For term deposits, local authority stock, Government stock and community loans, impairment losses are recognised directly against the instruments carrying amount. Impairment is established when there is objective evidence that WDC will not be able to collect amounts due to the original terms of the instrument. Significant financial difficulties of the issuer, probability the issuer will enter into bankruptcy, and default in payments are considered indicators that the instrument is impaired.

Quoted and unquoted equity investments

A significant or prolonged decline in the fair value of the investment below its cost is considered an indicator of impairment. If such evidence exists the cumulative loss is removed from equity and recognised in the statement of financial performance. Impairment losses recognised in the statement of financial performance are not reversed through the statement of financial performance.

Interest-bearing borrowings

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost with any difference between cost and redemption value being recognised in the income statement over the period of the borrowings on an effective interest basis.

Non-current assets held for sale

Non-current assets are classified as held for sale and stated at the lower of their carrying amount and fair value less costs to sell if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

An impairment loss is recognised for any write down of the asset to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell, but not in excess of any cumulative impairment loss previously recognised.

Non-current assets held for sale are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.

Property, Plant & Equipment

Property, plant and equipment consists of:

Operational assets – these include land, buildings, library books, plant and equipment and motor vehicles.

Restricted assets – restricted assets are parks and reserves owned by WDC that provide a benefit or service to the community and cannot be disposed of because of legal or other restrictions.

Infrastructure assets – infrastructure assets are the fixed utility systems owned by WDC. Each asset class includes all items that are required for the network to function; for example, sewer reticulation includes reticulation piping and sewer pump stations.

Property, plant and equipment is shown at cost or valuation, less accumulated depreciation and impairment losses.

Additions

Additions of an item of property, plant and equipment are recognised at cost. Where an asset is acquired at no cost, or for a nominal cost, it is recognised at fair value as at the date of acquisition.

Disposals

Gains and losses on disposal are determined by comparing the proceeds with the carrying amount of the asset. Gains and losses on disposal are included in the Statement of Comprehensive Revenue and Expense. When re-valued assets are sold, the amounts included in asset revaluation reserves in respect of those assets are transferred to retained earnings.

Subsequent costs

Costs incurred subsequent to initial acquisition are capitalised only when it is probable that the future economic benefits or service potential associated with the item will flow to WDC and the cost of the item can be measured reliably.

Depreciation

Depreciation is provided on a straight-line basis on all property, plant and equipment for WDC other than land, at rates that will write-off the cost (or valuation) of the assets to their estimated residual values over their useful lives. Our subsidiary company QRS Ltd. uses the diminishing value basis for depreciating plant, equipment and motor vehicles, office equipment and furniture, and computer hardware.

The useful lives and associated depreciation rates of major assets have been estimated as follows:

Property, Plant and Equipment

Estimated Life	Years
Quarries	30–40
Buildings	30–40
Other improvements	10–50
Plant, Equipment and Vehicles	4–10
Library Collection	2–10
Office Equipment, Furniture and Fittings	5–10
Computer Equipment	4–5

SEWERAGE	Life years	STORMWATER	Life years
Structures	50	Reticulation piping	50-100
Oxidation ponds	40	Culverts	50-100
Pipes	80-100	Manholes/sumps	50-100
Manholes	100	Open drains	Not depreciated
Pumps	10-15		
Plant	10-15		
Resource consents	25		

WATER SUPPLY	Life years	ROADS	Life years
Structures	50	Top surface (seal)	13
Pumps	15-20	Basecourse (sealed roads)	60
		Basecourses (unsealed roads)	Not depreciated
Reticulation piping	60-100	Formation	Not depreciated
Meters	20	Bridges	20-80
WATER SUPPLY	Life years	ROADS	Life years
Hydrants	40	Footpaths	15-40
Resource consents	20-25	Kerbs	50
Reservoirs	80	Streetlights (poles)	50

Application of the estimated useful economic lives of assets is subject to change depending on the individual circumstances of the asset, particularly when assets are revalued and the valuers provide an annual depreciation figure. The residual value and useful life of an asset is reviewed, and adjusted if applicable, at each financial year-end.

Revaluation

Those assets classes that are revalued are valued on a three-yearly valuation cycle on the basis described below. All other asset classes are carried at depreciated historical cost. The carrying values of revalued items are reviewed at each balance date to ensure that those values are not materially different to fair value. If there is a material difference then a revaluation is performed.

Increases in asset carrying amounts due to revaluation increase revaluation reserves in equity. Decreases in asset carrying amount decrease revaluation reserves in equity only to the extent that the class of asset has sufficient reserves to absorb the reduction. All other decreases are charged to the Statement of Comprehensive Revenue and Expense. If a revaluation increase reverses a decrease previously recognised in the Statement of Comprehensive Revenue and Expense, the increase is recognised first in the Statement of Comprehensive Revenue and Expense to reverse any previous reduction.

Operational Land and Buildings

Operational land and buildings were valued at fair value effective from 30 June 2005. WDC has elected to use the fair value of operational land and buildings as at 30 June 2005 as deemed cost. Operational land and buildings are no longer re-valued.

Restricted Land and Buildings

Restricted land and buildings were valued at fair value effective from 30 June 2005. WDC has elected to use the fair value of restricted land and buildings as at 30 June 2005 as deemed cost. Restricted land and buildings are no longer revalued.

Infrastructure Asset Classes: roads, water reticulation, sewerage reticulation and stormwater systems

Infrastructure assets are carried at fair value on a depreciated replacement cost basis as assessed by an independent valuer. At balance date WDC assesses the carrying values of its infrastructure assets to ensure that they do not differ materially from the assets' fair value. If there is a material difference, then the off-cycle asset classes are revalued. Any additions since valuation are carried at depreciated cost.

Land under Roads

Land under roads was valued on the basis of fair value of adjacent land as at 30 June 2005. WDC has elected to use the fair value of land under roads as at 30 June 2005 as deemed cost.

Intangible Assets

Software acquisition and development – acquired computer software licenses – are capitalised on the basis of the costs incurred to acquire and bring to use the specific software.

Costs associated with maintaining computer software are recognised as an expense when incurred. Costs that are directly associated with the development of software for internal use by WDC are recognised as an intangible asset. Direct costs include software development employee costs and an appropriate portion of relevant overheads.

Amortisation

The carrying value of an intangible asset with a finite life is amortised on a straight-line basis over its useful life. Amortisation begins when the asset is available for use, and ceases at the date that the asset is derecognised. The amortisation charge for each period is recognised in the Statement of Comprehensive Revenue and Expense.

The useful lives and associated amortisation rates of major classes of intangible assets have been estimated as follows:

Computer software	3 years	33%
-------------------	---------	-----

Impairment of Property, Plant and Equipment and Intangible Assets

Intangible assets that have an indefinite useful life, or are not yet available for use, are not subject to amortisation and are tested annually for impairment. Assets that have a finite useful life are reviewed for indicators of impairment at each balance date. When there is an indicator of impairment the asset's recoverable amount is estimated. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is depreciated replacement cost for an asset where the future economic benefits or service potential of the asset are not primarily dependent on the asset's ability to generate net cash flows and where the entity would, if deprived of the asset, replace its remaining future economic benefits or service potential.

The value in use for cash-generating assets and cash-generating units is the present value of expected future cash flows.

If an asset's carrying amount exceeds its recoverable amount, the asset is impaired and the carrying amount is written down to the recoverable amount. For re-valued assets the impairment loss is recognised against the revaluation reserve for that class of asset. Where that results in a debit balance in the revaluation reserve, the balance is recognised in the Statement of Comprehensive Revenue and Expense.

For assets not carried at a revalued amount, the total impairment loss is recognised in the Statement of Comprehensive Revenue and Expense.

The reversal of an impairment loss on a revalued asset is credited to the revaluation reserve. However, to the extent that an impairment loss for that class of asset was previously recognised in the Statement of Comprehensive Revenue and Expense, a reversal of the impairment loss is also recognised in the Statement of Comprehensive Revenue and Expense.

For assets not carried at a revalued amount, the reversal of an impairment loss is recognised in the Statement of Comprehensive Revenue and Expense.

Forestry Assets

Forestry assets are independently valued annually at fair value less estimated costs to sell for one growth cycle. Fair value is determined based on the present value of expected net cash flows discounted at a current market determined pre-tax rate. This calculation is based on existing sustainable felling plans and assessments regarding growth, timber prices, felling costs and silvicultural costs and taking into consideration environmental, operational and market restrictions.

Gains or losses arising on the initial recognition of biological assets at fair value less estimated point-of-sale costs and from a change in fair value less estimated point-of-sale costs are recognised in the Statement of Comprehensive Revenue and Expense. The costs to maintain forestry assets are included in the Statement of Revenue and Expense.

Investment Property

Properties leased to third parties under operating leases are classified as investment property unless the property is held to meet service delivery objectives, rather than to earn rentals or for capital appreciation. Investment property is measured initially at its cost including transaction costs.

After initial recognition, WDC measures all investment property at fair value as determined annually by an independent valuer. Gains or losses arising from changes in fair values of investment properties are included in the Statement of Comprehensive Revenue and Expense.

Investment properties are derecognised when they have been disposed of or when the investment property is permanently withdrawn from use and no future benefit is expected from its disposal.

Any gains or losses on derecognition of an investment property are recognised in the Statement of Comprehensive

Revenue and Expense in the year of derecognition.

Impairment of Non-Financial Assets

Non-financial assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that have a finite life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For a revalued asset, the impairment loss is recognised in the revaluation reserve for that class of asset. For an asset carried at cost, the impairment loss is recognised in the Statement of Comprehensive Revenue and Expense.

Trade and Other Payables

Trade and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

Borrowings

Borrowings are initially recognised at their fair value net of transaction costs incurred. After initial recognition, all borrowings are measured at amortised cost using the effective interest method.

Borrowings are classified as current liabilities unless WDC has an unconditional right to defer settlement of the liability for at least 12 months after balance date.

Employee Benefits

Short-term benefits

Employee benefits which WDC expects to be settled within 12 months of balance date are measured at nominal values based on accrued entitlements at current rates of pay.

These include salaries and wages accrued up to balance date, annual leave earned, but not yet taken at balance date, retiring and long service leave entitlements expected to be settled within 12 months and sick leave.

WDC recognises a liability for sick leave based on entitlements accrued at balance date, which WDC expects employees to use in future periods. The amount is calculated based on the unused sick leave entitlement that can be carried forward at balance date, to the extent that WDC anticipates it will be used by staff to cover for future absences.

Long-term employee entitlements

Entitlements that are payable beyond 12 months, such as long service leave and retiring leave, have been calculated on an actuarial basis. The calculations are based on:

- likely future entitlements accruing to staff, based upon years of service, years to entitlement, the likelihood that staff will reach the point of entitlement and contractual entitlement information
- the present value of the estimated future cash flows.

The discount rate is based upon the weighted average of interest rates for Government stock with terms to maturity similar to those of the relevant liabilities. The inflation factor is based upon the expected long-term increase in remuneration for employees.

Superannuation

Defined Contribution Pension Plan obligations are recognised as an expense in the Statement of Comprehensive Revenue and Expense as incurred.

Provisions

WDC recognises a provision for future expenditure of uncertain amount or timing when there is a present obligation (either legal or constructive) as a result of a past event, it is probable that expenditure will be required to settle the obligation, and a reliable estimate can be made of the obligation. Provisions are not recognised for future operating losses.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised as an interest expense.

Borrowing Costs

Borrowing costs are recognised as an expense in the period in which they occur.

Equity

Equity is the community's interest in WDC and is measured as the difference between total assets and total liabilities. Equity is disaggregated and classified into a number of reserves.

The components of the reserves are:

- retained earnings
- restricted reserves
- property plant and equipment reserves
- fair value through equity reserves.

Restricted & Council-created Reserves

Restricted reserves are a component of equity generally representing a particular use to which various parts of equity have been assigned. Reserves may be legally restricted or created by WDC.

Restricted reserves are those subject to specific conditions accepted as binding by WDC and which may not be revised by WDC without reference to the courts or a third party. Transfers from these reserves may be made only for certain specified purposes or when certain specified conditions are met.

Also included in restricted reserves are reserves restricted by Council decision. Council may alter them without references to any third party or the courts. Transfers to or from these reserves are at the discretion of Council.

Goods and Services Tax (GST)

All amounts in the financial statements are exclusive of GST, with the exception of receivables and payables that are stated at GST-inclusive amounts. When GST is not recoverable as an input tax then it is recognised as part of the related asset or expense.

The net amount of GST recoverable from, or payable to the Inland Revenue Department (IRD), is included as part of receivables or payables in the statement of financial position. The net GST paid to or received from the IRD, including the GST relating to investing and financing activities, is classified as operating cash flow in the statement of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

Overhead Cost Allocation

WDC has derived the cost of service for each significant activity using cost allocation systems outlined below.

Direct costs are those costs directly attributable to a significant activity. Indirect costs are those costs, which cannot be identified in an economically feasible manner, with a specific activity.

Direct costs are charged directly to significant activities. Indirect costs are charged to significant activities using appropriate cost drivers such as actual usage, staff numbers and floor area.

Critical Accounting Estimates and Assumptions

Management has exercised the following critical judgements in applying WDC's accounting policies for the period ended 30 June 2017:

Changes in Accounting Policies

The accounting policies are now in accordance with Tier 2 PBE accounting standards. Prior to 1 July 2014, Council financial statements were prepared in accordance with NZ IFRS accounting policies.

POLICY ON REPLACEMENT OF ASSETS

Compliance with Local Government Act 2002

The following policy was consulted on in 1999 and reconfirmed on 30 August 2006.

Depreciation:

The Local Government Act 2002 requires all territorial local authorities to fund the loss of service potential (i.e. depreciation). WDC has reviewed its assets and advises that the following assets will be depreciated but not funded for replacement.

1. Community halls and buildings on reserves
2. Community Centre
3. Ruakituri and Tuai fire appliances
4. Subsidised portion of roading
5. Staff housing
6. Camping ground
7. Loan-funded assets including the Māhia wastewater system and the Ōpoutama sewerage system.

The above assets will be maintained on an ongoing basis at a level that meets the needs of the community. Where appropriate Council will cover each asset with insurance cover for fire, earthquake and natural catastrophe.

The effects of this decision are that:

1. The current assets will be available for many years to come.
2. Once an asset reaches the point where it is considered unsafe to use then that asset will be removed. Any decision to provide a replacement service will be considered as a new service at that time and will be the subject of consultation.
3. Should any asset under this policy be the subject of an insurance claim then, prior to reinstatement, Council will decide whether reinstatement of the asset should proceed or whether the service should be discontinued at the time of loss.
4. By not funding loss of service potential (depreciation) there is a reduction in rates payable by the present ratepayers.

This reduction is as listed below.

Depreciation not funded:

Community Halls	6,819
Housing	4,608
Ruakituri and Tuai Fire Appliances	18,147
Camping Ground	8,421
LTNZ Portion Subsidised Roding	1,980,285
Community Centre	369,795
Loan Funded Assets including the Mahia wastewater and Opoutama sewerage systems	259,463
	<u>2,647,538</u>

Financial Prudence Benchmarks

Annual plan disclosure statement for year ending 30 June 2017

The purpose of this statement is to disclose the council's planned financial performance in relation to various benchmarks to enable the assessment of whether the council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

The council is required to include this statement in its annual plan in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014 (the **regulations**). Please refer to the regulations for more information, including definitions of some of the terms used in this statement.

Benchmark		Planned	Met
Rates affordability benchmark			Yes
• income	60% of total income	49%	Yes
• increases	LGCI plus 3.5%	4.9%	Yes
Debt affordability benchmark	Net debt less than 100% of total revenue	-37%	Yes
Balanced budget benchmark	100%	86%	No
Essential services benchmark	100%	311%	Yes
Debt servicing benchmark	Debt Servicing less than 10% of total revenue	2.7%	Yes

Notes:

1 Rates affordability benchmark

(1) For this benchmark,

(a) the council's planned rates income for the year is compared with 60% of total income on rates contained in the financial strategy included in the council's long-term plan; and

(b) the council's planned rates increases for the year are compared with LGCI plus 3.5% on rates increases for the year contained in the financial strategy included in the council's long-term plan.

(2) The council meets the rates affordability benchmark if—

(a) its planned rates income for the year equals or is less than each quantified limit on rates; and

(b) its planned rates increases for the year equal or are less than each quantified limit on rates increases.

2 Debt affordability benchmark

(1) For this benchmark, the council's planned borrowing is compared with net debt less than 100% of total revenue on borrowing contained in the financial strategy included in the council's long-term plan.

(2) The council meets the debt affordability benchmark if its planned borrowing is within each quantified limit on borrowing.

3 Balanced budget benchmark

(1) For this benchmark, the council's planned revenue (excluding development contributions, vested assets, financial contributions, gains on derivative financial instruments, and revaluations of property, plant, or equipment) is presented as a proportion of its planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).

(2) The council meets the balanced budget benchmark if its revenue equals or is greater than its operating expenses.

4 Essential services benchmark

(1) For this benchmark, the council's planned capital expenditure on network services is presented as a proportion of expected depreciation on network services.

(2) The council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network services.

5 Debt servicing benchmark

(1) For this benchmark, the council's planned borrowing costs are presented as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).

(2) Because Statistics New Zealand projects that the council's population will grow slower than the national population growth rate, it meets the debt servicing benchmark if its planned borrowing costs equal or are less than 10% of its planned revenue.

FUNDING IMPACT STATEMENT

Council commissioned a legal review of its Funding Impact Statement. Following receipt of this advice, Council has decided to change some aspects of the Funding Impact Statement to ensure the Funding Impact Statement, and the rates set in accordance with the Funding Impact Statement, comply with the Local Government (Rating) Act 2002 and the Local Government Act 2002.

Various sections of the Local Government (Rating) Act 2002 (“Rating Act”) and the Local Government Act 2002 that the Council sets its rates under require particular information to be identified in Council's Funding Impact Statement. This includes identifying the following:

- The basis for setting the general rate i.e. land, annual or capital value (Rating Act, section 13).
- Any category or categories that will be used for setting the general rate differentially (Rating Act, section 14).
- The activity or activities for which a targeted rate will be set (Rating Act, section 16).
- The category or categories that will be used to establish rateable land for a targeted rate (Rating Act, section 17).
- For each category, any factor that will be used to calculate liability for a targeted rate (Rating Act, section 18).
- The Council's intention to set a targeted rate for the quantity of water supplied (Rating Act, section 19).
- If the targeted rate is set differentially the total revenue sought from each category of rateable land or the relationship between the rates set on rateable land for each category (Local Government Act 2002, Sch 10, cl 20(4)(d)).
- Whether lump sum contributions will be invited in respect of the targeted rate (Local Government Act 2002, Sch 10, cl 20(4)(e)).
- Examples of the impact of the general rate and targeted rate rating proposals on the rates assessed on different categories of rateable land with a range of property values for the first year of the plan (Local Government Act 2002, Sch 10, cl 20(5)).

The total rates requirement included in the plan is \$11,893,576 (exclusive of doubtful debts and GST, and water supplied by meter), which represents an increase of \$530,992 from the 2016/17 financial year.

DIFFERENTIAL RATING FACTORS

The Rating Act authorises the concept of rates being charged at different rates in the dollar for different categories of rateable land. The categories must be defined using the matters in Schedule 2 of the Rating Act.

Council uses the authorisation to set rates on a differential basis to recognise the different rateable value of land, the uses of land within the district, and the differing provision and consumption of Council services relative to other categories of ratepayers in the district.

Council operates different cost centres for the urban and rural differential categories, so the base differential factor for the urban and rural differential categories may be different.

Council will use the differential categories set out below in the period 1 July 2016 to 30 June 2017 for the purposes of setting the general rate and the roading, recreation and services targeted rates: -

Urban differential categories

	Differential Category	Differential factor
i.	Wairoa Township (all properties not included in (ii), (iii), (iv) or (v) below) <i>being all rateable properties defined under the Rate Review Special Order “Differential Rating Special Order Resolution – E: Explanatory Statement 3a as Wairoa Township”, and with a land value less than \$68,000.</i>	1

	Differential Category	Differential factor
ii.	<p>Wairoa Township (Commercial/Industrial) <i>being all rateable properties defined under the Rate Review Special Order “Differential Rating Special Order Resolution – E: Explanatory Statement 3a as Wairoa Township Commercial/Industrial”.</i></p> <p>The reason for this differential is to reflect the relative advantage this group has relative to other ratepayers located in the same urban area. The benefits derive from the proximity to and the usage of Council services provided and the occupation of the Council developed precinct of the district.</p>	3.85
iii.	<p>Wairoa Township (Commercial/Industrial) (CV <\$200,000) <i>being all rateable properties defined under the Rate Review Special Order “Differential Rating Special Order Resolution – E: Explanatory Statement 3a as Wairoa Township Commercial/Industrial with rateable capital value less than \$200,000.00”.</i></p> <p>The reason for this differential is to recognise the relative unfair burden of rates relative to services received for these properties.</p>	2.75
iv.	<p>Wairoa Township (Commercial/Industrial) (CV ≥\$200,000) <i>being all rateable properties defined under the Rate Review Special Order “Differential Rating Special Order Resolution – E: Explanatory Statement 3a as Wairoa Township Commercial/Industrial with rateable capital value equal to or greater than \$200,000.00”.</i></p> <p>The reason for this differential is to recognise the relative unfair burden of rates relative to services received for these properties.</p>	2.75
v.	<p>Residential 3 (LV ≥\$68,000) <i>being all rateable properties defined under the Rate Review Special Order “Differential Rating Special Order Resolution – E: Explanatory Statement 3a as Wairoa Township” and with a land value equal to or greater than \$80,000.</i></p> <p>This differential category recognises the relative unfair burden of rates relative to services received for these properties.</p>	0.55

Rural differential categories

	Differential Category	Differential factor
vi.	<p>Wairoa Rural (all properties not included in (vii), (viii), (ix), (x), (xi), (xi) and (xiv) below) <i>being all rateable properties defined under the Rate Review Special Order “Differential Rating Special Order Resolution – E: Explanatory Statement 3a as Wairoa Rural”</i></p>	1
vii.	<p>Rural Villages of Frasertown, Nūhaka and Raupunga <i>being all rateable properties defined under the Rate Review Special Order “Differential Rating Special Order Resolution – E: Explanatory Statement 3a as Wairoa Rural Residential” (the rural townships of Frasertown, Raupunga and Nūhaka).</i></p>	1.25
viii.	<p>Rural Non-Forestry (LV ≥\$100,000 and < \$1,000,000) <i>being all rateable properties defined under the Rate Review Special Order “Differential Rating Special Order Resolution – E: Explanatory Statement 3a as Wairoa Rural”, with a land value equal to or greater than \$100,000 and less than \$1,000,000.</i></p>	1
ix.	<p>Rural Non-Forestry (LV ≥\$1,000,000) <i>being all rateable properties defined under the Rate Review Special Order “Differential Rating Special Order Resolution – E: Explanatory Statement 3a as Wairoa Rural” with Land Values greater than or equal to \$1,000,000.</i></p>	1
x.	<p>Rural Residential/Residential One (Māhia) <i>being all rateable properties defined under the Rate Review Special Order “Differential Rating Special Order Resolution – E: Explanatory Statement 3a as Māhia Rural Residential”.</i></p> <p>The reason for this differential is to recognise the relatively high property values that unfairly penalise ratepayers in the district. Also, Council is collecting the similar dollar value as was previously collected.</p>	0.85

	Differential Category	Differential factor
xi.	Rural Residential - Residential One (b) (Tuai) <i>being all rateable properties defined under the Rate Review Special Order "Differential Rating Special Order Resolution – E: Explanatory Statement 3a as Tuai Rural Residential".</i> The reason for this differential is to recognise the relatively high property values that unfairly penalise ratepayers in the District. Also, Council is collecting the same dollar value as was previously collected.	0.5
xii.	Rural Roding Forestry (<100ha) <i>being all rateable properties defined under the Rate Review Special Order "Differential Rating Special Order Resolution – E: Explanatory Statement 3a as Wairoa Rural Forestry" and with a land area less than 100 hectares.</i>	1
xiii.	Rural Roding Forestry (≥100ha) <i>being all rateable properties defined under the Rate Review Special Order "Differential Rating Special Order Resolution – E: Explanatory Statement 3a as Wairoa Rural Forestry" and with a land area equal to or greater than 100 hectares.</i> This differential category recognises the use to which the land is put and subsequent additional maintenance costs as a result of the forestry activities.	1.54
xiv.	Rural Commercial (CV ≥\$200,000) <i>being all rateable properties defined under the Rate Review Special Order "Differential Rating Special Order Resolution – E: Explanatory Statement 3a.</i> The reason for this differential is to reflect the advantage this group has compared to other ratepayers located in the same rural area, by consuming greater Council resources relative to other rural properties.	3.7

Rates per unit in the following paragraphs are per \$000's of rateable value unless otherwise stated. Amounts shown are inclusive of GST at 15.0% (except in relation to water by meter rates which are expressed as being exclusive of GST).

GENERAL RATE

Council will assess a general rate based on the land value of all rateable land in the district, set differentially according to where land is situated, the use to which the land is put and the land value of the land.

The rates (per (\$000's) of land value) for 2017/2018 are:

	Differential Category	Rate per \$1000 of Land Value (incl GST) (\$)	Revenue Generated (incl GST) (\$)
i.	Wairoa Township (all properties not included in (ii) or (iii) below)/General Urban	2.4506	63,324
ii.	Wairoa Township (Commercial/Industrial)	9.4345	53,901
iii.	General Urban/Residential 3 (LV ≥\$68,000)	1.3478	8,620
iv.	Wairoa Rural (all properties not included in (v), (vi) or (vii) below)	0.377	313,166
v.	Villages of Frasertown, Nūhaka and Raupunga	0.4712	2,889
vi.	General Rural Residential/Residential One (Māhia)	0.3205	51,613

	Differential Category	Rate per \$1000 of Land Value (incl GST) (\$)	Revenue Generated (incl GST) (\$)
vii.	General Rural Residential - Residential One (b) (Tuai)	0.1885	1,042

The general rate will raise \$494,556 (including GST) in 2017/18.

General rates will be used to fund all activities that are not covered by the uniform annual general charge, targeted rates or other funding mechanisms outlined in the Revenue and Financing Policy.

UNIFORM ANNUAL GENERAL CHARGE

Council will set and assess a uniform annual general charge as a fixed amount per separately used or inhabited part of a rating unit within the district. The Council's definition of separately used or inhabited part of a rating unit is set out at the end of the Funding Impact Statement.

The uniform annual general charge for 2017/18 is \$671.90 (incl GST), raising \$3,442,097 (incl GST) compared with \$3,267,357 (incl GST) in 2016/17.

The calculation for the uniform annual general charge is determined by the activities to be funded by this charge.

The uniform annual general charge will be used to fund Community Representation, Māori Liaison, Library costs, and 30% of Economic Development costs and the Community Complex.

TARGETED RATE – ROADING

Council will assess a targeted rate for roading on the land value of all rateable land in the district, set differentially according to where land is situated, the use to which the land is put and the land value of the land.

The rates (per (\$000's) of land value) for 2017/18 are:

	Differential Category	Rate per \$1000 of Land Value (incl. GST) (\$)	Revenue Generated (incl. GST) (\$)
i.	Wairoa Township (all properties not included in (ii) or (iii) below)/Roading Urban	8.4126	217,392
ii.	Wairoa Township (Commercial/Industrial)	32.3885	185,043
iii.	Residential 3 (LV ≥\$68,000)	4.627	29,591
iv.	Wairoa Rural (all properties not included in (v), (vi), (vii), (viii) and (ix) below)/Roading Rural	3.4368	173,991
v.	Rural Villages of Frasertown, Nūhaka and Raupunga	4.296	26,400
vi.	Rural Non-Forestry (LV ≥\$100,000 and < \$1,000,000)	3.4368	482,121
vii.	Rural Non-Forestry (LV ≥\$1,000,000)	3.4368	1,767,743
viii.	Roading Rural Residential/Residential One (Māhia)	2.9213	471,362

	Differential Category	Rate per \$1000 of Land Value (incl. GST) (\$)	Revenue Generated (incl. GST) (\$)
ix.	Roading Rural Residential - Residential One (b) (Tuai)	1.7184	9,503
x.	Rural Roding Forestry (<100ha)	3.4368	11,023
xi.	Rural Roding Forestry (≥100ha)	5.2927	645,653

The roading targeted rate will raise \$4,109,823 (including GST) in 2017/18.

The roading rate will be used to fund the roading activity.

TARGETED RATE – RECREATION

Council will assess a targeted rate for parks and reserves on the capital value of all rateable land in the district, set differentially according to where land is situated, the use to which the land is put and the capital value of the land.

The rates (per (\$000's) of capital value) for 2016/2017 are:

	Differential Category	Rate per \$1000 of Capital Value (incl. GST) (\$)	Revenue Generated (incl. GST) (\$)
i.	Wairoa Township (all properties not included in (ii) and (iii) below)/Recreation Urban	1.9238	348,327
ii.	Wairoa Township (Commercial/Industrial) (CV <\$200,000)	5.2903	46,139
iii.	Wairoa Township (Commercial/Industrial) (CV ≥\$200,000)	5.2903	172,260
iv.	Wairoa Rural (all properties not included in (v), (vi), (vii) and (viii) below)/Recreation Rural	0.3453	363,981
v.	Rural Villages of Frasertown, Nūhaka and Raupunga	0.4316	11,430
vi.	Recreation Rural Residential/Residential One (Māhia)	0.2935	77,049
vii.	Recreation Rural Residential/Residential One (b) (Tuai)	0.1727	2,692
viii.	Commercial Rural (CV ≥\$200,000)	1.2774	111,573

The recreation targeted rate will raise \$1,133,450 (including GST) in 2016/2017.

The recreation rate will be used to fund the parks and reserves activity.

TARGETED RATE – SERVICES

Council will assess a targeted rate in respect of other services, which includes regulatory services, economic development and community support on the capital value of all rateable land in the district, set differentially according to where land is situated, the use to which the land is put and the capital value of the land.

The rates (per (\$000's) of capital value) for 2017/18 are:

	Differential Category	Rate per \$1000 of Capital Value (incl GST) (\$)	Revenue Generated (incl GST) (\$)
i.	Wairoa Township (all properties not included in (ii) or (iii) below)/Services Urban	1.4922	270,379
ii.	Wairoa Township (Commercial/Industrial) (CV <\$200,000)	4.1035	35,788
iii.	Wairoa Township (Commercial/Industrial) (CV ≥\$200,000)	4.1035	133,617
iv.	Wairoa Rural (all properties not included in (v), (vi), (vii) and (viii) below)	0.2942	310,026
v.	Rural Villages of Frasertown, Nūhaka and Raupunga	0.3677	9,635
vi.	Rural Residential/Residential One (Māhia)	0.2501	65,641
vii.	Rural Residential/Residential One (b) (Tuai)	0.1471	2,293
viii.	Commercial Rural (CV ≥\$200,000)	1.0883	95,054

The services targeted rate will raise \$ 922,434 (including GST) in 2016/2017.

The services rate will be used to fund the regulatory services, community support activities, and 70% of economic development costs.

TARGETED RATE – WATER SUPPLY (Fixed Charge)

Council will assess a targeted rate to fund water supply, set differentially according to where land is situated and the provision, or availability to the land of a service provided by, or on behalf of, Council as a fixed amount per separately used or inhabited part of a rating unit.

The rates for 2017/18 are:

	Differential Category	Basis for Liability	Charge (incl. GST) (\$)	Revenue Generated (incl. GST) (\$)
i.	Wairoa Township/Wairoa Ward Supply Area (including Frasertown and Wairoa Environs) – connected Water Charge Wairoa Frasertown Water Supply Peri Urban Water Supply	Per separately used or inhabited part of a rating unit	606.80	1,069,266 100,637 37,739
ii.	Wairoa Township Supply Area (including Frasertown and Wairoa Environs) – not connected but available <i>being a property to which water can be supplied but is not supplied (being a property within 100 metres of any part of the water reticulation system)</i>	Per separately used or inhabited part of a rating unit	303.40	

	Differential Category	Basis for Liability	Charge (incl. GST) (\$)	Revenue Generated (incl. GST) (\$)
iii.	Māhanga Supply Area – connected	Per separately used or inhabited part of a rating unit	409.10	25,159
iv.	Māhanga Supply Area – not connected but available <i>being a property to which water can be supplied but is not supplied (being a property within 100 metres of any part of the water reticulation system)</i>	Per separately used or inhabited part of a rating unit	204.55	
iii.	Tuai Supply Area – connected	Per separately used or inhabited part of a rating unit	457.50	25,159
iv.	Tuai Supply Area – not connected but available <i>being a property to which water can be supplied but is not supplied (being a property within 100 metres of any part of the water reticulation system)</i>	Per separately used or inhabited part of a rating unit	228.75	

The water supply (fixed amount) targeted rate will raise \$1,211,702 compared with \$1,101,263 in 2016/17.

The Water supply rates will be used to fund the water supply activities in the Wairoa Township, Frasertown and Wairoa Environs, Māhanga, Tuai.

TARGETED RATE – WATER SUPPLY (Water by Meter)

Council will assess a targeted rate to fund water supply, set based on the volume of water consumed or supplied, for all rating units fitted with a meter and metered exclusively for ordinary supply or metered for extraordinary supply.

The rates for 2017/2018 are:

	Area	Basis for Liability	Charge per m3 (Incl. GST) (\$)
i.	Wairoa Township Reticulation Area	All rating units fitted with a meter and metered exclusively for ordinary supply or metered for extraordinary supply	0.48
ii.	Wairoa Environs Area (not including rating units in (i), (iii) and (iv))	All rating units fitted with a meter and metered exclusively for ordinary supply or metered for extraordinary supply	0.48
iii.	Frasertown Reticulation Area	All rating units fitted with a meter and metered exclusively for ordinary supply or metered for extraordinary supply	0.48
iv.	Tuai Reticulation Area	All rating units fitted with a meter and metered exclusively for ordinary supply or metered for extraordinary supply	0.48
v.	Land Used for Meat Processing within the Wairoa Township	All rating units fitted with a meter and metered exclusively for ordinary supply or metered for extraordinary supply	0.42

The Water supply rates will be used to fund the water supply activities in the Wairoa Township, Frasertown and Wairoa Environs, Māhanga, Tuai.

TARGETED RATE – SEWERAGE

Council will assess a targeted rate in respect of sewerage, set differentially according to where land is situated and the provision, or availability to the land of a service provided by, or on behalf of, Council.

The rates for 2017/18 are:

	Differential Category [1]	Basis for Liability	Charge (incl. GST) (\$)	Revenue Generated (incl. GST) (\$)
i.	Wairoa Ward – connected (not temporary accommodation businesses)	Per water closet or urinal connected (for up to the first five)	493.10	1,094,682
ii.	Wairoa Ward (not temporary accommodation businesses) – connected	Per water closet or urinal connected (for six to up to and including 15)	70% full rate	
iii.	Wairoa Ward (not temporary accommodation businesses) – connected	Per water closet or urinal connected (for 16 or more)	50% full rate	
iv.	Wairoa Ward – connected (temporary accommodation businesses)	Per water closet or urinal connected (for up to the first five)	493.10	
v.	Wairoa Ward – connected (temporary accommodation businesses)	Per water closet or urinal connected (for six or more)	50% full rate	
v.	Wairoa Ward – not connected but available <i>where a property is situated within 30 metres of a public sewerage drain to which it is capable of being connected, either directly or through a public drain.</i>	Per rating unit	246.55	28,600
vi.	Tuai Village - connected¹	Per water closet or urinal connected	493.10	
vii.	Tuai Village – not connected but available <i>where a property is situated within 30 metres of a public sewerage drain to which it is capable of being connected, either directly or through a public drain.</i>	Per rating unit	246.55	
Viii.	Māhia – connected or required to be connected under the Trade Waste and Wastewater bylaw 2012	Per number or nature of connections from the land within each rating unit to the reticulation system	493.10	190,337
ix.	Ōpoutama – connected or required to be connected under the Trade Waste and Wastewater bylaw 2012	Per number or nature of connections from the land within each rating unit to the reticulation system	493.10	13,807

The sewerage targeted rate will raise \$ 1,327,425 (including GST) in 2017/18.

The sewerage rate will be used to fund the sewerage activity.

TARGETED RATE – WASTEWATER SCHEMES

Council will set and assess a targeted rate pursuant to the provision or availability to the land of a service provided by, or on behalf of, the local authority by the Māhia and Ōpoutama wastewater schemes.

The rates for 2017/18 are:

	Differential Category	Basis for Liability	Charge (incl. GST) (\$)	Revenue Generated (incl. GST) (\$)
i	Māhia Wastewater Scheme – capital repayment and finance costs associated with the scheme over 5 years. <i>In accordance with the Capital Funding Plan.</i>	The extent of provision of the services provided by the Māhia Wastewater Scheme including the infrastructure costs, connection costs (if any), and finance costs, relating to that property.		79,201
	Māhia Wastewater Scheme – capital repayment and finance costs associated with the scheme over 10 years. <i>In accordance with the Capital Funding Plan.</i>	The extent of provision of the services provided by the Māhia Wastewater Scheme including the infrastructure costs, connection costs (if any), and finance costs, relating to that property.		9,028
	Māhia Wastewater Scheme – capital repayment and finance costs associated with the scheme over 20 years. <i>In accordance with the Capital Funding Plan.</i>	The extent of provision of the services provided by the Māhia Wastewater Scheme including the infrastructure costs, connection costs (if any), and finance costs, relating to that property.		155,286
	Māhia Wastewater Scheme – capital repayment and finance costs associated with the scheme over 30 years. <i>In accordance with the Capital Funding Plan.</i>	The extent of provision of the services provided by the Māhia Wastewater Scheme including the infrastructure costs, connection costs (if any), and finance costs, relating to that property.		7,661
ii	Ōpoutama Wastewater Scheme – capital repayment and finance costs associated with the scheme over 5 years. <i>In accordance with the Capital Funding Plan.</i>	The extent of provision of the services provided by the Ōpoutama Wastewater Scheme including the infrastructure costs, connection costs (if any), and finance costs, relating to that property.		4,393
	Ōpoutama Wastewater Scheme – capital repayment and finance costs associated with the scheme over 10 years. <i>In accordance with the Capital Funding Plan.</i>	The extent of provision of the services provided by the Ōpoutama Wastewater Scheme including the infrastructure costs, connection costs (if any), and finance costs, relating to that property.		5,927
	Ōpoutama Wastewater Scheme – capital repayment and finance costs associated with the scheme over 20 years. <i>In accordance with the Capital Funding Plan.</i>	The extent of provision of the services provided by the Ōpoutama Wastewater Scheme including the infrastructure costs, connection costs (if any), and finance costs, relating to that property.		17,739
	Ōpoutama Wastewater Scheme – capital repayment and finance costs associated with the scheme over 30 years. <i>In accordance with the Capital Funding Plan.</i>	The extent of provision of the services provided by the Ōpoutama Wastewater Scheme including the infrastructure costs, connection costs (if any), and finance costs, relating to that property.		4,463

TARGETED RATE – WASTE MANAGEMENT

Council will assess a targeted rate in respect of waste management, set differentially according to where land is situated and the provision, or availability to the land of a service provided by, or on behalf of, Council. The rate is set as a fixed amount per separately used or inhabited part of a rating unit in the Wairoa Township Area and the Wairoa

Rural Area.

The rates for 2017/18 are:

	Differential Category	Basis for Liability	Charge (incl GST) (\$)	Revenue Generated (incl GST) (\$)
i.	Wairoa Township Area <i>being all rateable properties defined under the Rate Review Special Order Differential Rating Special Orders Resolution confirmed on 1st August 2001 under A General 2 "The Urban Area".</i>	Per separately used or inhabited part of a rating unit	208.20	402,412
ii.	Rural Areas <i>being all rateable properties defined under the Rate Review Special Order Differential Rating Special Orders Resolution confirmed on 1st August 2001 under A General 2 "The Rural Area".</i>	Per separately used or inhabited part of a rating unit	172.60	555,712

The waste management targeted rate will raise \$958,124 (including GST) in 2017/2018.

The waste management rate will be used to fund the waste management activity.

TARGETED RATE – DRAINAGE

Council will set and assess a targeted rate in respect of drainage set differentially according to where land is situated and the provision, or availability to the land of a service provided by, or on behalf of, Council. The rate is set as a fixed amount per separately used or inhabited part of a rating unit in the Wairoa Urban and the Māhia Township Areas.

The rates for 2017/18 are:

	Differential Category	Basis for Liability	Charge (incl. GST) (\$)	Revenue Generated (incl GST) (\$)
i.	Wairoa Urban Area <i>being all rateable properties defined under the Rate Review Special Order Differential Rating Special Orders Resolution confirmed on 1st August 2001 under A General 2 "The Urban Area".</i>	Per separately used or inhabited part of a rating unit	250.50	454,509
ii.	Māhia Township Area <i>being all rateable properties situated within the Māhia Township area</i>	Per separately used or inhabited part of a rating unit	175.00	80,207

The drainage targeted rate will raise \$534,716 (including GST) in 2016/2017.

The drainage rate will be used to fund the stormwater activity.

Definition of Separately Used or Inhabited Parts of a Rating Unit:

For the purposes of the general and targeted rates set by Council, a separately used or inhabited part of a rating unit is defined as:

A separately used or inhabited part of a rating unit includes any part of a rating unit that is used or inhabited by any person, other than the ratepayer, having a right to use or inhabit that part by virtue of a tenancy, lease, licence, or other agreement, or any part or parts of a rating unit that are used or inhabited by the ratepayer for more than one single use. Separately used or inhabited parts include:

- A residential property that contains two or more separately inhabitable units, flats or houses each of which is separately inhabited or is capable of separate habitation.

- A commercial, or other non-residential property that contains separate residential accommodation in addition to its commercial, farming or other primary use,
- A commercial premises that contains separate shops, kiosks or other retail or wholesale outlets, each of which is operated as a separate business or is capable of operation as a separate business.
- An office block which contains several sets of offices, each of which is used by a different business or which is capable of operation as separate businesses.

Council has recognised that there are certain instances where the above situations will occur, but in circumstances that do not give rise to separate uses or inhabitations. These specific instances are:

- Where a business, farm, orchard, vineyard or horticultural operation contains accommodation on a rent-free basis for the owner, staff or sharemilkers associated with the enterprises' productive operation.
- Where a residential property contains not more than one additional separately inhabited part and where members of the owner's family inhabit the separate part on a rent-free basis.
- Where an orchard, vineyard or horticultural operation contains a stall for the sale to goods produced solely by the operation or a residence that provides accommodation on a rent-free basis for the owner and staff of the operation.

PROSPECTIVE FUNDING IMPACT STATEMENT

For the year ending 30th June 2018

BUDGET 2016/17		BUDGET 2017/18	PER LTP 2017/18	VARIANCE
Rates Revenue				
401,941	General Rate	430,094	439,177	(9,083)
2,797,796	Uniform Annual General charge	2,993,766	3,056,990	(63,224)
778,745	Uniform Annual Charge - waste management	833,292	850,889	(17,598)
3,978,482		4,257,152	4,347,057	(89,905)
Targeted Rates				
1,022,723	Water Supply	1,094,359	1,117,471	(23,111)
1,317,540	Sewerage	1,409,826	1,439,599	(29,773)
-	- Refuse Collection	-	-	-
434,679	Drainage	465,126	474,949	(9,823)
749,708	Services	802,220	819,162	(16,942)
3,266,716	Roading	3,495,531	3,569,351	(73,820)
-	- Stormwater/Drainage	-	-	-
921,174	Recreation	985,697	1,006,514	(20,816)
7,712,540		8,252,759	8,427,045	(174,286)
Other Revenue				
9,656,420	Subsidies	9,180,060	10,387,613	(1,207,553)
66,625	Petrol Tax	68,000	68,357	(357)
3,188,143	Fees and Charges	3,147,294	3,226,284	(78,990)
945,725	Investment Income	856,172	739,373	116,799
13,856,913		13,251,526	14,421,627	(1,170,101)
25,547,935	Total Operating Income	25,761,437	27,195,729	(1,434,292)
-	- Loans Raised	-	1,220,950	(1,220,950)
20,000	Asset Sales	-	-	-
-	- Sale of Investments	-	-	-
25,567,935		25,761,437	28,416,679	(2,655,242)

Note: GST Exclusive

Indicative Rating Sample 2017/18

	2015 Capital Value	2015 Land Value	Actual 2015/16	2015/16 to 2016/17 % (+/-)	Actual 2016/17	Budget 2017/18	2016/17 to 2017/18	\$ (+/-)	% (+/-)
Wairoa urban residential	160,000	16,000	2,603	2.65%	2,672	2,951	increase of	\$279.27	10.45%
Wairoa urban residential	380,000	100,000	3,260	5.13%	3,427	3,633	increase of	\$205.86	6.01%
Wairoa urban residential	250,000	26,000	2,973	3.63%	3,081	3,367	increase of	\$286.64	9.30%
Opoutama residential *	67,000	27,000	844	7.65%	908	969	increase of	\$60.55	6.67%
Wairoa urban commercial	510,000	29,000	7,420	9.26%	8,107	8,614	increase of	\$507.11	6.26%
Heavy Industrial	185,000	17,000	4,261	2.80%	4,381	4,680	increase of	\$299.24	6.83%
Utilities	6,330,000	0	13,003	-9.47%	11,772	14,975	increase of	\$3,203.08	27.21%
Mahia residential *	660,000	380,000	2,924	-4.58%	2,790	3,103	increase of	\$313.46	11.24%
Opoutama residential *	103,000	29,000	1,262	6.46%	1,343	1,488	increase of	\$144.40	10.75%
Tuai residential	86,000	34,000	1,615	4.88%	1,693	1,888	increase of	\$194.24	11.47%
Hill Country Property - Waikaremoana	2,950,000	2,450,000	11,580	4.34%	12,084	12,920	increase of	\$836.04	6.92%
Hill Country Property - Southern	2,240,000	1,850,000	8,919	-2.18%	8,725	9,333	increase of	\$607.71	6.97%
Hill Country Property - Morere	2,400,000	1,930,000	9,279	-1.94%	9,100	9,740	increase of	\$640.53	7.04%
Forestry Property - Southern	20,600,000	18,800,000	89,110	28.91%	114,874	120,609	increase of	\$5,734.66	4.99%
Nuhaka residential	109,000	10,000	852	6.75%	909	979	increase of	\$70.00	7.70%
Raupunga residential	65,000	5,000	792	8.39%	859	920	increase of	\$61.59	7.17%
Frasertown residential	180,000	6,500	1,414	4.28%	1,474	1,626	increase of	\$152.46	10.34%

* includes wastewater scheme capital scheme targeted rate

RATING BASE

The total projected rating units within the district at the end of the financial year is 7,058.

The total projected land value of all rating units is \$1,116,764,800.

The total projected capital value of all rating units is \$1,862,455,950.

OFFICIAL INFORMATION

Wairoa District Council, PO Box 54, Coronation Square, Wairoa 4160
Phone (06) 838 7309 Fax (06) 838 8874
email: info@wairoadc.govt.nz

DOCUMENTS HELD BY COUNCIL

Council holds a variety of documents spread between its departments. All requests for official information in the first instance should be addressed to:

Corporate Services Manager
Wairoa District Council
PO Box 54
Wairoa 4160

POLICY MANUALS/DOCUMENTS

The following documents contain policies, principles, rules or guidelines under which Council makes recommendations and decisions:

District Plan
Wairoa District Operative District Plan.

Local Government Act 2002 and Amendments
This Act sets out the powers and functions of regional Councils and territorial local authorities.

Local Government Official Information and Meetings Act 1987
This Act sets out the regulations relating to Official Information and Meeting Procedures for Local Bodies.

Long-term Plan 2015-2025

Wairoa District Policies

Civil Defence Plan
The Civil Defence Plan is a management plan for civil defence emergencies within the community. It is designed to minimise the effect of a major disaster on the population and to restore normal services back to the community as soon as possible.

Rural Fire Plan
The Rural Fire Plan is a management plan for rural fire emergencies within the community. It is designed to provide the necessary procedures and co-ordination to effectively respond and deal with fires in the rural area of the district.

Standing Orders (NZS 9202 - 2001)
Rules of conduct and standards for debate at meetings of Council.

Wairoa District Council Consolidated Bylaw
Asset Management Plans

COUNCIL DIRECTORY AS AT 30 JUNE 2017

EXECUTIVE STAFF

Chief Executive Officer	F. Power
Corporate Services Manager	J. Baty
Economic Development and Engagement Manager	K. Tipuna
Engineering Manager	J. Cox
Chief Operating Officer	H. Montgomery
Chief Financial Officer	G. Borg

POSTAL ADDRESS

PO Box 54
Wairoa 4160

LOCATION

Coronation Square
97-103 Queen Street
Wairoa 4108

TELEPHONE

(06) 838 7309

FACSIMILE

(06) 838 8874

EMAIL

info@wairoadc.govt.nz

WEBSITE

www.wairoadc.govt.nz

AUDITORS

Ernst & Young
PO Box 490, Wellington 6140
On behalf of the Auditor-General

BANKERS

Westpac Banking Corporation
Marine Parade, Wairoa 4108

SOLICITORS

I. R. McDonald	Robinson Lawson	Simpson Grierson
Barristers & Solicitors	Barristers & Solicitors	Commercial Law
Locke Street, Wairoa 4108	PO Box 45, Napier 4140	PO Box 2402, Wellington 6140

INSURANCE BROKERS

Jardine Lloyd Thompson Ltd
PO Box 11-145, Wellington 6142

FEES & CHARGES AS AT 30 JUNE 2017

CHARGE DESCRIPTION	Incl GST
CORPORATE SERVICES	
Corporate Services Charges	
Motor Vehicle Use Charge (Per KM) <u>Across All Council Activities</u>	\$0.80
Provision Of Information (First Hour No Charge) For Each Half Hour Or Part Thereof (Deposit May Be Required)	\$38.00
Access To Archives (First Hour No Charge) For Each Half Hour Or Part Thereof (Deposit May Be Required)	\$38.00
Photocopying (Black & White) A4 Single Sided	\$0.20
Photocopying (Black & White) A4 Double Sided	\$0.40
Photocopying (Black & White) A3 Single Sided	\$0.30
Photocopying (Black & White) A3 Double Sided	\$0.60
Photocopying (Colour) A4 Single Sided	\$0.50
Photocopying (Colour) A4 Double Sided	\$1.00
Photocopying (Colour) A3 Single Sided	\$1.00
Photocopying (Colour) A3 Double Sided	\$2.00
 Corporate Services Staff Labour	
Senior Corporate Services Staff (Per Hour)	\$130.00
Other Corporate Services Staff (Per Hour)	\$90.00
 Community Halls	
Wairoa Memorial Hall - Refer Combined Services Clubs Inc	
Tuai Hall - Refer Tuai Hall Committee	
 Library	
Lost Book	
Charges As Per Purchase Cost Of Item Plus \$5.00 Administration Fee	
Sundry Income	
Lost Cards (Per Replacement)	\$2.00
Overdues	
Administration Fee Per Letter Sent	\$2.00

CHARGE DESCRIPTION**Incl GST**

Phone Message/Text Message/Email Message	\$0.50
Per Day Per Book For Adult Books	\$0.10
Per Day Per Book For Children's Books	\$0.10
Photocopy	
Photocopying (Black & White) A4 Single Sided	\$0.20
Photocopying (Black & White) A4 Double Sided	\$0.40
Photocopying (Black & White) A3 Single Sided	\$0.30
Photocopying (Black & White) A3 Double Sided	\$0.60
Photocopying (Colour) A4 Single Sided	\$0.50
Photocopying (Colour) A4 Double Sided	\$1.00
Photocopying (Colour) A3 Single Sided	\$1.00
Photocopying (Colour) A3 Double Sided	\$2.00
User Charges	
Bestseller Collection (Charge Varies Depending On Book)	
Per 10 Days For Books - A Format	\$3.00
Per 10 Days For Books - B Format	\$4.00
Per Week For Magazines	\$1.00
Per Day For Overdue Books	\$1.00
Per Day For Overdue Magazines	\$0.50
Reserve System	
Per General Collection Reserve	\$1.00
Per Reserve On A Bestseller	\$2.00
Council Property	
Commercial Property – All Rentals/Leases Determined By Market Valuation	
Housing – Staff – Rentals Determined By Market Valuation	
Housing Community Category 1 – Bedsit (Per Week)	\$45.00
Housing Community Category 2 – Single Unit (Per Week)	\$60.00
Housing Community Category 3 – Double Unit (Per Week)	\$80.00

CHARGE DESCRIPTION**Incl GST****FINANCE**

Rating Information	
Title Search	\$30.00
Copies Of Roll (Per 1000)	\$125.00
Geographic Information Services	
Plotter Printing Costs	
Basic Cover Prints (Text Or Line Drawings) Normal Weight Paper A1	\$23.00
Basic Cover Prints (Text Or Line Drawings) Normal Weight Paper A2	\$15.30
Basic Cover Prints (Text Or Line Drawings) Normal Weight Paper A3	\$11.80
Basic Cover Prints (Text Or Line Drawings) Normal Weight Paper A4	\$7.70
Basic Cover Prints (Text Or Line Drawings) Heavy Weight Paper A1	\$25.90
Basic Cover Prints (Text Or Line Drawings) Heavy Weight Paper A2	\$23.00
Basic Cover Prints (Text Or Line Drawings) Heavy Weight Paper A3	\$15.30
Basic Cover Prints (Text Or Line Drawings) Heavy Weight Paper A4	\$11.80
Basic Cover Prints (Text Or Line Drawings) Photo Quality Paper A1	\$46.00
Basic Cover Prints (Text Or Line Drawings) Photo Quality Paper A2	\$30.70
Basic Cover Prints (Text Or Line Drawings) Photo Quality Paper A3	\$23.00
Basic Cover Prints (Text Or Line Drawings) Photo Quality Paper A4	\$13.80
Full Cover Prints (Photography Or Graphics) Normal Weight Paper A1	\$30.70
Full Cover Prints (Photography Or Graphics) Normal Weight Paper A2	\$23.00
Full Cover Prints (Photography Or Graphics) Normal Weight Paper A3	\$15.30
Full Cover Prints (Photography Or Graphics) Normal Weight Paper A4	\$11.80
Full Cover Prints (Photography Or Graphics) Heavy Weight Paper A1	\$46.00
Full Cover Prints (Photography Or Graphics) Heavy Weight Paper A2	\$30.70
Full Cover Prints (Photography Or Graphics) Heavy Weight Paper A3	\$23.00
Full Cover Prints (Photography Or Graphics) Heavy Weight Paper A4	\$13.80
Full Cover Prints (Photography Or Graphics) Photo Quality Paper A1	\$61.30
Full Cover Prints (Photography Or Graphics) Photo Quality Paper A2	\$46.00
Full Cover Prints (Photography Or Graphics) Photo Quality Paper A3	\$30.70
Full Cover Prints (Photography Or Graphics) Photo Quality Paper A4	\$23.00
Geographic Information Service Staff Labour	
GIS Staff (Per Hour) (First ¼ Hour No Charge)	\$86.90

CHARGE DESCRIPTION**Incl GST****Special Map Request Charges**

Specialised maps are those which require new layers to be added to the GIS, analysis work and/or specialised printing techniques to be used.

In addition to printing charges outlined above, charges are based on actual time to the nearest ½ hour plus any actual packaging or postage costs incurred.

ENGINEERING**General Engineering Charges**

Tender Documents	\$50.00
Engineering Staff Labour	
Engineering Manager (Per Hour)	\$180.00
Operational Managers i.e Transport, Property & Utilities Asset Managers (Per Hour)	\$135.00
Other Engineering Staff (Per Hour)	\$105.00
Trainee/Cadets (Per Hour)	\$60.00

Traffic Management Plans & Corridor Access Requests

Permit application - minimum charge	\$180.00
Bond - Complex applications that require rigorous monitoring	\$2,500.00

Consultants

Consultancy costs are on-charged at cost. Council may charge an administration cost of up to 5%.

Consultancy costs may be incurred for the following activities:

- Permits for working in the road reserve
- Subdivisions – general inspections as work progress. Normally 1 -2 visits per month.
- Subdivisions – specific visits for testing of infrastructure – e.g. pressure test watermains or pre-seal inspections of road surface.
- Advice on fence encroachments.
- Enforcement of bylaws such as for fencing, cattlestops etc
- Visits required where conditions of consent or other district plan rules are breached.
- New access ways.

CHARGE DESCRIPTION**Incl GST****Water Treatment Plant**

Laboratory Analyses Of Water Samples

Bacteriological (Presence/Absence) (Per Sample)

\$35.00

Chemical Analysis (Chlorine, PH, Turbidity) (Per Sample)

\$35.00

Water Supply Connections

Administration Charge

\$100.00

Connection Costs (On Charged At Cost – Refer Note Below Regarding Contractor Costs)

Water Supply Reconnections, Disconnections & Re-check Of Meter Readings

Administration Charge

\$25.00

Connection Costs (On Charged At Cost – Refer Note Below Regarding Contractor Costs)

Sewerage Connections (excludes Mahia/Opoutama)

Administration Charge

\$100.00

Connection Costs (On Charged At Cost – Refer Note Below Regarding Contractor Costs)

Stormwater Connections – To Piped Stormwater System

This Applies To Connections To Council's Piped Stormwater System

Administration Charge

\$100.00

Connection Costs (On Charged At Cost – Refer Note Below Regarding Contractor Costs)

Stormwater Connections – To Open Drain Or Kerbside

Administration Charge

\$25.00

Connection Costs (On Charged At Cost – Refer Note Below Regarding Contractor Costs)

NB: Contractor Costs for Services Connections

Except as otherwise approved (at the discretion of the Engineering Manager) connections to Council's services (Stormwater, Sewer & Water Reticulation) may only be carried out by Council's maintenance Contractor. All costs incurred in making the connection will be on-charged to the applicant. Council may charge an administration cost of up to 5% of the value of the work.

CHARGE DESCRIPTION**Incl GST****Waste Management****Weighbridge Rates (Minimum weight 20kg)****Direct User Charges – Non Recyclables****Wairoa Landfill – Weighbridge**

Green Waste (Per Tonne)

\$60.00

Other Waste (Per Tonne)

\$185.00

NB: If the weighbridge computer is not working, the Non-weighed Rates are to be applied and the transactions manually carried out – with handwritten receipts being given for cash received.

Non-Weighed Rates**Clean Green Waste**

Clean Green Waste (Per 40 Litre Bag)

\$1.20

Clean Green Waste (Car)

\$6.00

Clean Green Waste (Small Van Or Trailer)

\$9.00

Clean Green Waste (Car & Trailer)

\$12.00

Commercial Vehicles (Trucks) - As Assessed By Attendant

Unsorted Waste

Unsorted Waste (Per 40 Litre Bag)

\$3.70

Unsorted Waste (Car)

\$10.00

Unsorted Waste (Small Van Or Trailer)

\$20.00

Unsorted Waste (Car & Trailer)

\$25.00

Commercial Vehicles (Trucks) - As Assessed By Attendant

NB: 1 x 40 Litre refuse bag = 2 x Supermarket plastic shopping bags.

Vehicles & Tyres

A \$10 petrol voucher will be given for all vehicles accepted at the landfill. Vehicles must be presented with fluids removed and must not be filled with refuse or other debris.

Tyres are accepted at the following rates to cover the cost of shredding:

Car Tyres

\$7.00

Truck Tyres

\$17.00

CHARGE DESCRIPTION**Incl GST****Burial Of Asbestos**

Administration Fee (all Asbestos transitions)

\$50.00

Weighbridge Charges for Out of District Asbestos Waste (per tonne)

\$450.00

Note: Asbestos from sites within Wairoa District charged Admin Fee plus prevailing weighbridge rate for general refuse

Airport**Landing Fees**

Light Aircraft

\$14.00

Heavy Aircraft

\$18.00

Casual Landings Where Account Required To Be Sent

\$20.00

Facility Fees – Parking Of Aircraft

Topdressing Aircraft (Per Annum)

\$1,771.00

Private Aircraft (Per Annum)

\$759.00

Wairoa Aero Club (Single Engine) (Per Annum)

\$379.50

Privately Owned Aircraft (Operated/Leased By Wairoa Aero Club)

\$390.50

Wairoa Aero Club Leased Planes (For Periods Of Less Than Six Months) (Per Month)

\$22.00

Cookson Air Facilities Lease (Ground Rental) (Per Month)

\$253.00

Storage Of Microlight Aircraft (Per Annum)

\$63.25

Hireage of aeroclub building (per day or night)

\$200.00

Cemeteries**Plot Charges**

Ashes

\$155.00

Child

\$305.00

Standard

\$615.00

Interments

Ashes

\$115.00

Still Born

\$70.00

Under 13 Years

\$480.00

Standard Single

\$615.00

Standard Double

\$665.00

CHARGE DESCRIPTION**Incl GST****Disinterment/Reinternment**

Contractor actual costs will be on-charged to the applicant. Council may charge an administration cost of up to 5% of the value of the work.

Sundry Charges

Monumental Work Permit

\$20.00

Parks & Reserves**Rural Domains** (Nuhaka, Frasertown, Otoi and Kotemaori)

One off cases per day. User charges for rural domains determined by local Domain committees on a case by case basis.

Urban Parks

All i.e Clyde Domain, Alexandra Park, Pohutakawa Reserve, Lighthouse Reserve etc.. (per day)

\$50.00

Bonds

Casual daily hirers will be required to pay a refundable bond of \$300 provided facilities left in acceptable state.

\$300.00

REGULATORY**Building Control****Building Control Staff**

Building Control Officer (Per Hour)

\$135.00

Regulatory Administration Officer (Per Hour)

\$100.00

Building/Drainage Consents

Consent Applications Based On Time Occupied

DBH Levy: the Building Act 2004 requires council to collect a levy of \$2.01 per \$1000 value of building work valued \$20,000 & over

BRANZ Levy: Building Research Levy Act 1969 requires Council to collect a levy of 0.1% (\$1.00 per \$1000 value) Of Building work valued \$20,000 & over

Value of Building Work: This is based on the Dept. of Building and Housing costs and Rawlinson's New Zealand Construction Handbook set costs

NB: Some of the fees are determined by statute/regulation and Council is not able to change them. They are subject to change without notice.

Central Govt. accreditation Audit Fee - under \$20,000

\$25.00

Central Govt. accreditation Audit Fee - under \$100,000

\$60.00

CHARGE DESCRIPTION**Incl GST**

Central Govt. accreditation Audit Fee - over \$100,000	\$115.00
Central Govt. accreditation Audit Fee - Commercial	\$170.00
Residential Consent Deposits - Building Work <\$100,000 <u>deposit</u>	\$400 (dep)
Residential Consent Deposits - Building Work >\$100,000 <u>deposit</u>	\$1,000.00 (dep)
Commercial Consent Deposit	\$1,000.00 (dep)
Manual Lodgement Fee	\$125.00
Online Lodgement Fee	\$75.00
Solid Fuel Heaters – Free Standing within 20km of Wairoa Township (Includes Accreditation Fee) Note additional inspections at cost	\$265.00
Solid Fuel Heaters – Free Standing further than 20km from Wairoa Township (Includes Accreditation Fee). Note additional inspections at cost	\$325.00
Solid Fuel Heaters – In Built Heater within 20km of Wairoa Township (Includes Accreditation Fee). Note additional inspections at cost	\$325.00
Solid Fuel Heaters – In Built Heater further than 20km from the Wairoa Township (Includes Accreditation Fee). Note additional inspections at cost	\$385.00
Marquees (Includes One Inspection - Additional Inspections At Cost)	\$180.00
Demolition Consent (Includes One Inspection - Additional Inspections At Cost)	\$225.00
Code Compliance Certificate - project up to \$19,999	\$60.00
Code Compliance Certificate - project value over \$20,000	\$130.00
Code Compliance Certificate - For consents granted under Building Act 1991 (lodged prior to 30 November 2004)	\$130.00
Building Property Files Search	\$30.00
Building Consent Amendment	\$50.00
Building Consent Cancellation, Lapsing Fee & Refused Fee	\$70.00
Swimming Pool Fence Inspection (Plus Mileage & Time)	\$135.00
Certificate Of Acceptance (Plus Normal Inspection & Mileage)	\$515.00
Certificate Of Public Use (Plus Mileage & Time)	\$255.00
Notice To Fix	\$95.00
Building Relocation Report Request By Territorial Authority/Customer (Plus Mileage & Time)	\$515.00
Administration Fee - Maori Land Court Letter	\$50.00
Administration Fee - Road/footpath damage Bond	\$50.00
Issue of Consent reports - Monthly (Annual subscription)	\$50.00
Issue Of Compliance Schedule	\$255.00
Amendments To Certificate Of Compliance Schedule	\$115.00

CHARGE DESCRIPTION**Incl GST**

Building Warrant Of Fitness Administration	\$100.00
Building Warrant Of Fitness Audit fee	\$150.00
Certificate Of Title Registration Of S73 & 74 Notice (Plus Any Inspection Costs)	\$250.00
Certificate Of Title Registration Of S77 & 78 Notice (Plus Any Inspection Costs)	\$250.00
Application for Building Consent Exemption Fee	\$180.00
Entry of Building Report On To Property File	\$65.00
Photocopy Charges (Refer To Administration Photocopying Charges)	
Scanning Building Consent Plans – Standard Fee A4 Sheets & Application Form	\$15.00
Scanning – A3 (Per Sheet)	\$2.00
Scanning – A2 & A1 (Per Sheet)	\$5.00
NB: The above are not applicable to fixed fee consents.	
Copy Of Certificate Of Title	\$30.00
Property Information	
Land Information Memorandum - 10 working days (Residential/Rural Property)	\$250.00
Property Information Memorandum	\$130.00
Engineering & Planning Fee	\$130.00
Environmental Health	
Registration Of Premises (annual fee) And/Or Approval Of Plan - Fee	
Apiaries	\$200.00
Ancillary Food Premises	\$200.00
Dairy/Grocery	\$200.00
Butchery/Bakery	\$300.00
Takeaways	\$320.00
Eating Houses	\$330.00
Fruit & Vegetables	\$200.00
Other Food Premises	\$200.00
Occasional Food Premises – Per Day	\$100.00
Temporary Food Stands	\$50.00
Market Stall	\$50.00
Boarding Houses Etc	\$250.00

CHARGE DESCRIPTION**Incl GST**

Hairdressers	\$170.00
Funeral Directors	\$175.00
Offensive Trades	\$175.00
Motels	\$175.00
Camping Grounds With Shop	\$290.00
Camping Grounds Without Shop	\$190.00
Hawkers	\$165.00
Itinerant Traders	\$165.00
Mobile Shops	\$200.00
Inspections – Client Requested	\$210.00
Local Trade Permit	\$150.00
Registration of Food Control Plan	\$330.00
Annual Food Control Plan Audit	\$200.00
Environmental Health Officer (Per Hour) - charged when extended time required to resolve issues	\$115.00

Liquor Control

Fees Set By Statute (Sale and Supply of Alcohol Act 2012 (Fees Regulations))

On / Off / Club Licences and Renewal

Risk	Application	Annual Fee
Very Low	\$368.00	\$161.00
Low	\$609.50	\$391.00
Medium	\$816.50	\$632.50
High	\$1,023.50	\$1,035.00
Very High	\$1,207.50	\$1,437.50
Special Licences		
Class 1		\$575.00
Class 2		\$207.00
Class 3		\$63.25
Temporary Licence		\$296.70
Permanent Club Charter		\$632.50
Extract From Register		\$57.50
Appeals to ARLA		\$517.50

CHARGE DESCRIPTION	Incl GST
Extract Of Records	\$25.00
Managers Certificate and Renewals	\$316.25
Temporary Authority	\$296.70
Fees for Hearings are a Full Cost Recovery	
Liquor Licencing Officer (Per Hour)	\$115.00
Regulatory Administration Officer (Per Hour)	\$110.00
Dog Control	
Class D – Dogs classified Dangerous (\$10.00 discount if registered before 31 July)	\$130.00
Class M – Dogs classified Menacing (\$10.00 discount if registered before 31 July)	\$130.00
Class W – Dogs classified as working (\$10.00 discount if registered before 31 July)	\$50.00
Class S – being all other dogs (\$10.00 discount if registered before 31 July)	\$80.00
Replacement Tag	\$10.00
Micro Chipping	\$35.00
Dog Control Officers Time Where Rechargeable (Per Hour)	\$110.00
Impounding Fees	
First Impounding	\$50.00
Second Impounding	\$75.00
Third and Subsequent Impounding	\$110.00
Dogs Impounded After 6pm and Before 6am	\$120.00
Daily Sustenance Charge	\$15.00
Livestock Control	
Stock Impounding	
Horses & Cows (Per Head For First Day)	\$40.00
Horses & Cows (Per Head Per Day Thereafter)	\$25.00
Sheep (Per Head For First Day)	\$25.00
Sheep (Per Head Per Day Thereafter)	\$10.00
Driving Charges (Fee Based Upon Cost Of Shifting Stock To Pound (Minimum Charge \$10.00)	
Sustenance Charges (Based On Cost Of Stock Food)	

CHARGE DESCRIPTION**Incl GST****Stock Droving**

Droving Permit

\$75.00

Holding Paddock (Per Hundred Per Day)

\$40.00

Livestock Control Staff

Council Supervision (Staff Time Charged At Appropriate Rate)

Impounding Officer (Per Hour) Where Rechargeable

\$110.00

Resource Planning

Deposit Payable With Full Cost Recovery:

Deposit Land Use Consent Non Notified

\$450.00

Deposit Subdivision Consent Non Notified

\$800.00

Deposit Land Use & Subdivision Consent Limited Notified

\$2,000.00

Deposit Land Use & Subdivision Consent Notified

\$4,000.00

Deposit Change of Conditions

\$200.00

Deposit Designation & Notice Of Requirements

\$800.00

Deposit Heritage Orders

\$150.00

Deposit Private Plan Change

\$6,000.00

Deposit Overseas Investment Certificate /Crown Land Disposal Certificate

\$200.00

Deposit for Certificate Of Compliance

\$250.00

*Administration Fee

\$100.00

*Monitoring Fee

\$100.00

*Bond Administration Fee

\$50.00

Minimum Fee With Full Cost Recovery

* Review & Signature Survey Plan - S223

\$200.00

* Review & Signature Survey Plan - S224

\$200.00

* Review & Signature Survey Plan - S226

\$200.00

* Outline Plan & Review – S176A

\$250.00

Waiver to Outline Plan

\$100.00

* Right Of Way Application – S348

\$300.00

NB: * = Minimum fee, additional fees may be charged.

CHARGE DESCRIPTION**Incl GST****Resource Planning Staff**

District Planner (Per Hour)	\$135.00
Regulatory Administration Officer (Per Hour)	\$110.00
Chief Operating Officer (Per Hour)	\$180.00
Engineering Staff at rates determined by the Engineering Manager but not less than \$100.00 per hour	
External Costs e.g. Consultants Are Recovered From Applicant At Cost	

Emergency Management

Fire Permits (No Cost)	
Fire Fighting Costs (Full Cost Recovery)	
Emergency Management Staff	
Inspections For Fire Plans (Per Hour)	\$100.00
Fire Officer (Per Hour)	\$100.00

Board (TAB) Venue Consent Application

Application Fee	\$300.00
License Inspection Fee (Per Inspection, Following Successful Application)	\$100.00
Consultation & Hearing Costs Are Recovered From Applicant	

Noise Control

First Call to Excessive Noise	\$50.00
Second Call to Excessive Noise	\$60.00
Third and Subsequent Calls to Excessive Noise	\$80.00
Recovery of Impounded Equipment = Actual Cost + 10%	
Noise Control Officer (Per Hour)	\$115.00
Regulatory Administration Officer (Per Hour)	\$110.00
Continuous excessive noise will result in further charges up to \$1000.00	

Infringement Fees - Dog Control Act 1996

<i>Section</i>	<i>Description of offence</i>	<i>Fee (\$)</i>
18	Wilful obstruction of dog control officer or ranger	\$750.00
19(2)	Failure or refusal to supply information or wilfully providing false particulars	\$750.00
19A(2)	Failure to supply information or wilfully providing false particulars about dog	\$750.00
20(5)	Failure to comply with any bylaw authorised by the section	\$300.00
23A(2)	Failure to undertake dog owner education programme or dog obedience course (or both)	\$300.00
24	Failure to comply with obligations of probationary owner	\$750.00
28(5)	Failure to comply with effects of disqualification	\$750.00
32(2)	Failure to comply with effects of classification of dog as dangerous dog	\$300.00
32(4)	Fraudulent sale or transfer of dangerous dog	\$500.00
33EC(1)	Failure to comply with effects of classification of dog as menacing dog	\$300.00
33F(3)	Failure to advise person of muzzle and leashing requirements	\$100.00
36A(6)	Failure to implant microchip transponder in dog	\$300.00
41	False statement relating to dog registration	\$750.00
41A	Falsely notifying death of dog	\$750.00
42	Failure to register dog	\$300.00
46(4)	Fraudulent procurement or attempt to procure replacement dog registration label or disc	\$500.00
48(3)	Failure to advise change of dog ownership	\$100.00
49(4)	Failure to advise change of address	\$100.00
51(1)	Removal, swapping, or counterfeiting of registration label or disc	\$500.00
52A	Failure to keep dog controlled or confined	\$200.00
53(1)	Failure to keep dog under control	\$200.00
54(2)	Failure to provide proper care and attention, to supply proper and sufficient food, water, and shelter, and to provide adequate exercise	\$300.00
54A	Failure to carry leash in public	\$100.00
55(7)	Failure to comply with barking dog abatement notice	\$200.00
62(4)	Allowing dog known to be dangerous to be at large unmuzzled or unleashed	\$300.00
62(5)	Failure to advise of muzzle and leashing requirements	\$100.00
72(2)	Releasing dog from custody	\$750.00

Infringement Fees - Building Act 2004

<i>Section</i>	<i>Description of offence</i>	<i>Fee (\$)</i>
s 40	Failing to comply with the requirement that building work must be carried out in accordance with a building consent	\$750.00
s 42	Failing to apply for a certificate of acceptance for urgent building work as soon as practicable after completion of building work	\$500.00
s 85(1)	Person who is not licensed building practitioner carrying out restricted building work without supervision of licensed building practitioner with appropriate licence	\$750.00
s 85(2)(a)	Licensed building practitioner carrying out restricted building work without appropriate licence	\$500.00
s 85(2)(b)	Licensed building practitioner supervising restricted building work without appropriate licence	\$500.00
s 101	Failing to comply with the requirement to obtain a compliance schedule	\$250.00
s 108(5)(a)	Failing to display a building warrant of fitness required to be displayed	\$250.00
s 108(5)(b)	Displaying a false or misleading building warrant of fitness	\$1,000.00
s 108(5)(c)	Displaying a building warrant of fitness other than in accordance with section 108	\$1,000.00
s 116B(1)(a)	Using, or knowingly permitting the use of, a building for a use for which it is not safe or not sanitary	\$1,500.00
s 116B(1)(b)	Using, or knowingly permitting the use of, a building that has inadequate means of escape from fire	\$2,000.00
s 124	Failing to comply with a notice, within the time stated in the notice, requiring work to be carried out on a dangerous, earthquake-prone, or insanitary building	\$1,000.00
s 128	Using or occupying a building, or permitting another person to do so, contrary to a territorial authority's hoarding, fence, or notice	\$2,000.00
s 168	Failing to comply with a notice to fix	\$1,000.00
s 314(1)	Person holding himself or herself out as being licensed to do or supervise building work or building inspection work while not being so licensed	\$500.00
s 363	Using, or permitting use of building having no consent or code compliance certificate or certificate for public use for premises for public use	\$1,500.00
s 367	Wilfully obstructing, hindering, or resisting a person executing powers conferred under the Act or its regulations	\$500.00
s 368	Wilfully removing or defacing a notice published under the Act or inciting another person to do so	\$500.00
<i>Dam safety offences</i>		
s 134(1)	Improper Representation as Licenced Inspector	\$500.00
s 140	Dam owner failing to prepare, or arrange the preparation of, a dam safety assurance programme and submit it for audit	\$500.00
s 145	Dam owner failing to comply with a direction from a regional authority to have a dam safety assurance programme re-audited and submitted	\$250.00

Infringement Fees - Building Act 2004

<i>Section</i>	<i>Description of offence</i>	<i>Fee (\$)</i>
s 150(4)(a)	Dam owner knowingly failing to display a dam compliance certificate required to be displayed	\$250.00
s 150(4)(b)	Dam owner displaying a false or misleading dam compliance certificate	\$1,000.00
s 150(4)(c)	Dam owner displaying a dam compliance certificate other than in accordance with section 150	\$1,000.00
s 154	Dam owner failing to comply with a notice, within the time stated in the notice, requiring work to be carried out on a dangerous dam	\$2,000.00
s 134	Dam owner failing to classify a dam	\$500.00
s 138	Dam owner failing to comply with a direction from a regional authority to have a classification re-audited and submitted	\$250.00